FINANCIAL TIMES

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FRIDAY SEPTEMBER 11 1998



FT Weekend tomorrow The twists and turns of an operatic plot in the Forbidden City



Consumer electronics **DVD** video sales jump boosts industry Page 4



Germany's election Greens - serieus contenders for first time Page 3

European Pensions Common challenges, but no common market Magazine



WORLD NEWS

Iran to send 80,000 troops to border with Afghanistan

Up to 80,000 franian troops were preparing for military manoeuvres along Iran's border with Afghanistan amid renewed tension after the discovery of the bodies of nine Iranian diplomats killed last month by Taliban forces. Page 4

Bosnia efforts face poll test international efforts to rebuild Bosnia face a crucial test in elections this weekend, focusing on defeating the nationalists in the Serb-controlled entity. Page 2

Leap in US current account deficit The current account deficit, the broadest measure of US trade performance, leapt 21 per cent during the second quarter as the Asian economic crisis continued to hit exports. Page 5

Warning to Angolan factions UN secretary-general Kofi Annan warned that UN observers could withdraw from Angola unless the government and Unita rebels agree to stop fighting. Page 4

Euro zone divergence highlighted Economic divergencies between countries in the euro zone were highlighted when Ireland reported its highest rate of inflation in six years and Germany its lowest since unification. Page 3

Europe-Vietnam accord ratified ratified an agreement liberalising trade in textiles and clothing during 1998-2000. Page 4

Rights groups target Chiquita US and European human rights and environmental groups urged Chiquita Brands to meet banana workers about alleged abuses on

Chinese ultimatum on Scrativs China demanded that Vietnam immediately withdraw from disputed territory in the Spratty Islands in the South China Sea.

Matia fears in Corsica A French parliamentary commis-sion said Mafia-like crime was on the rise in Corsica at a time when it was falling in Sicily.

Kosovo senction in disarray An EU ban on flights by Yugo-slav airlines to punish Belgrade for its policy in Kosovo was in disarray after Britain said it would not apply the sanction for a year.

Gelli recaptured after four months Police receptured Licio Gelli, sentenced to 12 years in jall for fraud linked to the 1982 collapse of Banco Ambrosiano, after more than four months on the run. Page 4

Israeli aircraft hit hizboliah Israell aircraft launched a series of raids on suspected hizbollah guerrilla targets in Lebanon after the group killed four Israelibacked militiamen with a roadside bomb.

Fossett and Branson team up US balloonist Steve Fossett, who crashed into the South Pacific last month, will join British busisman Richard Branson in a joint bid to make the first roundthe-world balloon flight.

BUSINESS NEWS

Marketing A new 10-

part series starts in next Monday's FT

Deutsche Bank chairman points to more mergers

Deutsche Bank chairman Rolf Breuer said banks in Germany, France and Italy faced "massive consolidation" as the pressures of globalisation, the euro and electronic and internet banking forced them to combine in more competitive units. Page 14

Paribas, the French bank, announced first-half net income of FFr4.21bn (\$728m), up 25 per cent from the same period last year, while profits at Banque Nationale de Paris were up 25.6 per cent at FFr3.99bn and Crédit Commercial de France rose 39.2 per cent to FFr1.12bn. Page 14

Volkswagen's Audi division pledged to preserve the independence of Cosworth, following completion of the UK engineering consultancy's sale by Vickers to the German group for £117m (\$195m). Page 14

Globalstar Telecommunications the US telecoms satellite operator, saw its share price drop by 43 per cent in early trading when a rocket carrying 12 of its satellites crashed after launch in Kazakhstan. Page 12

KBC, the new Belgian banking and insurance giant, played down prospects for an alliance with Rabobank but said there co-operation with its fund management arm, Robeco. Page 14

Olivetti stepped up its challenge to Telecom Italia's dominant position in the sector by launching a rival fixed-line service for the residential market two years before schedule. Page 14

Fund management associations from six European countries have written to Mario Monti, the single market commissioner, backing the relaxation of pension fund investment restrictions. Page 2

Union Fenosa, the Spanish energy group, and US company Constellation Power have agreed to pay more than \$300m for stakes in three electricity distribution companies in Panama. Page 16

Greece's finance ministry announced the launch of privatisation bonds, convertible into shares in state-owned companies to be floated next year. Page 3

Promodès, the French retailer, reported a 17.6 per cent increase from FFr528m to FFr621m (\$107m) in first half net attributable profits. Page 14

Skoda Auto, the Czech carmaker 70 per cent owned by Volkswa-gen, plans to build a \$450m engine plant. Page 4

Volvo says it expects to raise margins in truck, bus and other non-car businesses by up to two percentage points. Page 14

euro currency zone, covering foreign exchange, bond and equity markets.

Clinton set to face claims of lying under oath

By Richard Wolffe in Washington

President Bill Clinton apologised for his conduct to his cabinet yesterday as Congress prepared to release today the Starr report into the sex and perjury scandal engulfing the White House.

The 445-page report by Kenneth Starr, the independent counsel investigating the president, is impeached. An hour before the understood to set out charges close, it was down about 240 that the president committed perpoints. jury, obstructed justice, tampered with witnesses and abused his sidential powers.

Republican leaders of the House of Representatives took steps to publish the report on the

Page 11

Page 12

Brazil shares fall

as investors seek

refuge in dollars

RISIDE Starr is whicolog box Ciliation baxed in

Fresh tremors bilt markete

internet this afternoon. Mr Clinton is expected to be accused of lying under oath, both in his evidence in the Paula Jones sexual his testimony before Mr Starr's grand jury last month. He also faces the prospect of charges that he used government staff to lie on his behalf and conduct legal counsel's inquiries.

Henry Hyde, the chairman of the judiciary committee which would prepare any impeachment proceedings, said three sections of documents - among two sets of 18 boxes delivered yesterday were ready for "quick dissemination". However, the report will not be published until after a full House vote, expected later

By Jonathan Wheatley in São Paulo and Ken Warn in Buenos Aires

Brazilian stocks suffered heavy

losses yesterday on fears that

government measures to bolster confidence had failed to stem a

flood of dollars from the country.

The sense of alarm on financial

markets has risen with indica-

tions that Brazilian investors are

increasingly selling the Brazilian

Circuit-breakers were activated

in São Paulo and Rio de Janeiro

after stocks fell 10 per cent in

little more than an bour's trad-

with the Bovespa blue-chip index

Brazilian market weakness

dragged other Latin American

stock markets sharply lower yes-terday. Argentina's Merval lead-

debt also fell sharply.

currency for US dollars.

page narrative detailing the affair between the president and Monica Lewinsky, the former White House worker, as well as a 140-page argument setting out grounds for impeachment.

The Dow Jones Industrial Average was hit by worries that Mr Clinton would resign or be

Democrats appeared split on how to proceed, with some arguing that publication should be delayed to allow Mr Clinton time to respond to its

Speaking after a meeting of the Democratic caucus, Richard Gephardt, the Democrat leader in the House, urged Congress to pause before plunging into impeachment proceedings. "I think we have all got to take

a deep breath and we have got to be patient, even after the report comes out, and wait until the proper evidence is in front of us," he said. "This is not a process where we just go with whims or harassment lawsuit as well as in rumours or half-facts or innu-

His statesman-like tone was echoed by Newt Gingrich, the House speaker, who warned congressmen to restrain themselves and to protect the decorum guage that is personally offensive

toward the president". President Clinton met his cabinet vesterday for the first time since January, when he had said there was no truth in the reports of his affair with Miss Lewinsky. Madeleine Albright, secretary of state, at that time led cabinet members in a public statement of confidence in Mr Clinton.

7 per cent in early afternoon trad-

Christopher Ecclestone of bro-

kers Interacciones. "It's a stam-

pede by foreign investors who think Brazil will devalue and

Argentina will get sucked in.

Many investors aren't really

aware of Argentina's strong eco-

nomic fundamentals at all. They

are not differentiating between

Mexican stocks fell about 5 per

cent early in yesterday's session.

The Mexican peso also came under heavy selling pressure, los-

ing about 2 per cent of its value

In Brazil, further concerns

were raised by figures showing a

deterioration in public accounts

during the first half of the year

and by signs that the central

bank may be preparing for a fur-

ther rise in interest rates. On Tuesday, the prime lending rate

was increased from 19 per cent a

"Some money, such as company profits, can leave the coun-

try without causing much con-

cern," said an economist at a

foreign bank in São Paulo. "But when the outflow becomes capi-

tal flight, which we saw last

week and this week too, then we

The government has ruled out

ever necessary to protect the cur-

Fresh tremors hit markets, Page 13

Bank shares fall, Page 18

the two markets."

against the dollar.

year to 29.75 per cent.

"This is panic-selling," said

Stormont parliament building, was described by Mr Trimble as when he met Gerry Adams (left), who I can do business with". the Sinn Féin president, one to "civilised" although he said they one for the first time. The historic had not shaken hands. Echoing Pictures: Reuters/PA Yeltsin names Primakov as compromise choice for PM By Our International Staff that no matter what policies the lature and pre-term elections. Mr

Ulster leaders end taboo to meet and 'do business'

encounter, which took place in a

small, first floor room in the vast

President Boris Yeltsin vesterday tried to break out of Russia's deteriorate further. damaging political impasse by Yevgeny Primakov. of Congress by not using "lan- the acting foreign minister and nominee by parliament, yesterformer spymaster, as his prime day withdrew his candidacy, ministerial candidate.

David Trimble, Northern Ireland's

first minister, broke a

longstanding unionist taboo

Russia's parliament, welcomed coup", which would lead to Mr Mr Veltsin's compromise move and said it would vote on Mr Primakov's nomination today.

The rouble appreciated against the dollar yesterday, rising to Rbs12.87 from Rbs15.77. However Hermes, the German export credit agency, said Russia had delayed payment for the first time on its sovereign debt obligations to Germany. Vladimir Potanin, one of the country's leading businessmen and a former deputy prime minister, predicted Russia would also soon default on its recently restructured London Club debt. He said

government adopts, in the short Primakov commands cross-party term the economy was likely to support because he is viewed as a

ected as a prime ministerial warning that the Communists The Duma, the lower house of were trying to stage a "creeping" of Gosplan, the Soviet planning Yeltsin's removal.

Mr Primakov, 68, is a former candidate member of the Soviet politburo and former head of the Russian spy service. Gennady Zyuganov, leader of Russia's Communist party, the biggest parliamentary faction, said Mr Yeltsin had made a rational choice with Mr Primakov. Liberal and centrist parties also said they would back him.

Mr Primakov's nomination is almost certain to end a conflict in with the old, Page 10 between the Kremlin and the Editorial Comment, Page 11 Duma, which had threatened to force the dissolution of the legis-

political heavy-weight but he has Victor Chernomyrdin, twice no clear economic policy or party

Margaret Thatcher's description

of Mikhail Gorbachev, Mr Adams

described Mr Trimble as "a man

Russian news agencies said Yuri Maslyukov, a leading Communist MP and the former head agency, might be given a prominent economic role in Mr Primakov's new cabinet. Communist leaders and Russian bankers said Victor Gerashchenko, a former central bank chairman known for his loose monetary policy, was likely to chair the central bank

Reporting by John Thornkill. Chrustia Freeland and Arkadu Ostrovsky in Moscow and Graham Bowley in Frankfurt

Russia delays German deht. Page 2 Lex, Page 12

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WORLD MARKETS

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CONTENTS

ing share index was down almost World stocks, Page 32

ing. Prices continued to fall after have to expect new measures.

trading resumed and were down either higher interest rates or

13.9 per cent by mid afternoon some kind of capital constraints."

in São Paulo off 790 points at measures such as capital con-4,866. Prices of Brazil's foreign straints but says it will do what-

Full contents and Lex: back page

Morse Computers

By Graham Bowley in Frankfurt

Russia has delayed payment of interest on debt to the acts as agent for the German German government for the government's debt receipts. a Hermes spokesman said. first time since its escalating said only part of a DM800m financial crisis erupted. This raises the risk rescheduled Soviet debt -Moscow could be considering so-called Paris Club debt -

widespread default on its was received from the Rushuge foreign sovereign debt sian government. The payrepayments.

The delay is believed to be August. the first by Russia on its sovereign debt interest pay- payment but they did not ments to an official creditor

Political foes unite to back nominee

By Arkady Ostrovsky and Chrystia Freeland in Moscow

calm descended on Russia's fractious political classes yesterday, as habitual enemies joined to welcome the proposal of former spy-chief Yevgeny Primakov as the country's next prime minister.

Gennady Zyuganov, leader of the Communist party which dominates the Duma, the lower bouse of Russia's parliament, said Mr Primakov would "pass through the Duma at the first try" when it votes on the appointment on Friday.

While the mood was of exhaustion rather than unable to escape the Russian euphoria, deputies across the political spectrum described Mr Primakov, acting foreign minister, as the only man who offered some hope of ending the economic crisis which has paralysed the country in recent weeks.

Vladimir Potanin, head of Suranyi, the Hungarian centhe powerful Interros indus- tral bank governor, warned trial group and one of the oligarchs who aggressively supported the previous regime, called Mr Primakov are blowing unevenly, has the opportunity to "the best solution".

Even Vyacheslav Kostikov, who was President tively unscathed. Ukraine Boris Yeltsin's press secre- teeters on the edge of followtary during the early years ing Russia into default on its oriented reforms. of the so-called "young foreign debt. Poland is pressreformers", was reconciled, ing ahead with the part-pri- investment environment is Russia was so desperate that com company with a \$10bn nt of Mr Primakov should be seen as a political compromise," he the edge, behind which were

unrest and dictatorship.' Mr Kostikov added, however, that Mr Yeltsin's decision to abandon his original candidate. Victor Chernomyrdin, in favour of Mr Primakov, rather than risk confrontation with the Duma, was a sign of deep political weakness.

Only the ultra-nationalist Vladimir Zhirinovsky and and Slovenia. the communist Viktor Annilov voiced any dissent. Mr Zhirinovsky called Mr Primakov an American stooge. while Mr Anpilov said that, "with all due respect to Primakov as a diplomat, his appointment shows that Yeltsin is bankrupt.

 Russia yesterday moved swiftly to reassure Germany. its main trading and diplomatic partner in the European Union, that Mr Primakov's nomination meant Moscow would continue its economic reforms and maintain its foreign policy stance.

Mr Yeltsin told Helmut about the latest developments in a telephone call yesterday morning, while Mr Primakov phoned Klaus Kinkel, German foreign minister, with whom he has a close relationship.

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nation since the crisis began. Hermes, the export credit for a delay. We expect the insurance company which

(\$462m) interest payment on ment was due at the end of "They made some interest was rescheduled in 1996.

pay the full volume.

Eastern Europe

from the crisis

From the biggest to the smallest,

the effects, reports Stefan Wagstyl

businesses have been unable to escape

the Czech Republic, Ukraine, still in the earliest

Ceska Sporitelna, the coun-stage of restructuring, which

Others are suffering countries which have under-

transition".

feels fallout

try's second largest bank.

has lost half its stock market

value. In Romania, the priva-

tisation of Rom Telecom, the

telecoms utility, has been

made more difficult. In

Poland, tens of thousands of

small-time traders, dealing

in everything from canned

food to televisions, have

From the biggest to the

smallest, the businesses of

eastern Europe have been

crisis. Some are exposed

through trade with Russia.

some because of financial

through the indirect impact

of the crisis on international

financial markets. Gvörgy

yesterday such effects could

The winds from the east

rocking some countries

while leaving others rela-

differences between coun-

tries were blurred as inves-

most to restructure their

economies since 1989, reduce

ing. Now, they are painfully ments easier to sell.

At one extreme are coun- bled, even in the most

tries which have done the attractive economies, includ-

dependence on Russia and 40 and 30 per cent respec-

prepare for entry into the tively. Central European

Hungary, the Czech Republic staged modest recoveries,

be the most serious.

investments there.

been left idle.

"They have asked Hermes \$20bn in debt. rest to be paid. We do not know when it will be paid."

The delay introduces huge uncertainty about the stance towards Russia of the German government, Moscow's biggest ally and single biggest creditor.

Germany is the biggest offi-

carries on half its trade with

Russia. In between come

countries such as Romania

which have cut Russian

trade but remain economi-

cally fragile because they

need to borrow overseas to

Geographical proximity to

Moscow is not overwhelm-

ingly important, as in the case of Estonia, which is

weathering the storm better

than Latvia and Lithuania.

Nicholas Stern, chief econo-

mist at the European Bank

for Reconstruction and

Development, says: "The dif-

ference is between those

gone a successful transition

and those which have experi-

enced a botched or hesitant

economies have more liquid

ing Hungary and Poland,

where they fell in August by

finance budget deficits.

cial creditor, with about

if Moscow made good on debt payments. Moscow had until now assured Bonn it would meet all payment obligations on Moscow has about \$40bn credits covered by Hermes and guaranteed by the Gerin Paris Club debt, which

man federal government, as

well as debts rescheduled by

the Paris Club of official

Club of bank creditors. Since the crisis erupted, Bonn has made clear that further government-backed

agency, said: "This shows Hermes export credits would Russia is in significant disbe extended to Russia, only tress. This could be the first in a series of defaults".

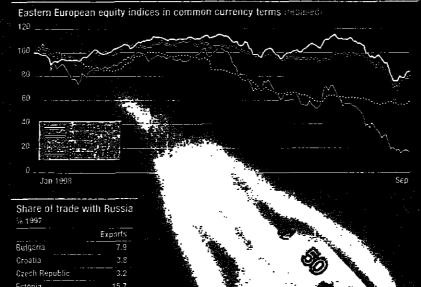
Russia may have decided to ration its foreign exchange among creditors and that new Russian borrowing would take precedence over Soviet era debt,

Mr Riley declared. The delay is likely to

creditors and the London heighten worries about Russia's Soviet era debt to com-David Riley, director at mercial bank creditors -Fitch IBCA, the credit rating so-called London Club debt. Russia has so far met interest payments on this debt, though none has fallen due since the crisis

erupted. Germany's big commercial banks are among the most exposed to London Club debt. Deutsche Bank has about DM750m in London Club debt and Dresdner about DM700m.

The rouble factor: regional fallout



kets could remain cautious

The gap between these for some time. "haves" and "have-nots" is Those countries most in not unbridgeable. EBRD offineed of foreign funds will find them most difficult to cials say that even Ukraine raise. Such countries mostly have large current account improve its economic prospects if it draws the right or budget deficits and are lessons from the Russian crifailing to attract sufficient sis and embarks on marketforeign direct investment. Instead, they rely on banks But the international and portfolio investors.

Top of the list is Ukraine "The political situation in retisation of TPSA the tele-Russia was so desperate that com company with a \$10bn due to the turnoil in east tially vulnerable include While international finan- tors have pulled out of vakia. cial markets were booming, strong countries as well as The crisis is likely to cut weak, often because stronger

economic growth next year by 0.5-1 per cent in central tors became less discriminat markets, making invest- Europe, about the same in the Balkans and up to 2 per Equity prices have tum- cent in the Baltic states, according to commercial

bank economists. But the slowdown will matter less in fast growing nations such as Poland and Hungary than in the Czech EU. They include Poland, markets have this month Republic, which is struggling with stagnation. Milos

"medium serious" effects on the country.

The country's bad loanburdened banks urgently need overseas capital. Ceska Sporitelna, which has delayed a \$100m subordinated bond issue, has seen its share price halve over its exposure in Russia and Ukraine. Almost every country has

banks which have lost fering too. Operating in the money in Moscow, mainly grey economy to avoid the through investing in finan-

Poor's, the US credit rating After the wild years of the agency, has warned that Lat- early 1990s, people know via's banks are particularly how to adapt, even if it exposed. Kapital Bank, the means reverting to barter. ninth largest, has suffered a liquidity crisis.

Among non-financial companies, the biggest victims of business with the east, says: the crisis are those reliant on trade with Russia. Among them are Ikarus, the Hungarian bus maker which staked its recovery in the former Soviet Union, and

bus maker owned by France's Renault, which has cated its plans for a Russian joint venture. Others hit are the hote-

liers of the Czech spa resort of Karlovy Vary, a favourite destination of the Russian newly rich. Small-scale traders are suf-

tax man, they are responsi-In the Baltics, Standard & trade. But not all of it is lost.

But as a fruit trader at Warsaw's main sports stadium, a centre for informal "The place is coming to a standstill. I'm really worried about the winter".

Additional reporting by Kester Eddy in Budapest, Christopher Bobinski in Warsaw,

but investor sentiment Zeman, the prime minister. Gedeon Richter, the coun- and Robert Anderson in At the other extreme is towards all emerging mar- says the crisis could have try's leading drugs company, Prague. Kiev creditors vote with their feet

market was at a standstill yesterday, a day after the government offered its creditors a choice: a "voluntary" debt restructuring at below market terms, or a default. The landing in Ukraine's central bank coffers of the first \$256m tranche of a criti- sia. cal International Monetary

The Ukrainian treasury bill

In further worrying news rejected President Leonid rapprochement between the the country. centrist government and left-

have emerged from a months-long financial crisis when it clinched a \$2.2bn, duction of more extensive currency reserves up from three-year IMF loan, has been plunged back into chaos by the collapse of the rouble in neighbouring Rus-

Kohl, German chancellor. Fund loan failed to stop buy- as the rouble has lost twothirds of its value, the hryvnia has fallen by about the parliament in Kiev 30 per cent - from 2.1 to 3 to the dollar - as wary inves-Kuchma's choice for a new tors have dumped Ukrainian privatisation chief, raising government bonds and the prospect that a hard-won moved their money out of cess in meeting the require-

reforms could be in jeop- tled currency, selling hun- eligible for \$900m of World nent of Mr Kuchma, chaldreds of millions of dollars Bank loans this year, accord-The country, which as in reserves over the past ing to a World Bank spokesrecently as July looked to month, but the haemorrhag- man in Kiev. Added to furabated only with the intro-

currency controls. Last week the central bank moved its exchange rate corridor for the hryvnia from 1.8-2.25 to 2.5-3.5, and is · Over the past three weeks, said to be contemplating more drastic changes in its exchange rate regime.

The future of the hryvnia will depend largely on the success of the treasury bill conversion scheme, as well as on Kiev's continued sucments for the IMF loan.

ing of hard currency has ther IMF tranches, that could help lift the country's the existing worryingly low level of \$800m. The government's commitment to satisfying the IMF

loan conditions could be endangered by the notoriously cantankerous parliament. Only two months ago deputies gave Mr Kuchma carte blanche to cut the federal budget and implement economic reforms by decree, thus satisfying key conditions for the IMF loan.

lenged the constitutionality of the decrees the president issued over summer and promised to start impeachment proceedings against

Parliament's rejection yesterday of Oleksander Bondar. Mr Kuchma's candidate for the vacant post of privatisation chief, could signal the end of the thaw in relations between the executive and the legislature.

But the moves by the parliamentary opposition have been criticised in the local press. usually sympathetic to parliament, signalling to some observers that the con-But on September 2, Yulia sensus in Ukraine has The central bank has As long as Ukraine can Timoschenko, a leftwing swung decisively in favour wing deputies over market fought to defend the embat- meet the IMF plan it will be deputy and avowed oppo- of the IMF-backed reforms.

Hopes to rebuild Bosnia face test

By Guy Dimmore in Banja Luka, Bosnia

International hopes to rebuild Bosnia face a crucial test in elections this weekend, with attention focused on efforts to defeat the Radovan Karadzic, the for- chief last month and is a pragmatic businessman stand alone and unite or will nationalists in the Serb-con- mer leader of the Serb Demo- waiting for his arch-rival to trolled entity who launched the 1992-95 civil war.

If, as expected, the moder-Playsic, Prime Minister Mil- reduction of its 32,000 troops orad Dodik and the Social- in Bosnia. ists consolidates its position, then their western supporters will demand that promises are kept on refugee returns and rapid privatisation. In return, they have the last SDS official to hold

With elections out of the Zivko Radisic with the back- tions last November and is way. Carlos Westendorp, the ing of absentee and Moslem expected to take a further tively freely. Scores of international community's and Croat voters. High Representative and effective viceroy in Bosnia, is at stake. Mr Dodik accuses is also expected to press Mr Krajisnik of being behind

cratic Party (SDS) indicted lose his political immunity to a multi-ethnic Bosnia, was for war crimes. Nato also hopes that a

The key battle in the Serb half of Bosnia is for the position of president on the be killed as a dog," Mr Dodik country's three-man presidency. Momcilo Krajlsnik, jisnik denies any involvebeen promised large-scale high office, is likely to be ousted by the Socialists' the Serb assembly in elec- jevo.

More than political power Nato commanders to arrest the murder of a senior police from prosecution.

The police chief was killed through ate three-party Serb coali- weakening of the national- outside his home by a tion led by President Biljana ists will allow a gradual masked gunman just days after a business associate of Mr Krajisnik and Mr Karadzic was arrested.

"Krajisnik said he would claimed yesterday. Mr Kra-

seen by the West as a break-

ity. The opening of rail links Croat Federation and the Serb entity will allow Volkswagen to rebuild its war-de- of closely monitored elec-The SDS lost its grip on stroyed car plant in Sara- tions costing \$30m may not

Bosnians now travel relahammering this weekend, trucks backed up on the borthough some supporters may der with Croatia testify to a switch to the opposition surge in trade. But, western ultra-national Radical Party. officials say, the key barome-The election of Mr Dodik, ter of whether Bosnia can who claims he is committed remain an ethnically divided state dependent on aid is the issue of refugee returns.

In the Moslem-Croat Fed-Since then, Bosnia has eration, western backed acquired a common cur- moderates may make only rency, flag and passport, and limited headway against the car licence plates that do not hardline Croat party loval to identify the driver's ethnic. Croatian president Franjo Tudiman which opposed the between Bosnia's Moslem Moslem nationalists of President Alija Izetbegovic.

Results from the two days be known for several days. **NEWS DIGEST**

PENSION FUND INVESTMENT.

Fund managers call for relaxation of restrictions

Fund management associations from six European countries have united to back the relaxation of pension fund investment restrictions. In a joint letter to Mario Monti, the single market commissioner, trade associations from the UK, France, Italy, Ireland, Germany and Spain have opposed curbs on the types of assets pension funds can invest in. They believe that restrictions on the amount which can

be invested in equities, in particular, "have a significant detrimental effect on the development of European-funded pensions, on the European economy and on the growth of the European investment management industry". The associations support Mr Monti's call for the introduction of the "prudent man principle" which leaves asset allocation decisions up to fund managers.

This proposal, set to be confirmed in a preliminary draft of a pension fund directive later this year, is expected to find less favour with national governments such as Germany and France, which impose legal investment restric-

France's Association Française de la Gestion and Germany's Bundesverband Deutsche Banken indicated in the letter their support for a more relaxed regime. The UK's Institutional Fund Managers' Association (IFMA), Italy's Assogestioni, Ireland's Association of Investment Managers and Spain's Inverco are the other supporters.

Stephen Tanner, director-general of IFMA, said the move was the "first tangible evidence" of a new mood of co-operation between pan-European fund managers. Jane Martinson, Investment Correspondent

GERMAN EXPORTS

Asian crisis hits deliveries

Germany's exports to south-east Asia fell 19.7 per cent in the first half of 1998 compared with the same period last year, reflecting the Asian crisis. However, the fall was offset by strong growth in Germany's exports to European Union and North American Free Trade Agreement countries. Overall exports in the first six months this year grew 12.8 per cent.

German exports to the whole of Asia fell 8 per cent, with a particularly dramatic drop in deliveries to South Korea, which fell by 44.7 per cent in the six months compared with the same period last year.

Imports from south-east Asia to Germany in the first half rose by 10.5 per cent compared with 1997. The figure was in line with Germany's overall import growth of 11.8 per cent, despite earlier expectations that the region's massive currency depreciation would boost its share of sales to Germany, Tobias Buck, Bonn

FORCED LABOUR

Daimler-Benz seeks settlement

Daimler-Benz, Germany's largest industrial group, has told the film director Steven Spielberg that it will try to reach a settlement with Jewish groups over the issue of forced labour deployed in factories during the Nazi period.

Klaus Mangold, Daimler board member, told Mr Spielberg and representatives from German, British and US sh groups that the company was committed to discussing the issue with the Jewish community. "We are looking for a solution," he said.

Mr Spielberg was in Berlin to receive Germany's highest medal of honour for his work in setting up the Shoah Foundation, a multimedia archive devoted to the Holocaust, which he established in 1994 with the proceeds from his film Schindler's List.

Daimler is one of several German companies accused in a US class action lawsuit of profiting from forced labour during the second world war. Volkswagen's supervisory board is to decide today details of a fund to compensate former labourers. Frederick Stüdemann, Berlin

FINANCIAL CRISES

Euro 'provided buttress'

Italy, Spain and Portugal might have had "massive" currency devaluations following the Asian and Russian finan-cial crises if they had not been preparing to adopt the euro, according to a leading German industrialist. Hans-Olaf Henkel, head of the BDI, Germany's leading industry association, said the fixing of exchange rates since May had buttressed European economies against the damaging effects of the crises.

Mr Henkel said a sharp appreclation of the D-Mark and of the euro when it was adopted - triggered by economic slowdown elsewhere in the world was a threat to the European economy.

He added that west German businesses should follow the lead set by companies in the east of the country by breaking away from the straitjacket of industry-wide pay deals. Companies are bound by law to abide by the industry-wide deals, but Mr Henkel said east German groups had exploited low union influence to strike more flexible localised agreements. Graham Bowley, Frankfurt

FRENCH INTERIOR MINISTER

Chevenement out of coma

Jean-Pierre Chevènement, French interior minister, yesterday came out of the 10-day coma into which he had sunk after an allergic reaction to an pre-operation angesthetic he received on September 1, the Paris military hospital treating him announced.

The statement left unclear when or whether Mr Chevènement would make a full recovery. Although he leads the smallest political formation, the Citizens' Movement, in the four-party Jospin government coalition, he has played a key role.

Since he became interior minister in June 1997, he has had to deal with immigration policy, the immediate aftermath of Princess Dlana's death, violence in Corsica, islamic terrorists' threats and security during the World Cup. In doing so, he has gained gratitude from governments such as Britain's and a certain private admiration from the domestic rightwing opposition, while providing prime minister Lionel Jospin cover from attacks from the ieft. David Buchan, Paris

TURKISH ELECTIONS

Yilmaz would not delay poli

Mesut Yilmaz, Turkey's prime minister, said yesterday he would do nothing to delay a general election, which parliament has set for April 18. "I speak for my party. No proposal of that nature will come from us," he said.

The prime minister suggested last week that the international financial crisis in emerging markets justified reviewing a parliament-approved plan to hold polls 20 months before they are due. Reuters. Ankara

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BANCO AMBROSIANO GOVERNMENT RELIEVED BY GELLI RECAPTURE

Licio Gelli, one of Italy's most wanted fugitives, was yesterday recaptured in Cannes by French and Italian police after an escape that had seriously damaged the morale of Romano Pro-In a year which has seen a

string of spectacular failures by Italian police and justice officials, government ministers congratulated the French and Italian police for apprehending Gelli, one of the central figures in the 1982 collapse of Banco Ambrosiano, once the largest privately owned Italian

banking group.

In April Italy's supreme court confirmed that the 79year-old Gelli, the former grandmaster of the P2 masonic lodge, should be sentenced to 12 years' imprisonment for fraud connected to the collapse of the bank. The next month authorities admitted they had lost track of the criminal after he failed to turn up at a police station in his home town of Arezzo.

satisfaction for an operation museum in Rome. that has closed a serious wound in the authority and credibility of the state". Gelli has long been

deemed one of Italy's most notorious post-war criminals. The P2 lodge of which was, until its discovery in 1981, one of the most nowerful secret organisations within the Italian state, uniting scores of figures in government and the military in anti-communist activity.

Gelli also exercised considerable influence over Roberto Calvi, the chairman of Banco Ambrosiano, who time of the collapse of the bank with debts of about \$7,300m.

His escape was a huge blow to the interior ministry and triggered calls for the resignation of Mr Giorgio Napolitano, interior minister, and Giovanni Maria

Flick, justice minister.

After the recapture, Mr Cuntrera, a leading mafia Prodi, prime minister, was boss, and the theft of three quick to express "relief and famous paintings from a

The Italian government will be quick to point out that the two criminals have now been recaptured and the three paintings recovered.

Problems with the Italian

justice system that allowed Gelli to go on the run have not been completely resolved, however. Criminal trials In Italy can still take many years because defendants are allowed two appeals after an initial conviction.

During those appeals the presumption is that the defendant is innocent, making it difficult for courts to hanged himself in 1982 at the keep criminals in preventive custody until the supreme court has delivered a final

> A package of reforms to streamline the justice system has been drawn up by Mr Flick.

But they have had difficulty making progress through parliament because It came shortly before the of a lack of consensus within disappearance of Pasquale Mr Prodi's ruling coalition.

For the first time, Greens treated as serious contenders

An electoral system that favours coalition government puts the environmentalists in an enviable position, writes Tobias Buck

German elections

eterans of Germany's Green party recall nostalgically the day when a young parliamentarian called Joschka Fischer strolled into the Bundestag, the lower house of Germany's ederal parliament, dragging a pine tree ravaged by pollution. Conservatives remember, less fondly, the day three years later when, as state environment minister in Hesse. Mr Fischer wore jeans and sneakers to his

wearing-in ceremony. Today, those sneakers are in a museum. Provided opinion polls are confirmed by Germany's September 27 general elections, Mr Fischer, now leader of the Greens in the Bundestag, could well become vice-chancellor and foreign minister in a coalition government of Greens and Social Demo-

As foreign minister, the former taxi-driver and student protester would take over the rotating presidency of the European Union in January. He would be entrusted with the task of brokering historic decisions such as EU enlargement and cultural Policy. Who knows,

he might even wear a tie. Before then, however, the Greens must struggle to secure the 5 per cent share of the vote needed to enter parliament. And they will infighting within the party.

Ever since a party congress in March proposed tripling the price of petrol to DM5 (\$2.70) per litre, the Greens' election campaign has produced one blunder after another.

A party that takes pride in its individualism, the Greens have always suffered from loose cannons firing from the back benches. But even by their standards, the series of gaffes shortly before a general election has been staggering.
A Green MP from Bavaria

shocked a travel-hungry nation by suggesting Germans should fly to Majorca only once every five years. Motorists were put off by proposals to ban Formula-One racing and introduce speed limits on autobahns. Comments by Jürgen Trittin, the party's joint national leader, comparing Germany's conscript army with Hitler's Wehrmacht provoked outrage across the

political spectrum.

As a result, the Greens have seen their poll ratings halve from 12 per cent in reform of the Common Agri- January to 6 per cent this



swearing in Joschka Fischer of the Greens as environment min during a session of the parliament in Wiesbaden in 1985 EPA-DPA

Mr Fischer and his pragmatic allies - "Realos" in the party slang - were furious. So were many Social Democrats, fearing the Greens could prove the Achilles heel in their campaign for a red-green coalition under Gerhard Schröder, the SPD's chancellor candidate.

Because Germany's electoral system rarely allows 27. one party to rule alone, voters think carefully about potential coalitions. According to one survey, two-thirds - a judgment exploited by Chancellor Helmut Kohl with his warning that a redgreen government would lead to a "left republic".

This is the first time in their brief and turbulent history that Germany's Greens have been treated as serious contenders for power in Bonn. Statements that a few years ago would barely have is only the prospect of sucraised an eyebrow are now scrutinised closely, because they could become government policy after September

A lack of professionalism is the Greens' second handicap. "We need spin-doctors able to think strategically of Germans regard the and we need an adequate Greens as "unfit to govern" organisational structure," one official complains. The rule forbidding Green MPs to hold office in the party a party on which, briefly, organisation is a case in was tantalisingly on the

stars", it forces Mr Fischer and other popular MPs into a secondary role in presenting policies to the A third problem is a record of squabbling in red-

·ed

green coalitions at state level, which leads many voters to doubt whether red and green could agree to govern. However, there are only two contentious political initiatives that the Greens say they will not abandon. They insist that nuclear power stations must be closed within about five years. They also want an "ecological tax reform" that would raise fuel and energy taxes. and so permit them to lower

issue is likely to provide a

big obstacle to a such a

coalition. Difficulties could arise. however, over the party's demand for one "heavyweight" ministerial post. With Mr Schröder insisting that the SPD must have the interior, finance and defence portfolios, this points to the foreign ministry for Mr Fischer. .

The biggest uncertainty looms beyond coalition talks. Voters worry whether the "Realos" could enforce discipline on radical leftwingers after a government is formed. "At the moment, it cess that keeps them quiet," one Green official has observed.

Whatever happens, the election will be a historic turning point for the Greens. Winning power could spur plans to bring the party's structure up to date, perhaps side-lining radicals. A failure to get into parliament or government by contrast. could spell fresh turmoil for point. Intended to prevent cusp of coming of age.

German, **Irish** inflation diverges

By John Murray Brown in Dublin and Tobias Buck in Bonn

The economic divergencies between the countries which will adopt the European single currency were highlighted yesterday, when Ireland reported its highest rate of inflation in six years and Germany its lowest rate

ireland's annual inflation in the year to July had been 2.7 per cent.

Germany's annual inflation rate dropped to 0.8 per cent in the 12 months to August, from 0.9 per cent for the year to July, the federal statistics office in Wlesbaden

The rise in Irish inflation is likely to put further strain on the country's national wage agreement, which envisaged pay rises of about 2 per cent. The wage agreement, a cornerstone of the government's macro-economic policy, trades off moderate wage increases and tax

The rise was largely expected as a result of a poor harvest and the knock-on effect of the weakness of the Irish pound earlier in the year.

Dermot O'Brien, economist with NCB stockbrokers, an Ulster Bank subsidiary, predicted inflation would peak in the next couple of months. However, the rise comes at a time when interest rates are set to fall as Ireland prepares for the European single currency in

January. EBS, one of the main building societies, dropped its mortgage rate on Wednesday, raising speculation the Central Bank may use Monday's weekly repurchasing operation to start the final stage of interest rate conver-

Irish interbank rates, currently around 6 per cent, will need to converge with the equivalent rates in the rest of the euro 20ne by next year, when the euro is introduced. Benchmark interest rates, currently 3.3 per cent in France and Germany, are expected to be set at about 4 per cent at the beginning of

ireland's Central Bank had been maintaining relatively high rates in a bid to restrain inflation and in the hope German rates would be raised by more than the current market consensus.

However, concerns about a possible global recession have increased the possibility that German rates will not rise by as much as expected, increasing the adjustment the Irish would have to make. With credit growing at close to 20 per cent. and annual house prices in Dublin soaring by 40 per cent to July, some economists are worried the drop in interest rates could

further prime the boom. This could result in higher inflation, at a time when

Greek bonds aim to boost privatisations

By Kerin Hope in Athens

bonds, which will be con- denominated tranche. vertible into shares in stateexchange pext year.

The issue, due later this domestic investors and a five-year certificate denominated in euros, intended to attract international institu-

The size of the bond issue is expected to exceed \$150m. Ministry officials said the timing of the issue reflected the government's commitment to its fast-track privatisation programme, despite turmoil on international financial markets. Next year's disposals are part of a structural reform package aimed at ensuring Greece

qualifies to join the euro on January 1, 2001. "We believe the crisis on international markets has started to subside, so the timetable for flotations won't have to be delayed," an official said. "Moreover, Greece can be seen as a safe haven compared with other emerging markets.'

Two local banks, National Bank of Greece and EFG Greece's finance ministry Eurobank, will arrange the yesterday announced the domestic tranche, while launch of privatisation Paribas will handle the euro-The socialist government

owned companies to be is trying to promote share floated on the Athens stock ownership in public sector companies by small investors as a means of overcomrose to 3.2 per cent in the 12 month, will be split into a ing lingering political oppomenths to August. Inflation three-year certificate denomsition to privatisation. The inated in drachmas for drachma certificates will have a face value of Dr100,000 (\$335) each and interest earnings will be taxfree :

Buvers will be able to convert them into shares on preferential terms as the companies come to market

from January. Analysts said the issue of privatisation certificates would belo the finance ministry achieve revenue targets in sales of smaller utilities and transport companies which might struggle to attract investors.

The seven companies due to be floated include the Athens water utilities, the ports of Piraeus and Thessaloniki, and the catering subsidiary of Olympic Airways.

Although nominally profitable, most companies on the list will have to be restructured before they can be

Threat looms of smartcard standards war

European credit and debit a card, which may then be card consortium, yesterday dards war with Visa by adopting competing technology standards on smartcards.

Smartcards, which are Europe, allow multiple uses of a single card, including credit cards, airline ticketing and supermarket loyalty

smartcard technology from Maosco, a not-for-profit consortium, also dealt a blow to ing competing products. the Java software standard. licensed by Sun Microsystems of the US. Visa has adopted Java. The other two large card brands, Mastercard and American Express, have both adopted Maosco, although neither has big smart card operations in Europe. Maosco is supported by Hitachi, Siemens and Motorola.

Europay also linked up yesterday with Geld Karte, a German "electronic purse" scheme already linked with Ireland may be giving up the Visa. Hans van der Velde. policy instrument to deal president of Visa EU, wel-

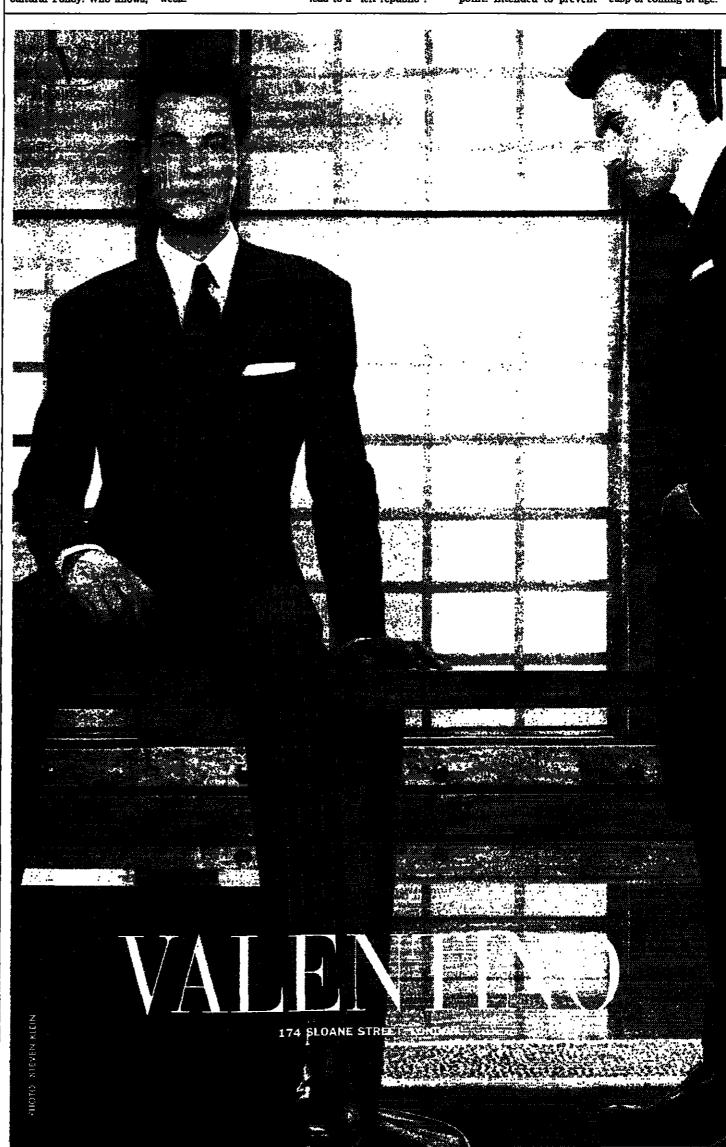
standard for Europe. Elec-Europay International, the of cash in electronic form on ments. Geld Karte has 45m cards on issue.

These smartcard decisions put Europay and its US partner, Mastercard, into competition with Visa over techbeing tested in the US and nology standards after several years of co-operation. which led to agreements such as the internet security standard SETS.

But Europay said it would Europay's adoption of work with Visa to try to unify electronic purse standards in Europe, despite hav-

> Marc Dutrieux, head of smartcard development at Europay, said: "We think it is foolish to compete on technology." But he said he was confident that Maosco's MultOS system was technically superior, and he expected most banks that issue both Europay and Visa cards to choose just one smartcard technology platform and rewrite the other brand's software for that platform.

Europay's choice of MultOS promises to reduce the number of cards European consumers have to carry in with price pressures by join- comed the more, saying it their wallets by allowing one would assist efforts to create card to do many things.



By Mark Huband in Cairo

Up to 80.000 Iranian troops were yesterday preparing for military manoeuvres alone Iran's border with Afghanistan amid renewed tension following the discovery of the bodies of nine franjan diplomats killed last month by Taliban forces.

"The order for the manoeuvres has been issued. The forces, which have already taken positions in the area since one month ago, will carry out the manoeuvres at the army, was yesterday quoted as saying by Iranian state television.

Taliban officials said yesterday the bodies had been found near the northern Afghan town of Mazar-i-



the decided time." Ali Shah- iban forces seized the town Iranian government, and has bazi, commander-in-chief of on August 8. The where- said it will find the killers abouts of the two remaining and punish them. Iranians is uncertain.

A Taliban spokesman yesterday acknowledged that ern border with Afghanistan Taliban fighters were for three days of military responsible for the deaths manoeuvres last week. A but insisted they had done government statement

Sharif. Iran says 11 of its dip- so on their own initiative. lomats and an Iranian jour- The Taliban is prepared to nalist disappeared when Tal- hand the bodies over to the

A force of 70,000 troops was sent to Iran's north-east-

black majority after centu-

ries of white domination.

issued before the discovery on the Afghan side of the lishing the whereabouts of of the bodies said several extra divisions were being lic of Iran army, on orders from the commander-in-chief sent, increasing the force to around 80,000. of the armed forces, will carry out its duties in Commandos, special defending the territorial

forces, armoured artillery, and mechanised units backed by the air force and the army's air corps will take part in the war games." Major General Shahbazi

two days after Ayatollah Ali Khamenei, Iran's supreme leader, and overall commander-in-chief of the armed forces, said Iran was not planning a military confrontation with the Tallban. The official Iran News Agency (irna) quoted Gen

Shahbazi yesterday as say-

ing that Iran had detected

"unusual" troop movements

The announcement came

the past received military advice from Pakistan. accuses Iran of backing the opposition military alliance which was forced out of its stronghold of Mazar-i-Sharif last month. Iran denies the charge. It blamed Pakistan, which was the first country to recognise the Taliban government when it seized the Afghan capital Kabul in

1996, for the delays in estab-

integrity of the country and

in guaranteeing national

security regardless of big

powers' threats," Irna

The Taliban, which has in

nuoted him as saving.

border. "The Islamic Repub- the dead diplomats. Pakistan said yesterday it

had "been in intensive coutact with both Iran and Afghanistan in order to persuade the two brotherly countries to exercise restraint and resolve their differences through negotiations". Along with a possible Tali-

ban troop build-up along Afghanistan's border with Iran, Taliban fighters are closing in on the main Shia stronghold of Bamyan province. Afghanistan's Shia Moslem minority have strong ties with predominantly Shia Iran.

Afghanistan's two Shia political factions. the Hezh-i-Wahdat and the Harakat-ul-Islami, are both now effectively encircled

ing Shia Moslems during their four-year military advance through Afghanistan. Taliban forces entered Bamyan province last week and have the airport of

The Sunni Moslem Taliban

have been accused of target-

by Taliban forces.

Bamyan town in range of their heavy artillery, a Taliban official said yesterday. The responsibility to protect Afghanistan's Shias is likely to influence public opinion in Iran, which is

strongly divided over what action should be taken to oppose the Taliban. Iran is also home to 1m Afghan relugees, and the Iranian government is determined to avoid the unrest among its Afghan population, which may be caused by action against Afghanistan.

way to go," he says. "The

attitude is the problem,

which means it's necessary

ANC leaders insist that

the use of racial classifica-

tion is the only way to ana-

lyse employment practices

crimination of the past. Sur-

per cent of senior managers

white. As the ANC's Godfrey

Oliphant said in parliament

recently: "The shop-floor is

black and the boardrooms

are white. That this the real-

labour minister, said this

week that those who

opposed the bill wanted to

entrench the privileges

granted under the old

regime and to "condemn

blacks, women and the dis-

abled to the margins of soci-

For the government, the

aim is not to punish employ-

ers, but to transform South

African businesses still

rooted in the age of apart-

heid. Whether the law will

achieve that - without mir-

cracy and racial politics,

increasing unemployment

and forcing white graduates

to emigrate in search of jobs

- is likely to be debated for

Shepherd Mdladlana.

ity of South Africa."

to have laws."

Warning Iran starts military manoeuvres on Afghan border by UN to Angola foes

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THE PARTY AND ADDRESS OF THE PARTY AND ADDRESS

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the process was

By Laura Silber at the United Nations in New York

Kofi Annan, United Nations secretary-general, yesterday warned that UN observers could withdraw from Angola by February unless the government and Unita rebels agreed to end their fighting and implement the poace accord reached in 1994.

In a report to the Socurity Council, Mr Annan proposed that it review by November the situation in Angola and the continued presence of the 1.156-strong UN mission.

"If at the time of the November review, it appears there has been no substantial progress towards full compliance by the parties with their respective obligations...the reduction of the force would be accelerated with a view to closing it down by early February

1999." said the report. Mr Annan, however, left the door open for progress. and thereby reverse the dis-In the event of a step forward, the UN would mainveys show that more than 90 tain and perlups bolster the force, comprised of 66t in South Africa are still troops, 403 police and 92 mil-

itary observers. Both sides "seem to be preparing themselves for a confrontation," Mr Annan said. urging the government to establish an effective and secure environment in which Unita would have no reason to fear the consequences of its transformation into a genuine political

The Council last night was considering Mr Annan's report. Diplomats yesterday said they believed the UN was unlikely to pull out completely despite the deteriorating situation.

The Lusaka Protocol. mediated by the UN in 1994, ended 19 years of conflict but Unita has refused to implement the agreement

Last week the government said it would sever all contact with Jonas Savimbi, Unita leader.

South Africa's 'affirmative action' law meets some negative responses

Victor Mallet reports on controversial legislation designed to unravel the legacy of apartheid which has dismaved employers

he rightwing Freedom all-race election in 1994. Front calls it "abhor-rent" and says it is a licence to discriminate against white males; liberals condemn it for "re-racialising" South Africa four years after the end of apartheid; most employers hate it. although they are afraid to say so in public; but many black professionals say it is a long overdue measure to right the wrongs of the past. South Africa's Employ-

ment Equity Bill, an ambitious piece of "affirmative action" legislation, is about to become law. Parliament in Cape Town completed its scrutiny of the bill this week, and all that remains is for President Nelson Mandela to sign it.

No law has aroused such controversy in South Africa richer but less numerous since the end of white minor-National Congress came to power in the country's first

effects will be so far-reach-

The law will require companies with more than 50 employees, or with turnover That is partly because its above specified limits, to ensure that previously disadvantaged groups - including ing. The legislation is designed not merely to problacks, women and the disatect racial minorities from bled - are adequately represented throughout the workdiscrimination in the workplace, as in the US or the force on the basis of the

The ANC's purpose is nothing less than a complete change in the balance of power in offices and factories to benefit the black majority after centuries of white domination

UK. Its aims are closer to those of Malaysia, which relevant region and the implemented laws to favour country as a whole. the majority Malays over the a complete change in the balance of power in offices

"demographic profile" of the

"In general, they must thus aim at a workforce ethnic Chinese: the ANC's which is 75 per cent black at ity rule, when the African purpose is nothing less than all levels, as well as 52 per cent female and some 5 per cent disabled," concluded an

and factories to benefit the assessment of the bill by the South African Institute of Race Relations.

> Employers will have to draw up an employment equity plan and file regular progress reports to the Labour Department, Those who fail to comply will be denied government contracts and can be fined up to R900,000 (\$145,000) for each contravention. One of the few concessions to employers is the recognition that the size of the "pool of suitably qualified people" must be taken into account.

Business organisations, which are largely white as a result of the country's apartheid legacy, say they accept the need for some form of affirmative action, but they are alarmed by some of the bill's provisions and by the fact that it does not envisage a finite period after which affirmative action will no longer be needed.

In particular, they dislike being obliged to set "numerical goals" for different categories of employees, something they view as a thinly



They believe the bill gives very wide discretionary powers to the labour minister. They criticise its attempt to reduce wage differentials for different types of work. And they say the clause putting the onus of proof on employers - who must prove they are not discriminating whenever they are accused of doing so - will prompt a torrent of spurious complaints. Employers say this and other "first world" labour

laws are inappropriate for a developing economy, will discourage job creation and do nothing to reduce South Africa's 30 per cent unemployment rate. Above all, the low quality of education for black South Africans under

black employees to go round. Poaching and "tokenism" are already rife, "In 1996, fewer than 1.000 or 0.2 per cent of the 438,000 black matriculants achieved the maths and science

anartheid means there are

simply not enough skilled

results required for entry into engineering," the employers' group Business South Africa says. "It is impossible for companies in the mining and engineering sectors to meet the requirements that might be imposed on them by the Liberals have an addi-

tional complaint about the legislation: it harks back to the apartheid era by requiring companies to classify their workers by race. Tony Leon, leader of the opposition Democratic Party, calls it "social engineering gone mad" and says the law may even be unconstitutional because of its references to racial groups.

Black opinion, however, is mostly in favour of the new law. Tshenolo Motibala, creative director of a small black-owned advertising ing businesses in bureauagency called MDS-DD&M. says bitterly that legislation is essential because most white employers are still reluctant to move of their own accord. "It's the only years to come.

A new scheme of incen-

NEWS DIGEST

EU-VIETNAM TRADE

Agreement on textiles and clothing is ratified

The European Union and Vietnam yesterday ratified an agreement liberalising bilateral trade in textiles and clothing during 1998-2000. The agreement removes EU quotas on 22 categories of textiles and clothing from Vietnam and replaces a 1993 textile and clothing trade agreement. It also increases by nearly a third the size of remaining EU quotas on imports of 29 other categories of textiles and clothes, it also reduces Vietnamese duties on imports of EU textiles and clothes. The reductions amount to 2 per cent in 1998-99 and to between 3-5 per cent in 2000-2001. The value of EU imports of textiles and clothes from Vietnam was about Ecu500m (\$545m) in 1997. The EU exported textiles and clothes to Vietnam worth about Ecu50m in 1997. International Staff.

INVESTMENT IN CHINA

Israelis to build potash plant

Dead Sea Works (DSW), Israel's potash company, yesterday approved plans to build a \$486m joint venture potash plant with the Chinese government, a move which will break China's dependence on imports.

The Chinese government, along with the state-owned Migda Corporation, will hold a 67 per cent stake and DSW the remainder. Production, to start in four years, is expected to have an annual capacity of 850,000 tonnes. Despite overcapacity in world markets, Shaul Ben-Zeev, chief executive of DSW, said China would be able to absorb all its own potash production. The venture will be financed by Chinese and international banks. The agreement ends several years of negotiations, started by Shaul Eisenberg, head of Israel Corporation, the parent company of DSW, who built up a wide range of commercial interests in China before his death last year. Judy Dempsey, Jerusalem

FARNBOROUGH AIR SHOW

Airbus adds to record orders

Airbus Industrie yesterday topped its record tally of more than \$11bn worth of new orders announced at this week's Famborough air show, with orders for three more A319 short-haul jets. The consortium said it had won an order for two A319s from Dutch-based leasing firm Debls Air Finance valued at \$80m and had sold a A319-CJ corporate jet version of the aircraft to a Middle East buyer.

OECO Export Credit Rates

The Organisation for Economic Co-operation and Development announced new manimum interest rates (%) for officially supported export credits for September 15 1998 to October 14 (August 15 1998 to September 14 in brackets) 4.99 (5.37) 4.97 (5.19) 2.30 (2.30) 5.29 (5.51) 4.97 (5.19) Peseta 5.29 (5.53) Sterling Swiss franc 4.90 (5.55) US dollar for credits 5.10 (5.55) up to 5 years 5.60 (5.95) 5 to 8.5 years than 6.5 years 6.94 (7.20) 3.96 (4.21) up to 5 years 5 to 8.5 years more then 8.5 years Italian lina 5.54 (5.70) , more than 8.5 years

These rates are published standay by the Phanciel Times, remaily in the modile of the panels. As

WORLD TRADE

Skoda in talks over \$450m engine plant

By Robert Anderson in Prague

Skoda Auto, the Czech carmaker 70 per cent owned by Volkswagen, plans to build a \$450m engine plant if investment and the fact that it wins the right incentive package from the Czech gov-

The project would be one of the biggest recent foreign investments in the country and would represent a massive increase in Skoda's Czech company is believed spending plans. Volkswagen to be competing for the cash the German carmaker, with other VW operations, invested DM2.1bn (\$1.2bn) in the company between its pri- Poland.

vatisation in 1991 and the end of last year. It had planned a further DM2.4bn injection by the end of 2002. Because of the size of the

the plant - at Skoda's main factory at Mlada Boleslav. north of Prague - would produce up to 500,000 one litre and 1.4 litre engines a year, not only for Skoda but for the whole VW group, the particularly in Spain and

industry minister, has backed Skoda but the final decision will depend on discussions with the Ministry of Skoda plant has built Finance. A spokesman for the industry ministry said yesterday: "A concrete proposal should be offered to the company at the end of

VW had planned to build a modern engine plant with Skoda when it took the company over, but the scheme was cancelled in 1993 when the parent company decided to go for a leaner operation

Miroslav Gregr, the new with less fixed costs after its century. However, a spokes- half that received by Hunexperience with Seat in man admitted yesterday that gary and a tenth by Poland. Until now the existing

> engines for the smaller Felicia model but only undertaken final assembly for the Octavia mid-range saloon. The engine plant would complement the rapid expan-

sion in car production at Skoda, the Czech Republic's biggest company. It produced 357.405 cars last year and had planned 410,000 vehicles this year, rising to

the company might need to revise these plans because of the 15 per cent fall in domes-

for the Czechs, who have fallen behind their neighbours in attracting foreign investment, partly because they offer more generous incentives. In the first half of this year the Czech Republic received \$589m in foreign 500,000 by the turn of the direct investment, less than

though it has been criticised tic sales in the first half for falling short of those caused by the economic offered by neighbouring slowdown. countries Mr Gregr wants to The project is important revise the package by lowering the minimum \$25m investment required and offering special incentives for spending of more than \$150m. Two companies -AEG of Germany and Hayes Wheels of the US - have so

far received the new incen-



A scene from LA Confidential, the best selling film on DVD Video

Video, the compact disc version of the video cassette, were little short of disasdevelop at its present pace,

Being billed as the "hottest new thing" did not help. but DVD's development was also marred by a row over hardware technology, and a battle with the Hollywood audio-CD players, have hit studios over their terms for maturity. releasing films on the discs.

DVD Video comes

It promises a lucrative source of sales, but faces a new threat, Alice Rawsthorn reports

thundering back

from disaster

When DVD players were introduced to Japan in 1996 and the US in 1997, sales were well below expectations. Yet sales have risen sharply in both countries this year, and are running ahead of target in Europe. where DVD was launched this year. Despite its inauspicious start. DVD now seems poised to become a popular,

and profitable, product. "We're very very pleased with its progress," says Warren Lieberfarb, president of DVD players have been sold months, against 90,000 video ware will be available. recorders and 275,000 CD players in their first two software sectors were deter-

s product launches go, the early days of DVD-Video, the compact disc sion of the video cassette,

DVD will provide a sorelyneeded fillip for the world's consumer electronics makers, after a difficult time when their established products, notably VCRs and It also promises to create a lucrative source of software

sales for Hollywood studios and other film producers. now facing a squeeze on video revenue. They hope consumers will buy DVD versions of favourite films on video-cassette, just as they replaced old vinyl albums with compact disc. But past efforts to launch entertainment software products, notably laser disc

for film and digital compact cassette (DCC) for music, have proved consumers will Warner Home Video, part of not accept a new format, Time Warner, the US enter- unless convinced it offers a tainment group. "Over 1m big improvement over its predecessor at a reasonable in the US in its first 18 price, and that plenty of soft-Both the hardware and

merits as a product. Even when the rows over technology were at their fier now selling for \$350-\$400. cest, both industries were emphatic that its audio-vimultiple language soundtracks, director's commentaries and added scenes dropped for the initial cinema release, made DVD

superior to video-cassettes. Electronics makers tried to make the launch prices of players as low as possible, in \$60, too high a price for conthe hope of moving swiftly to volume production.

mined not to repeat their pricing," says Frank Bauli, past mistakes with DVD. head of DVD-Video for Phil-They always believed in its ips, the Dutch electronics group, "Players went on sale in the US from \$500, and are fall. And they'll soon ease again." Hollywood adopted a simi-

sual quality, combined with lar approach to software prices. When video came out in the early 1980s, it cost \$24 plants. to make each cassette because the raw materials were expensive, and dedicated production plants had to be built - which meant they would have retailed at

lower production costs,

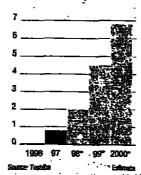
prices have since fallen to sumer acceptance. Instead, the studios sold "Everyone recognised the their expensive cassettes to founder and Oscar-winning

profitable video retail market only developed when cassettes were produced at high enough volume for prices to But DVD benefits from far

because the raw materials are cheaper and the discs are made at existing audio-CD The first DVD software retailed in the US at \$20, and

about \$15. Some Hollywood studios were initially wary of releasing software on DVD. But all of them are now committed to it, except for DreamWorks and its coimportance of competitive rental outlets and the more director. Steven Spielberg.

DVD video players

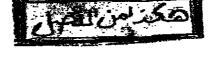


Buoyed by DVD's popularity in the US and Japan, and its strong start in Europe. the hardware and software sectors are investing heavily in promotion this autumn. They are stepping up sup-

plies to Europe, and broadening distribution in the US, where mass merchants, such as Walmart and K-Mart, are starting to stock it, as well as electronics specialists. Matsushita, Japan's largest electronics group, now

expects DVD to be installed in 10 per cent of US and Japanese homes within four years. Yet despite its promising progress, DVD still faces what could be its biggest obstacle: competition from ideo-on-demand when digital television comes on

"Digital television will definitely be a threat, and that's why we've got to move quickly." says Gildas Pelliet, head of DVD-Video for Sony Europe, "We've got two years at the most to make DVD go mainstream. Otherwise it'll be too late.'



to tackle the Asian crisis

ahead of a forthcoming

meeting of officials from the

Group of Seven industria-

lised countries. These could

include measures to boost

Asian debt markets, possibly

by providing Japanese guar-

antees for the debt of other

"I would like to activate

the regional debt market.

This could involve some sort

of guarantee of sovereign

debt, or a yen equivalent of

Brady bonds," Mr Sakaki-

Brady bonds involved

defaulted commercial loans

which were then converted

by the US government into

bonds secured against the

collateral of US Treasury

review policies towards capi-

tal liberalisation, he added.

"In capital liberalisation,

proper sequencing is very

important and [this] did not

exist in south-east Asia," he

Mr Sakakibara stressed

capital controls in opposition

to the IMF. However, he

Japan had been critical of

by the International Mone-

And the recent move by

In a separate interview

nese government.

Japan also wants the G7 to

south-east Asian countries.

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ASIA CONCERN PROPOSALS BEING STUDIED

Downturn in Japan 'set to continue'

Michiyo Nakamoto in Tokyo

Japan's downturn will continue into the early autumn, Eisuke Sakakibara Japan's vice minister of finance for international affairs, has warned.

"From what we have observed in July and August, the July to September quarter will not be good," he said.

Mr Sakakibara, who has hitherto been consistently upbeat about the economic outlook, insisted that a rebound would occur later this year, as public spending projects would start in September. However, his comments highlight the growing sense of alarm felt in the Japanese government about the economic downturn in

Japan and the rest of Asia. They come amid signs that Japan may now be pressing for a broader easing of monetary policy by other western countries such as the US.

On Wednesday the Bank of Japan announced that it that he was not personally would loosen monetary pol- calling for a reimposition of years by guiding down the overnight call rate - or the admitted that in some areas money market rate - from around 0.5 per cent towards the Asian policies adopted 0.25 per cent.

The bank has denied that tary Fund over the last year. this move was decided in coordination with the US. But Malaysia to impose capital speaking shortly before the controls has been greeted bank's decision was with considerable sympathy announced, Mr Sakakibara in some parts of the Japawarned that some "major accommodative policy" was needed across the

"I don't think the Asian or world crisis is over. We are on the verge of a deflationary spiral and we need to Malaysial because this is an avoid that," he said. "Japan emergency measure to fight is pursuing an expansionary speculators. [But] there are policy and I think sentiment many points that we can in the US has shifted sympathise with about the

also indicated that Japan is sons for adopting capital

long-term bonds at new low

The yield on Japanese long-term bonds hit a new low yesterday in a sign that the Bank of Japan's decision to ease credit on Wednesday had the opposite effect to that intended.

With the yield on the 10year Japanese government bond touching 0.84 per cent at one point yesterday, economists said the Japanese debt markets were entering uncharted territory. The sharp rise in government bond prices (triggering a corresponding fall in bond yields) came after the bank's decision to reduce the overnight interest rate to 0.25 per cent from 0.5 per cent in an attempt to boost liquidity.

"We can't recall any time in modern history that the long bond yield has dipped below 1 per cent in Japan or elsewhere." said Kirlt Shah. chief market strategist at Sanwa International. "Investors are putting their money into the safest instrument Japanese government

In a normally functioning economy, much of the liquidity generated by an interest rate cut would go into the stock market in the expectation of higher corporate profits. However, economists say that Japanese investors clearly interpreted the interest rate easing as a sign of desperation on the part of the BoJ rather than as a measure which would boost

activity in the real economy. "As long as there is the fear of another bankruptcy in the banking sector or of a Kaoru Yosano, minister of deepening recession invesinternational trade and tors will continue to buy bonds." said one trader. industry, said: "I do not "The yield could even fall as think that other countries will follow the same path [as low as 0.5 per cent."

The dilemma for the Japanese authorities is that negative sentiment could defeat the benefits of any further reduction in interest rates.

Yields on Thais agree on debt restructuring

By Edward Luce, Capital Markets Editor

framework for corporate debt restructuring in a last-ditch attempt to prevent the government from taking charge of Thailand's mount-ing bad loan problem.

guideline for all corporate workouts involving multiple creditors, including 800 cases involving more than Bt200bn (\$4.9bn) that the central

By Ted Bardacke in Bangkok

Thailand's central bank, the

country's leading industry

associations and foreign and

bank has said can be resolved quickly. Key points of the frame-

work include: the principle that debt restructuring will domestic financial institu- require business reorganisations yesterday endorsed a tion - not just new loan repayment terms; a promise by debtors to provide accurate and timely financial information; a pledge by creditors that if such information is forthcoming they The 19-point non-binding will agree to a "standstill" plan will be used as the and not charge default interest and other penalties; and that creditors will be treated

suffering the first losses.

should not be taken recently shown impatience lightly... as it sets out a with the lack of progress and standard of practice and can stepped up its involvement be referred to as a starting in debt restructuring negotipoint for talks," said Chatu- ations. Mr Chatumongol said mongol Sonakul, governor of senior central bank officials the Bank of Thailand.

Past efforts at debt tor 20 large and important restructuring have floundered as creditors squabbled among themselves and with borrowers over how to conduct negotiations. Bankers and economists say a recovery in Thailand cannot be equally with equity holders engineered unless the bad debt problem is dealt with.

restructuring talks, "it tions, the government has enforcing [the] timetable for were being assigned to moni-

> restructuring cases. could be coming soon if the guidelines announced vesterday do not foster quick solutions, officials say. Thailand's most recent letter of foreclosure laws as the curintent with the International rent legal tramework "does Monetary Fund says that, if not exert enough pressure

guidelines, including arbitration among deadlocked cred

Progress on corporate debt restructuring will be a "key focus" of the IMF's November review of the Thai economy, said the IMF resident representative, Reza Moghadam. He said for yesterday's guidelines to work, Thailand must press on with changes to bankruptcy and

Shartf: conditions could pose threat to his government

IMF team due for Pakistan talks

Members of a team from the International Monetary Fund are due to arrive today understood to have offered in Islamabad, to discuss a an interest rate of 5 per cent loan programme to help over Libor. stave off an impending foreign debt crisis.

In Saudi Arabia yesterday Islamic commercial bankers delayed a decision on Pakistan's request for new commercial loans. But the Jeddah-based Islamic Development Bank (IDB) agreed to tion, which recently bankers said would be a plans to introduce new Pakistan fund where Gulf-

age of \$1.5bn from the IDB development projects.

and other institutions. But bankers sav Pakistan mav run into difficulties repaying the loan, on which it is

Independent analysts warned that the IMF negotiations could involve tough conditions that would further undermine the beleaguered government of Nawaz Sharif, prime minister. The Pakistani opposi-

put \$200m towards what launched a campaign against tem which fixes the ber contracts outstanding. Islamic shariah laws, is US\$1. The peg is backed by a ited to US\$15bn worth of ilar size to August left. based Islamic banks would likely to oppose such mea- currency board, under which money in Hong Kong stocks, "The minute we have done tariffs or cuts in spending on

Hong Kong digs deep into its war chest

With its big August battle of its intervention. The only Land Fund and a further over, Hong Kong is now counting the cost. The tally so far: a depleted war chest and lower interest rates that have brought stability to the markets but carry a sting in

The sting is a potential drift of money out of Hong Kong dollar deposits and into US dollars. Around 56 per cent of deposits are now held in the local currency as savers enjoy the boon of 10 per cent returns.

Since the government successfully imposed its new measures on the market, interest rates have dropped and the premium over US US\$14bn to US\$15bn - a figdollar rates in savines ure economists sav is likely accounts is narrowing. The to include the \$6.2hn spent moves, says Simon on foreign exchange, which Maughan, head of Hong left the government with Kong research at Indosuez W.I. Carr, "might totally

backfire and undermine the peg because only now does the man in the street move into US dollars". currency peg, the linchpin of profit of less than US\$30m. It removed from Hong Kong"

Hong Kong's financial sys- has less than 20,000 Septem- foreign selling - "for a year exchange rate at HK\$7.8 to Even if the damage is lim- another two defences of simbacked by the equivalent

refused to disclose the cost US\$17.5bn belonged to the Tsang, financial secretary, is reserves. Neither, she said, that it is more than he could be spent without legisexpected.

He admitted spending first two weeks of August. These funds were used to absorb heavy selling of Hong Kong dollars in what the government has described as

a massive pan-clobal attack. In the following two weeks, the government changed tack and began aggressively buying shares. The share-buying binge is estimated to have cost some

Hong Kong dollars. Further funds were ploughed into the futures market. Traders reckon the government bought around 40,000 August futures, which and coins in issuance. The reserves are a potent expired at the end of the weapon in the defence of its month and generated a is going to be money

> cause for concern. Margaret one left, it's all over," Ng. a legislator, noted that says.

The government has of the reserves, some clue doled out by Donald \$30bn belonged to fiscal lators' approval.

Some economists arene US\$6.2bn in the foreign that the hole could be twice exchange markets in the as big as the amount spent: assuming that US dollars were sold for Hong Kong dollars to buy shares, and that the sellers - as seems to have been the case - were largely foreigners who would then convert their proceeds into US dollars in order to

> Maughan, while the accounting loss is small - some US\$7bn at the beginning of this week, and less as the stock market has risen - the pool of available funds has shrunk considerably.

> His estimate of the money remaining in liquid invest-(US\$39bn), Of that, HK\$90bn has to be kept to back notes

"If 50 per cent of all selling or so, then we have got

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Nation waits to see if Clinton is down or out

ongressional Democrats yesterday waited with trepidation for the public release of the special prosecutor's report on President Bill Clinton's alleged transgressions.

"If there's any silver lining, It's thank God this didn't happen to someone really important like Rubin or Greenspan," said one senior Democratic aide, speaking of Robert Rubin, the treasury secretary, and Alan Greenspan, chairman of the Federal Reserve.

The presidential strategy of public apologies was due to embrace the Senate yesterday, including many

senators who have been defending Mr Clinton for months. It remains to be seen whether he can overcome the "palpable anger" that one senior aide described within the Democratic caucus in the Senate.

Members remain angry

that when Mr Clinton arrived in Washington there was a large majority of Democratic senators - 58 out of 100 and now there are only 45. The sting of the prosecutor's report could cause that number to slide to 40 in the mid-term elections in November, which would give the Republicans complete control of the Senate agenda and move the body

gratitude for the president's toils to raise funds for fellow Democrats, even while under attack for campaign finance practices in the 1996 campaign. He did little to cultivate relationships on Capitol Hill, and there is still hostility over the "triangulation" strategy he employed, moving right after

ultimately signing a welfare "reform" bill which most Democrats deplore. "He's as selfish in his politics as he is in his sex life," said one Democrat, who womed that Senator Tom Daschle, the Democratic leader in the

Senate, was close to losino

the Republican takeover and

unified party caucus. "This complicates the agenda, but it hasn't diminished it." Senator Daschle said yesterday. "It's difficult to compete because we are thwarted by a Republican Congress refusing to act on the patients' bill of rights" among other social policy

In the House, Democrats are womied that the pre-occupation with an impeachment inquiry will reduce the already dubious prospects for passage of \$18bn for the International Monetary Fund and back dues for the United Nations. The House appropriations committee vesterday was expected to vote only \$3.5bn for the IMF, resisting pleas that the turmoil in the world financial markets requires more. Congressman Barney

Frank, a key member of the judiciary committee, bemoaned the loss of debate over health care and campaign finance. "There is a need for debate over globalisation, the volatility of capital, interest rates," he said, but these are obscured by the obsessive coverage of the impeachment inquiry. The congressman said the president's behaviour was "irresponsible" but "it

impeachment. The common refrain is the president's chances of rehabilitation depend largely

doesn't justify

prosecutor's report, which could be released today. Reoublicans know that for

impeachment proceedings to succeed, they must have a bipartisan approach. House leaders vowed that they would use above party. but differences are already While Republican leaders

were planning to rush the report out on the Internet. minority leaders in both houses said Democrats did not want Congress to be so hasty. "There's a deep feeling in the (Democratic) caucus that the cresident has the right to see the material for a reasonable time before it's released to the public," said Richard Gephardt, House minority

leader, "There's a great desire for fairness. There's a great desire to do this in the nght way. Members understand the importance of what's being done here."

However, Gerald Solomon, chairman of the House rules committee, proceeded to draw up a resolution authorising publication of the 445-page report

Among the various groups which work closely with the White House, there was general weariness about the scandal which has obscured so many issues.

Healthcare and immigration reform are also potential victims of the scandal. "There is a great sadness among "New Democrats" (centrists), said

historian. "This was the president that was to move his party to the twenty-first century, and he did succeed in making it the party of high tech and multilateral blo business. But many Democrats feel ashamed and angry with him because he's put their party in ieopardy.

One environmental snokesman said that her organisation had been working on legislation to preserve rhinos and tigers but that the proposals were likely be ignored this week when they were due to come under consideration. 'No one cares about the sex life of a tiger or rhino." she

The fall from grace of a

miral bank

Starr becomes the whipping-boy for party faithful

Rank-and-file supporters are prepared to forgive and forget, in contrast to their congressional leaders, writes Adrian Michaels

independent prosecutor. In and sharp criticism aimed at the president from congresmore inclined to the unrepentant line taken by Bill Clinton in his earlier statements and "apologies".

ness Council issues conference in a plush Washington Starr. I'm angry at the exislook back at the McCarthy era and wonder what we were doing, our children will look back at this and think

She was joined in her view have an agenda, the things they believe in. People want this to move forward, it has to clash so sharply with the overshadowed the good work they've done.'

Yesterday's all-day meeting, organised by the Democratic National Committee. brought committed Democrat business people, rank- But the delegates disagreed. and-file supporters and party

rassroots Democrats media scrum, they first party will rally." have had enough of ducked into a closed breakfast address by Robert supporters from outside the Rubin, Treasury secretary "He made a couple of good quips and was pretty realistic about the Asian and Rusaddressed by Al Gore.

study in avoidance. He gave The timing could not have a speech announcing new the annual Democratic Busi- month was the warmest august on record. resigning", comprised.
The delegates seemed a mostly state politicians from August on record.

hotel. One female delegate little reluctant to talk poli- across the US. was irate. "I'm angry at Ken tics, and were adamant when pressed that the partence of a Ken Starr. As I ty's chances in November's congressional elections had not been harmed.

overplaying it," said one. "I and the first family.

attitude of the party's leadership that one wondered if the congressional Democrats had overreacted, even panicked, at the thought of faring badly in the elections. "The party is not panickworkers together from ing," said one from Balti-across the US. ing," said one from Balti-more, Maryland. "The Dodging the swinging staunchest supporters will

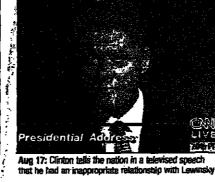
Meanwhile, more Clinton

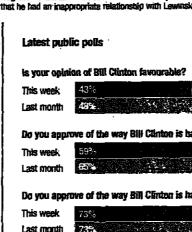
together. A "newly formed group of citizens and legislacalling itself sional Democrat leaders this sian situations," said one Americans to Save the Presiweek, the party faithful are delegate and were later dency gathered at the district office in Virginia of The vice-president's first Democratic Congressman engagement of the day was a Jim Moran. The group, calling Mr Moran "a leader of the treasonous 'New Demobeen better: 200 delegates at data showing that last crats' trying to stampede President Clinton into

Perhans the state senators and representatives were worried that Democrat candidates in the elections would be asked to talk of "People [the media] are nothing else on the stump, a don't care. Nobody cares. It's fered at all his recent public none of our business." Her appearances. Back at the by a delegate from North husband, a musical instru-hotel the Baltimore delegate Carolina: "I think everyone's ment manufacturer, joined did not agree: "Democrats heard enough [of Starr], the in: "We're very positive are not being ambushed. people working for the party about the administration. They are carrying on with business. It's not hard to get The faithful's view seemed the message out because

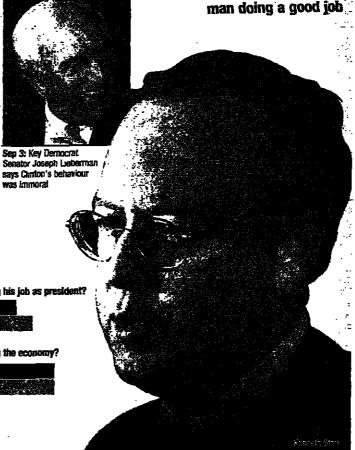
we're the only party with a There was one mildly dissenting view: "I can't see Democrat voters moving away from an incumbent to let in, say, a Republican from Iowa. But a non-incumbent Democrat might have trouble trying to raise other issues." This from a bemused banker, at the hotel boom microphones of the double their efforts, the for a different conference.







Do you approve of the way Bill Clinton is handling his job as pro Do you approve of the way Bill Clinton is handling the economy?



Impeachment: just start of a painful process

If it were to happen, impeachment would be just the start - not the end - of the painful process of charging the US president or other officials with what the constitution calls "Treason, Bribery or other high Crimes and Misdemeanors".

impeachment is merely a charge or indictment, which must begin in the lower House of Representatives with a simple majority

The actual trial of the accused would be conducted in the upper

debate among senators in would be needed for a conviction.

single form: the removal from office, its primary purpose is to protect the

The chief justice of the US would preside over the trial of a president, followed by a closed session. A two-thirds majority of senators present

Punishment would take a public office from corruption and falling into disrepute. However, criminal charges could follow in the traditional

The process of impeachment would start

esolution ordening the judiciary committee to

investigate the charges. That initial step began yesterday with a resolution in the House to direct the judiciary committee "to undertake an inquiry into whether grounds exist to impeach William Jefferson Clinton, the

President of the United

of President Andrew

For the Founding Fathers, impeachment was intended constitutional process - not a means of waging political war. The exception was the

Republican-led impeachment

branch of Congress, the with the House voting for a Johnson in 1868. President President Richard Nixon had Johnson, a southerner, v accused - among other things - of speaking disrespectfully of Congress in a loud voice.

The trial, based on 11 articles of impeachment, lasted for three months and centred on the sacking of Edwin Stanton, war secretary. The Senate voted to convict the president, but missed the two-thirds

margin by one vote. In 1974, the Watergate scandal led to a very process. The House judiciary committee voted in favour of resolutions charging that

ped to cover up th Watergate break-in. But he resigned before the House voted on impeachment, after releasing a transcript of taped conversations revealing his own role in the

His departure from office came only after Republicans went to the White House to say they could no longer support his presidency. He was never tried for his

involvement in the Watergate burglary and cover-up. because he was pardoned of all crimes by his successor, President Gerald

US trade

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Microsoft counter-attack pulls in entire computer industry

The group appears to be seeking evidence of conspiracies by rivals to undermine its market position, writes Louise Kehoe

icrosoft's antitrust battles are threaten- issued the subpoenas in ing to engulf the response to "new and entire US computer industry companies are dragged into the case.

Less than two weeks before the scheduled start of the landmark antitrust trial Justice Department and 20 complex relationships between the software giant's rivals and partners are coming under increased scru-

Microsoft has issued subpoenas to Apple Computer, are diminishing International Business Machines, Intel, Netscape Communications, Novell. Oracle and Sun Microsystems demanding information about their "efforts to collaborate in competition with Microsoft". The companies have been "doing everything Microsoft is doing, and possibly more," Microsoft said. Intel is already facing antitrust charges brought by the Federal Trade Commission. Microsoft's subpoenas

appear to be an attempt to

seek evidence of conspiracies

by rivals to undermine its

the company is saying that,

if it is charged with antitrust

violations, then several

other companies should also

introduced by the Justice counter charges involving Department last week. In a several of the industry's move to bolster their case against the software group. prosecutors added charges that the company had used tts monopoly power to pressure Intel. Apple and others against Microsoft by the US to drop multimedia software Prospects of the trial getting under

groundless allegations"

way as planned development efforts. Until then the case had focused largely on allegations that Microsoft used its market strength to squash competition from Netscape

ket for internet browsers. Prosecutors have portrayed Microsoft as a bully, hitting out at its smaller rivals and demanding exclusive allegiance from its partners. However, by broadening the case the Justice Department has given Micromarket position. In effect, soft an opportunity to present a more detailed picture of its role within the computer indus-

Communications in the mar-

Microsoft said it had in which it operates. Relationships among software and computer compaindustry has coined the term "co-opetition" to describe how companies frequently compete vigorously in one market segment, only to co-operate in another.

Just this week, for example, Microsoft and Sun Microsystems are facing each other in a Californian courtroom in a dispute over Java, a software development technology. Yet on Wednesday Sun announced moves to make its computers run on applications designed for Microsoft's Win-

dows operating system. If Microsoft's rivals are to come under scrutiny, so too may its partners, Intel, the company's closest partner. has been the "bandleader" of efforts to unify Unix. a widely used computer operating system, according to Larry Ellison, chairman of Oracle and an outspoken

critic of Microsoft. intel acknowledged it had been "actively involved", but said it had not been a "leader"

Mr Ellison also charged this week that Microsoft had attempted to undermine another industry initiative. led by Oracle, to create stan- is scheduled for next week. dards for "network computers" (NC) - low-cost computtry and the complicated mix ers that could be linked to the entire computer and softof rivalry and collaboration the internet. The NC was

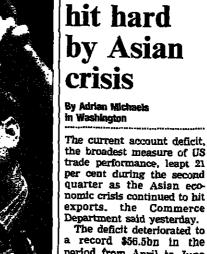


presented as an alternative to personal computers running Microsoft software. Mr Ellison alleged that Bill

Gates, Microsoft chairman and chief executive, had pressured Digital Equipment to drop plans to build NCs. Digital, since acquired by Compaq Computer is a strong supporter of Microsoft's efforts to move into large computer systems software. Yesterday Compaq declined to comment.

Amid the charges and counter charges, the prospects of the Microsoft antitrust trial getting under way as planned on September 23 appear to be diminishing.

A hearing on whether new evidence will be allowed to be introduced into the case That hearing could determine whether Microsoft, or ware industry is on trial



exports. the Commerce Department said yesterday. The deficit deteriorated to a record \$56.5bn in the period from April to June after a deficit of \$46.7bn in the first quarter. Most of the increase came from the merchandise trade deficit which

rose to \$64.8bn from \$55.7bn. The increase means the current account deficit for this year could top \$200bn, which would be the worst figure since records began after the second world war.

The trade surplus in services improved slightly but was more than offset by a deficit in investment income. Ed McKelvey, at Goldman Sachs in New York, said the current account figures were largely in line with expectations. The rise was not all down to Asia, he said. Some had come from a drop in exports to Europe and also

announced that initial unemployment claims rose 8,000 to 312,000 last week, mostly because of the strike at Northwest Airlines. This was the highest figure since

from the strength of the US economy The Labour Department

Wiser hits at

By Richard Adams and David Wighton

West - -

Sign Galler

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especial experience

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wn or out

The Bank of England, the UK central bank, yesterday has revised down its said it was ready to cut forecasts for the UK interest rates if the international economic situation

After voting to keep offi- announced yesterday, cial interest rates unchanged Robert Taylor writes. The at 7.50 per cent, the Bank's TUC now expects a UK monetary policy committee annual growth rate of 1.25 took the unprecedented step of stating that it had discussed "the potential impact summer projection. It also of recent international and domestic economic developments" on the IIK.

"Although the committee judges that the current level said. of interest rates is necessary to meet the inflation target, it recognises that deterioration in the international economy could increase the month history. The commitrisks of inflation falling tee is mandated by the govbelow the target. The com-

A ser falle Bottleft

- dans dans

Trade union body revises growth forecasts downwards

unemployment will increase by 230,000 by the end of

warned the pound would

European monetary union,

caught between the dollar

organisation also believes

will put pressure on UK

the slowdown in world trade

continue to look "vulnerable

in the summer. It also

outside the stability of

and the euro". The

1999, compared with the 200,000 increase it expected

The Trades Union Congress has revised down its economy in 1999 as a result of the worsening global economic slowdown, it per cent next year, down from 1.50 per cent in its believes registered

tor these risks," the Bank The statement was the first time the committee had commented following a "no change" decision in its 16-

annual rate of 2.5 per cent. Michael Saunders, UK economist at Salomon Smith Barney investment bank in London, cautioned against exaggerating the committee's eagerness to cut rates. could be lowered soon. Inter-"From the MPC's side, exter- est rate future contracts sold ernment to aim to keep nal events would have to in London now anticipate

target rate for entry of the pound into Emu and a "regionally-targeted public investment programme". external events on the UK

would have to be surpris-

exports. But it says an

"outright recession" can still

be avoided in the UK if the

government's economic

over the coming year.

policy can ensure stability

It also calls for a cut in

interest rates, a managed

commitment to a DM2.50

exchange rate policy with a

ingly big, to persuade them to ease," Mr Saunders said. But the financial markets seized on the hint that rates

cent by the end of this year. ness will have to continue t Sterling sank by two pfennigs against the D-Mark during the day to DM2.845, the pound's weakest level against the German currency since last October.

The Confederation of British Industry, the employers' group, said the depressed outlook for the UK economy meant a cut was urgently The CBI's distributive

trades survey for August found that 34 per cent of retailers reported a fall in annual sales growth, while only 32 per cent said sales had increased. "The latest evidence on inflation has generally supported the view that the upward risk to the inflation target is subsiding, whereas the downward risk to growth is becoming more serious," said Kate Barker. the CBI's chief economist.

would not expel party mem-

bers who oppose his stance

on the euro, but they would

be "increasingly on their

He added: "The best way

for the Conservative party to

set about winning the next

election is to sort out this

problem that has dogged us

for years, to confront it, to

His words echo Mr Major's

deal with it and to move on."

plea to the party in July 1995

after he called a leadership

vote - a staggering move for

the governing party in mid-

oppose him for the leader-

ship. Mr Redwood is now the

party's chief industry

spokesman and plays a big

role in reminding Mr Hague

of the strength of anti-euro

system ran into difficulties but this was not unusual.

Mr Horne said the Nats

managers' optimism appeared to have stemmed

from the decision by the US

Federal Aviation Adminis-

tration to adopt a similar

sentiment in the party.

bility for the future." Editorial Comment, Page 11 Markets, Page 13

London Stocks, Page 28

endure the slow torture

caused by the combination

strong pound and economic

turmoil abroad," said Ian Peters, deputy director of the

British Chambers of Com-

statement followed an unusually candid remark by

Tony Blair, the prime minis-

He said in a television

interview on Wednesday

night: "If we get over this

interest rate peak - as I

hope we may be - and the

pound is already coming

down gently in the way it

should...then we have the

best chance of long-term sta-

The Bank of England's

of high interest rates,

NY move signals change in Foreign **Office**

By David Wighton, Political Correspondent

The government is to invite applicants from the private sector for the post of director of trade promotion in New York as part of the Foreign Office's modernisation pro-

gramme. Derek Fatchett, a Foreign Office minister, said the government wanted to widen the field for what was a very important job. "It may well be that a civil servant turns out to be the best person for the job but this is an important way of invigorating the Foreign Office," he said.

Mr Fatchett announced the move after publishing Panel 2000, a group that advises the government on how to improve the image of the UK. The panel proposes using the experience gained from the successful New Images campaign in Australia by launching co ordinated campaigns in Germany, Brazil, Poland, China, South Africa and a region of

the US. Mr Fatchett said polling evidence suggested that the Australian campaign achieved a significant change in Britain's image, which had been of an old-fashioned country inca-

pable of change. The recommendations include making greater use of embassies and residencies as "showcases" for modern Britain and setting up an award scheme for those representing the best of British

The plans also call for the development of "one stop shops" in many countries bringing together Foreign Office staff with tourism promotion and bodies such as the British Council. "We should also look at the possibility of including private

companies." they say. In Britain, the panel stresses the importance of improving "presentation" at Heathrow and Catwick airports. Mr Fatchett conceded the government had only "limited control" over the airports. Which are run by BAA. But he said the first impressions created were "incredibly important". It was vital "to make sure that there is a degree of warmth

receive", he said. Following the criticism of the idea that the panel would be promoting "Cool Britannia", its report is deliberately low-key and includes no reference to pop and Lockheed Martin, the music. Mr Fatchett insisted that the omission was not deliberate and the government recognised the importance of popular music in

about the welcome they

NEWS DIGEST

INWARD INVESTMENT

Siemens may not repay grants for failed plant

Tony Blair, the prime minister, came under renewed attack over the failure of high profile inward investment projects after Siemens Indicated it may not repay all £50m (\$82.5m) of the government grants it received for the semiconductor plant it is closing. Lew Avis, personnel director of the plant in north-east England, was quoted as saying that the subsidies would be repaid only where they were "recover-

Siemens originally said it would "in principle repay all the grant". But in a TV interview on Wednesday Mr Blair was asked whether companies such as Siemens should pay back grants. "Not unless we want to start saying to foreign investors 'We are going to give you a different deal from the deal you can get in other countries.' Don't think that other countries aren't desperate to attract people." Siemens said it would wait to see which grants the govemment deemed repayable. It said this might not cover

grants such as training subsidies for which the benefit was not lost if the plant closed. John Redwood, the chief industry spokesman for the

opposition Conservative party, criticised Mr Blair for not adopting a tougher position. "Since they offered to pay it all back Mr Blair should thank Siemens and ask for the cheque," he said. David Wighton, London

ELECTRONICS

Lite-On winds down plant

Lite-On Technology, a Taiwanese electronics company, announced yesterday that production will cease this month at its Mossend factory in central Scotland. The computer monitor manufacturer had already cut more than 200 jobs in May. The factory, for which there were once hopes for 1,000 jobs, opened 18 months ago. The workforce will soon be reduced to 10. The company blamed the acutely depressed state of the global monitor manufacturing

Lite-On told Locate in Scotland, the inward investment agency, that it would maintain the plant in the hope of building up employment when market conditions improve. Gus Macdonald, Scottish industry minister in the UK govemment, said Lite-On's monitor operations were losing \$1m a month and it was closing production lines in other parts of the world, Brian Groom, London

UNIT TRUSTS

\$226m 'locked' in Malaysia

imro, the fund management watchdog, revealed yesterday that UK unit trusts had £137m (\$225m) invested in Malaysia when exchange controls were announced effectively locking in their money for a year. The figure was revealed following a meeting between the regulator and fund managers and trustees most affected by last week's move by the Malaysian government. Twenty-seven of the 177 UK unit trusts with an exposure to Malaysia are causing most concern. These funds, which have more than 5 per cent of their total invested in the country, have total assets of ment restricted foreigners selling shares from repatriating profits for a year. The move has hit open-ended funds, such as unit trusts or mutual funds, as they have to sell parts of their portfolios to meet redemptions by investors.

Four funds have suspended dealings in the past week because they hold about 20 per cent of their total £44m in Malaysian assets. Representatives from the companies running these funds – Fidelity International, HSBC and Jardine Fleming - were understood to have attended yesterday's meeting. The chief purpose of vesterday's meeting was to try to agree a way of valuing the investments even though they cannot be traded. Jane Martinson, London

CHANNEL TUNNEL RAIL LINK

\$4bn bond issue proposed

The government yesterday put forward proposals for the issue of £2.65bn (\$4.37bn) worth of guaranteed bonds to finance the rail link to the Channel tunnel between England and France, but ran into objections from some City institutions. The unusual nature of the issue, which would not be a conventional gilt issue nor a standard corporate Eurobond was causing problems for some potential marketmakers and investors. Schroders, the merchant bank advising the government on the link, unveiled plans for a two or three stage bond issue in meetings with bankers. specialising in gilt-edged issues and with investors. The issue of government-guaranteed funding on this scale has no recent parallels and has excited considerable interest

on the part of City institutions. The government offered a guarantee for a total of £3.8bn of funding in June as part of a package intended to revive the project after the original financing proposals collapsed. The 110km rail link will be built in two stages between the Channel tunnel entrance and London St Pancras and will cut 35 minutes from journey times between England and France. Charles Batchelor, London

STATE HEALTH SERVICE

No price set for Viagra

The state health service has yet to agree how much it will pay for Viagra - or whether family doctors will be allowed to prescribe it - even though the male impotency pill is likely to be approved by European regulators next week. Pfizer, the US pharmaceuticals company that developed the sought-after drug, has proposed a price of £4.84 (\$7.98) per 50mg tablet. It said this was in line with the US wholesale price. That has not yet been accepted by the UK Department of Health.

"We havn't fixed a price yet; that's still in discussions," said the department. "Viagra has the potential to be a great burden on the National Health Service." Pfizer yesterday rejected those claims. "A realistic estimate would suggest that the cost of treatment could reach around 250m after five years," said Ken Moran, chairman and managing director of Pfizer UK. Reports that Viagra could ratchet up an annual National Health Service bill of £1bn compared with a total NHS drugs bill of £4.5bn - were "ludicrous". David Pilling, London

mittee will continue to moni- underlying inflation at an worsen, or the impact of that rates will be cut to 7 per Euro poll may open old wounds for leader of opposition

Disagreements have dogged Conservatives since UK entry to the 'Common Market', says **Deborah Hargreaves**

illiam Hague, leader of Britain's opposition Conservative party. runs the risk of reopening old wounds with his decision this week to ballot members on the European single cur-

Disputes about UK membership of the European Union have dogged the party since Edward Heath, the former Conservative prime minister, adopted member- Conservative divisions over ship of what was then the the single currency. European Community, or Hague's latest move was "absolutely unjustified". He added: "The rest of the country and Europe will just regard it as a 'smart-alec' attempt by Mr Hague to get his own way without proper

discussion within the party." Mr Hague said on Monday he would bring forward a planned poll of party members on the euro and eve of the party's annual conference on October 6.

ment of the party stance has said his views are well against the single currency will discourage the embar- changing his mind. rassing disputes over Europe that have dominated the par-

But Mr Hague has been fer us to have tried to find warned by Chris Patten, the an honourable compromise last governor of Hong Kong which would have put off

- (Tab



Flashback: Conservative prime minister Edward Heath hoped to end bickering when he signed Smaln's acceptance of European Community membership in 1972. But his party's long internal dispute about Britain's place in Europe had scarcely begun

that the poll will not heal party fight, if it came to influential among right- who are equally vociferous.

Mr Patten said prominent Common Market, in 1972. Sir pro-European Conservatives Edward, who has remained such as Kenneth Clarke and firmly pro-European, said Mr Michael Heseltine would speak out against the leadership's opposition to the euro. Mr Clarke, who was chancellor of the exchequer in the former Conservative government led by John Major, was defeated by Mr Hague in the leadership election caused by the resignation of Mr

was Mr Major's deputy. Mr Hague has ruled out announce the result on the Britain joining the single currency for 10 years. Mr Clarke wants the party He hopes that endorse- to keep an open mind; he

Major last year. Mr Heseltine

known and he will not be "The vote will go William's way, but I don't think ty's conferences in previous the debate is over," Mr Patten said. "I would much pre-

that on different sid referendum." Tony Blair's Labour gov-

wingers who would prefer to see Mr Hague taking a stronger line and the poll threaternment, which ousted Mr ens to reopen the deep rift Major's administration in within the party that virtuthe national elections of May ally tore it apart in Mr own". 1997, has pledged to hold a Major's final years in office. referendum on Britain's Mr Major, who has backed membership of the single Mr Hague's decision to call

The question to be asked of party members in the ballot

The party leader and the shadow cabinet have agreed that the Conservative party will oppose British membership of the single currency at the next election as part of our manifesto for the next parliament. Do you endorse the policy of the party leader and the shadow cabinet?

Baroness Thatcher, the

former Conservative prime minister deposed in 1990 partly because of her strident anti-European views, has thrown her weight behind the Mr Hague's decision to ballot party members. She believes it should go further and pledge never to give up sterling. Lady Thatcher is still

currency in the next parlia- an early vote, said: "The party cannot afford a continuation of the disputes that crippled us in the last parlia-

> Many of the Conservatives' estimated 350,000 members strongly oppose a single currency and have made their voices heard loudly at past conferences.

Mr Major won. But instead of uniting the party, the acrimonious campaign served only to deepen its divisions. His rival in that election was

But the party's pro-

European wing contains many prominent "grandees"

after an exceptional cost of

airport, which receives a cut

duty-free sales, expects to

£24m towards the airport's

£260m development. The

of the profit margin on

John Redwood, who resigned from his government to

and former party chairman, any final decision and let the

Adviser hits at air traffic centre timetable By Michael Skanhiker.

By Michael Skapinker, Aerospace Correspondent

The consultant engaged by the air traffic control service to report on computer problems at its new centre says the project suffered from an over-ambitious timetable

nical experts. But Nigel Horne, chairman of Alcatel UK, says the director, said price pressure £339m (\$559m) centre at Swanwick in southern England is technically viable ised by the House of Comand most of its problems

have been resolved. The control centre, seen as the world's most advanced. was to open in 1996 but will not begin operating before 2000 at the earliest. The ordered its own inquiry in National Air Traffic Services June, to be conducted by the said in an interview that he when 12 would have been ously overcome."

and poor communication

between managers and tech-

Loss of duty-free may push up charges, says airport

Birmingham Airport, the UK's fourth biggest, will today warn charges might have to be raised to cover the loss of duty-free sales. They accounted for half last year's profits, writes Juliette Jowit in Birmingham. Brian Summers, managing

mons transport committee

this year for its management

The government, which

of Swanwick.

from low-cost carriers is also profits were flat at £20.3m hitting airports, which are also struggling with growing European Union regulation and the strong pound. The airport's results for the year to March 31 show turnover increased 7 per cent to £77.7m (\$128m) on the back of an 11.5 per cent increase in passengers. Pre-tax

(Nats) was severely critic- Defence Evaluation and Research Agency. Mr Horne, a former senior executive at GEC and computer company ICL, was problem had been that Nats asked by Nats in January to managers had assumed in

had concluded that it was. "It will work. There's no doubt in my mind," he said. Mr Horne said the biggest seeks to privatise Nats, report on whether the Swan- 1990 that they could comwick system was viable. He plete the centre in six years

But the US abandoned the lose 70 per cent of this revenue when sales for other system, which was, Mr Horne said, far more com-EU countries are abolished as expected next year. plex than that proposed for Swanwick. Communication between

control system.

Nats executives and project managers from both Nats US company responsible for the computer system, had been poor, Mr Horne said: "That's not an unusual problem and it's now been vigor- | terms of Britain's image and

KPMG 'bottled up' personal data on sultan's brother, court hears a long relationship with the Prince Jefri's personal Mr Malek said solicitors a very special client. The three CD-Roms and a laptop KPMG had not obtained a

By Jim Kelly in London

Accountants KPMG "bottled up" information about the private financial affairs of Prince Jefri, the disaffected younger brother of the Sultan of Brunei, and as a result there was no real risk it could ever leak, the High Court in London heard yes-

terday. Mr Ali Malek, a lawyer for the firm, said that "Chinese

Walls" meant KPMG could

decide to act for the Brunei Investment Agency on Project Gamma - an investigation into the troubled sultan-Prince Jefri is seeking an

ing for the BIA - which he it had turned to KPMG. being uncovered. He said headed until he was "This is not a case where removed this year - on the this work could be done as grounds that the firm has well by any set of accoun-intimate knowledge of his tants," said Mr Malek. He personal financial affairs added that the BIA "expecwhich might leak.

BIA, which was known to affairs. Prince Jefri, and audited "certain assets" in 1995, 1996 and 1997.

injunction to stop KPMG act- firm to act in Project Gemma ally lead to criminal issues ted and required" KPMG to KPMG and had withdrawn

Mr Malek said it was "hypothetical" whether the BLA investigation would tar-When the BIA wanted a get Prince Jefri or eventu-

there was no evidence to support such suggestions. The court heard that Allen & Overy, the law firm, faced a similar situation to

was very specific and there tected. was only a small "overlap" between cases.

He said that as soon as ect Lucy, the accountants "The people working on documents had been locked

could not be compared to information was bottled up." accountants as the confiden Documents, both hard copies tial information they held and electronic, were pro-Mr Malek said KPMG was

not working for both clients data. at the same time and that KPMG began acting for the firm had already given Prince Jefri in the Manou- an undertaking in court that kian case, codenamed Proj- information would not leak. Mr Gordon Pollock, a lawhad erected Chinese walls. yer for Prince Jefri, said that

computer. There was thus specific waiver from the "an enormous hole in the BIA over the overlap with

a month after KPMG accepted the assignment investigation. with the BIA Project Lucy documents had been avail-

Chinese wall" within the Project Lucy until after the firm as KPMG had not acted case had begun in London quickly enough to secure last week. He said the BIA was targeting Prince Jefri He said that for more than and did not want KPMG "forewarning" him of the He added that the waiver

obtained from the BIA able to all members of the referred to Prince Jefri's perfirm on the internal com- sonal affairs and not his role Mr Malek said KPMG had respect the confidentiality of from working for the BIA. Project Lucy knew this was up in lawyers offices, as had puter system. Furthermore as former head of the BIA.

A round peg in a round hole

Condoms have come out of the closet. Go to a dinner and everyone wants to talk about them, the smiling LIG chief tells Lucy Kellaway

craze for photographing company chiefs alongside their products.

What a pity, the reader wrote, that we never see the boss of London International Group (manufacturer of Durex) striking intimate poses with his product.

The very next day I had lunch with Nick Hodges, chief executive of LIG, and I drew his attention to this vulgar little letter. "Oh I've done that," he said in an off-hand sort of way.
When I got back to the office I

checked his picture file and, sure enough, there were countless pictures of this same exceedingly fat man standing by giant inflated condoms and of him and fellow board members drowning in packets of Durex Avanti, Fetherlite. Ramses Extra.

There were even pictures of him wearing LIG's second most famous product - Marigold rubber gloves.

In preparation for our lunch I had discovered that there are two things that make Mr Hodges happy - apart from promoting Durex and rubber gloves - good food and wine.

I had also discovered that he hates lateness. The occasion started well. On the stroke of one we were both installed at our table at the Savoy River Room in London. He found oysters on the menu to eat,

to drink. He smiled constantly. Maybe he was very happy that day. Or maybe it was just a mannerism. Hard to say.

and a bottle of grand cru Chablis

"I was an optician by training," he said apropos of nothing. The problem with being an optician was that it didn't involve selling and there were no perks. "All my friends had fast cars, whereas opticians seemed to live in the

So he dropped the idea of being an optician and went to work at Crosse & Blackwell where he could sell Branston Pickle and

In the Daily Telegraph drive a company car at the same time.

In the Daily Telegraph drive a company car at the same time.

I was very good at maths,

especially mental arithmetic. That was why I went into being "The donning device which an optician. It's basically a mathematics degree. "

The wine was brought and a small amount poured into his glass. He looked at it. Sniffed it. Moved it about in his glass. Took a mouthful. Swished it about a bit in his mouth, and finally nodded. It was OK. So, I said, what is 13 times 13?

He roared with laughter and changed the subject. He told me how he usually has

a quick bite in the office canteen when he is in London but how 70 per cent of his time is spent trav-"Travel gets easier and easier.

Its easier to get to Singapore than to get to Edinburgh." There is nothing that he loves more than turning up in a strange place half way across the

'I was an optician by training. The problem with being an optician was that it didn't involve selling, and there

were no perks'

world and selling them gloves and condoms, talking joint ventures and inspecting companies he might like to buy.

"We have scanned every condom company around the world and marked them down from the must-haves to the dogs." Are there a lot of dog condom companies. I asked.

"There are unfortunately," he replied, shaking his head. "We are - as you know

perately trying to bring new products to market," he went on. "We have a number of new innovations. Not just colours or ribs. We've got Avanti, the non-latex condom. We've also got a donning device."

A what, I asked, and then regretted it.

automatically helps the male or female place it in position." He slipped an oyster into his mouth. The problem, he explained, was

that LIG needs new users. "If brance to the act, they are going to be second best. I always say to my marketing managers that what they've got to develop is a product that people will be convinced is even more exciting with a condom than not having any.

Isn't that asking the impossi-He wrinkled his nose, "Yes," he

said reluctantly, but continued to Several waiters crowded round

swiping sliver domes off plates. Mr Hodges stared at a large piece of meat. "I ordered liver." he said putting his hand on his substan-I too had been given the wrong

thing. "This is turning into a nightmare!" For I minute I wondered if he was going to get cross, but he just laughed. "So where were we?" he asked

when we had been given the right dishes. We were - of course - talking about condoms. How they were

better than barbaric sterilisations, about how how Aids had after a brief flurry of interest done practically nothing to boost demand. "Youngsters don't think they

are going to get it," he said, shak-"Condoms have come out of

the closet a great deal," he went on. "It used to be more of an after dinner conversation for men. Now you go out to dinner and everyone wants to talk about condoms.' Doesn't he ever want to talk

about something else? "I never get bored with talking about the job. I get bored with hearing the same jokes."



He refused any more wine - he had actually eaten and drunk and his enthusiasms.

"I try not to drink at lunch and have two days a week when I don't drink at all," he explained. He then tells me that he is fit and that he has a swimming pool at his home in Buckinghamshire which he uses on most days.

"I can still race anyone down the airport concourse," he

Mr Hodges is an odd mixture of humble and arrogant. On one hand he tells me how shameful it is that he speaks no foreign language, and how he would have benefited from going to business school

Yet on the other he is in no doubt that he is perfectly qualified for the job in hand.

their make up," he said. He sheep from the goats. There is a too much to retire when he describes how he became chief very little for a man of his girth executive by accident five years people equally which he regards may go on for another four years ago at the age of 53, at a time as being quite wrong. "There are yet. when he had given up hope of a small number of people who rising beyond his position as a deliver. A large number in the divisional director, but how he

> round hole, "The job suited me ideally. It was what I should have had at 40. I've been most successful at this - though I was a pretty good salesman too."

> What does it take? "You've got to be determined. yourself to be thrown off course. Which means being ruthless? Again he screwed up his face. Yes. You are going to be sur-

rounded by people who aspire to your job.' The chief difficulty in running a company is in sorting out the Hodges is enjoying himself far head.

temptation to treat and pay reaches 60 next year, and says he middle and a small number who finds himself a round peg in a don't deliver."

the dogs. Indeed, he subscribes to ther tempting restaurants to samthe view - popular among those who do a lot of firing - that in getting rid of them he is doing them a favour.

"It's better for them to change careers than to sit in a job they Set yourself a goal and not allow have been underperforming in." "I have a fairly rigorous appraisal system and I like to surround myself with people who

> are winners - in all senses of the word," he said. For the time being these winners aspire to his job in vain. Mr

-- 4. Fe | 1

"I've got a good life." he says, and proceeds to tell me that in his moments off he and his wife go to their second house near the He has no hesitation in firing French Alps where there are fur-

> "We go out to dinner, sit on the balcony."

Does he read, I ask. "I do read," he says doubtfully, and then says that he really likes to read the newspapers and then shooze on the balcony. Oh. and to watch rugby on the television. He reached for the bill, but I said I was paying. "Very kind, Thank you very much. I must tell

you that this is extremely

unusual," he said shaking his

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Boeing's leading edge

There may be a truce in the air but on the web Boeing has outflown rival Airbus with a better performance all round

Boeing and Airbus may have declared a truce in their fight for market share, but any visitor to the UK's Farnborough Air Show this week can see that the rivalry is as fierce as ever. The web is another battleground but not, I feel, a crucial one. The problem is that it is difficult to see just who the

vebsites are for. Companies intimately involved will be - should be? - plugged into intranets or extranets, and potential buyers of a 737 or an A330 are unlikely to use the site as a brochure.

Most visitors to the site are, I would guess, the general public or journalists. although Boeing has an extra constituency in its investors. Whatever, the US site is superior all round. Airbus's has good features. including useful summary sections and a good history bit, but many weaknesses The strangest, common to

nany Continental sites, is the lack of languages other than English: it is as though the companies are proving their internationalism by abjuring the use of French, German or whatever,

The home page is uninteresting, and where there should be a search engine or some other navigational guide, we find a rather jerky tickertane message about the Air Show. The press section is adequate, but does not include print-quality downloadable photos. Add to this reams of turgid

speeches and one area that declares "The June 1997 issue [of a magazine] is now available", and we find a site that needs serious attention. Boeing's is a monster site: commercial aircraft take up

only a fraction of it. It has a good newsy home page ("Flying Free Willy Keiko home on a C17 Globemaster", topical videos and a link to a Farnborough section) and good pavigation

Dropdown menus are a

blessing on a huge site like this, though they only operate within each section (you can't get anywhere on the site from anywhere else) Journalists can register and get access to

more information – and pictures – than anyone could possibly want. The investors' section is adequate, though unadventurous. Overall, Boeing's site

builds the brand better and is more useful. Airbus needs to work out who the site is aimed at - journalists seem the most obvious constituency - and concentrate on serving them better. Airbus www.airbus.com

Overall *** Design *** Navigation *** Boeing www.boeing.com Overall **** Design **** Navigation ****

The builders of the Trades Union Congress web site in the UK sound pleased with

themselves. They were early on the Web, they explain. and the 1995 Congress was one of the first Net Events. Moreover, the current site features a "virtual buildine" where TUC staff can publish documents without any

training. They then make a strange admission: "This approach probably has some disadvantages for the user. The real advantage is the ease of use by those

publishing the information." Oh dear - this is easy fodder for those eager to denigrate the union movement. It's official: this site is built on that good Seventies principle: "The heck with the customers, as iong as the workers are happy."

This site has masses of information, and dedicated union-followers wanting to track every speech and composite motion during next week's Congress will be able to do so without leaving home. But boy, will they get frustrated?

The home page, in dirty purple, has three separate

WINDOW ON THE AIRBUS WEBSITE, SO WHAT?

YES, I MAY HAVE CLICKED THE WRONG.

navigation elements, which is a confusing start. One of them is the virtual building. which should be easy to get around because it follows a well-understood metaphor. Well, it isn't.

Why within the floors are some bits called corridors. and why is the "basement archive" sometimes, but not always, near the roof? The democratic (ie.

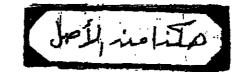
self-built) nature of the construction is evident in its quality, or rather lack of it. Vast amounts of turgid documentation, no attempt at clear summaries, text not lined up, great gaps in the middle of lines. Usable if you are really determined bewildering for everyone

The concept of having a web site that can be updated by everyone in an organisation is admirable. democratic and cheap. But that is no excuse for producing a site that is ugly, difficult to navigate and as user-friendly as a camel. www.tuc.org.uk Overall ** Design * Navigation **

A useful site for anglophones trying to track the turmoil in the Japanese markets. IBJ Securities has gathered a mass of information internally, and has also provided links to English-language sites that range from the Ministry of Finance to the Japan Times Clatest Sumo results if you need to escape the gloom).

There is much to criticise in the site. Horrible colours, clunky navigation, a deeply tedious company information section. But for gathering all this useful information, and providing a brief summary of what we will find on them, IBJS should be thanked. IBJ Securities www.ibjs.jp OAGLASS #TYR . Design ** . Navigation **-

David Bowen is editor of Net Profit neusietter (www.net-profit.co.uk: e-mail infolanet-profit.co.uk)



disastrous consequences. The most mystifying part of Southgate's statement is its pledge to let the artistic and executive directors take

responsibility "for setting up and managing the operative

structure" for the new Royal

have a free hand, if they

inherit a set of agreements

on working arrangements

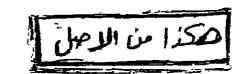
rush-negotiated by October

26? These arrangements.

automatically tie the hands

A likely candidate for the

post of executive director is



Meltdown mania is too high a price to pay

Colin Southgate's drastic short-term measures at Covent Garden mean the drama will run and run, argues Andrew Clark

What if they gave a party mess on its predecessors - ture secretary, has made stopping performances in from next year's plans, machinery backstage, the between Pierre Audi and and nobody came? In the even though several mem- vague pledges of increased light of Sir Colin Southgate's announcement on Wednesday, in effect dissolving the Royal Opera for at least the next year, the re-opening of Covent Garden in December 1999 may be more of a wake than a celebration. For the price of a splendid pile of bricks and mortar, the Royal Opera House has lost a company. An opera company to suspend operations has means musicians and their audiences; it means a tradition built over 50 years, it continuing crisis in public means palpable spirit, of the kind that triumphed in Don Carlos last month at Edinburgh. That is what is being sacrificed in Covent Gar-

den's meltdown mania. One of the most revealing nial, in order to demonstrate parts of Wednesday's to politicians and tabloid announcement was the opinion-formers that the eagerness with which the Royal Opera House has board sought to pin the made up its mind to start He provides no figures, for 80 musicians, and can salblame for the continuing afresh. Chris Smith, the cul- example, to show that by vage some foreign touring

retain their positions at the Opera House. The losers are not just the artists and their public, but the taxpayer, who has ended up paying people not to perform.

In common with all other policy moves concerning the redevelopment, the decision been taken too late and in desperation. But given the confidence and a hopeless balance sheet, it is difficult to see what else the board could do. Meltdown is part of a pub-

lic act of penance, of self-de-

bers of the previous board, subsidy if Covent Garden including Vivien Duffield, puts its house in order. Yes, more money - for fewer per-

It seems incredible that, Depending on negotiations ble.

rect talk of "audience devel-

opment", London will have

standard for a year, possibly

longer. Thereafter, South-

gate says the number of per-

on the deficit.

The biggest omission in Southgate's statement is its

house's artistic identity and management structure

despite all the politically cor- over the next month, many

no opera of international that the opera house has the

formances will be reduced to intact, thanks to a tour

two-thirds of previous levels. of south-east Asia in April

This is just one aspect of his and a Sadler's Wells season

statement which begs more next July. The orchestra will

questions than it answers. be reduced by 16 to about

failure to address long-term concerns about the opera

will be retained on a propor-

tion of existing salaries, so

manpower available for the

re-opening. The Royal Ballet

should remain reasonably

January the board will be Chorus and backstage staff able to make serious inroads have no such consolation. In Clearing the decks of ard Haitink's position as a year.

redeveloped theatre should be able to operate without a these circumstances, Bernpersonnel is the easy part. music director looks untena-

likely that a proportion of

staff will be "bought off"

with a package that prom-

ises marginally increased

pay in the re-opened house,

in return for concessions on

working practices: part-time

contracts (35 weeks instead

of the current 52), no holiday

pay, no television or radio

fees, no overtime, more flexi-

ble rehearsal times. Some of

this makes sense: with new

night crew, saving up to £4m The biggest omission in Southgate's statement is its failure to address long-term concerns about the opera

house's artistic identity and management structure. Unable to attract a general director who could take overall responsibility, the board has now come up with the idea of appointing an executive director to handle day-to-day administration, alongside an artistic director who will put on the shows. Who will be in charge?

With the exception of the Netherlands Opera, which has no ballet troupe and no responsibility for running the Muziektheater, no leading opera company works on this principle - and even in Amsterdam, the relationship all too readily last year, with run

Truze Lodder depends on Opera House. How can they personal chemistry. When the Frankfurt Opera tried the experiment in the early 1990s, the company nearly for the new house, to be foundered - and an adminis-

trator ended up in charge.

What the Royal Opera

House needs is someone who

can give confidence to an organisation that has in effect been destroyed. You can't separate artistic and administrative responsibilities, because decisions can't be neatly separated into "artistic" and "non-artistic". Every artistic decision has administrative and financial implications, and vice versa - a point Mary Allen, the chief executive sacked by Covent Garden earlier this year, failed to understand. Dividing responsibilities gives the board an open invitation to interfere - as it did drama which will run and

Michael Kaiser of American Ballet Theatre. But it is hard to see how anyone, other than a cypher, will take on the job of artistic director, mate authority. The board's failure to attract a general director is an indictment of its current strategy, and the clearest indication that, far from drawing a curtain on its problems, the Royal Opera House is trapped in a

of the new.

POP MANIC STREET PREACHERS

Furies are alive and smarting

threatens to dominate pop sensibility. Tinged by a personal trag- sin. edy - the disappearance of guitarist/lyricist Richey Edwards gering, they have never been the easiest of bands to digest.

The Manics' Welshness is of This Is My Truth Tell Me Yours (Epic). There is that challenging title for a start; a quote from Aneurin Bevan, hardly an iconic reference point for Britain's conspicuously unpolitical pop dandies. Then there is the R.S. Thomas extract on the sleeve, beginning: "The furies are at home in the mirror, it is their

address". Ominous, or what? The furies, Welsh or otherwise, are alive and smarting on This Is My Truth. A lyrically bleak and almost painfully earnest work, only Mike Hedges' plump production values offer any compromise set on the album's opener. "The Everlasting", a tender elegy full of melancholy chord changes and wistful asides. Most bands would be happy to end a work on such an equivocal note; the Manics instead use it to establish their

provocative agenda. The dramatic opener is immediately followed by "If You Tolerate This Your Children Will Be tiered experience: Racine's era, Next" ("The future teaches you to be alone, the present to be afraid"), the indignation of which Venus, the play's presiding godis somewhat belied by the catchiness of the hook. This is a recuras Bronzino's nude voluptuary rent source of tension on the album, and not always effective. Too often, the whole affair is washed down with sweeping strings and repetitions of the chorus; the effect is slightly pompous, when a stripped down, more acerbic arrangement might have

served better. "Ready for Drowning" is a grim exploration of the state of their nation: repeated exhortations that "we're not ready for drowning" are abruptly climaxed by sullen surrender: "We are not waving, we are drowning." There is more helpless renunciation on "My Little Empire". A warm cello arrangement and subtle melodic line promise a shaft of hopeful-

The Manic Street Preachers are a ness, until Nicky Wire's scathing salutary antidote to the unthink- words kick in: "All of my sins are ing hedonism which occasionally attempts to fill the voids, all of my voids they are filled with

There is an unsmiling relentlessness about it all which is three years ago - and genetically hard to take. Musically too, predisposed to Celtic gloom-mon- although there are interesting moments - the accordion and picked guitar interplay of "Born A Girl", the weighty crescendos pushed well forward in the mix of "Be Natural" - there is also a structural saminess about the songs which begins to irritate midway through the album,

Pehraps it is because fatigue has set in, but the major disappointments of This Is My Truth are reserved for the end. "Nobody Loved You" piles on the nearheavy metal power chords to

There is an unsmiling relentlessness to the easy listener. The mood is about it all which is hard to take

bombastic, but rather shallow, effect, although it boasts the rare witty couplet: "You keep giving me your free air miles, what would I give just for one of your

And then, finally, there is the deeply disappointing "S.Y.M.M.", which stands for "South Yorkshire Mass Murderer" and is the group's attempt to deal with the Hillsborough football tragedy. The covness of the initialled title is matched for crassness by the ineptitude of the lyric: "The subtext of this song, I've thought about it for so long, but it's really not the sort of thing that people want to hear us sing."

This is desperate stuff, even for a band which treads a refreshing nath through the casual cynicism which makes so much pop music massively unimportant. We are just beginning to acquire sufficient emotional distance from the events at Hillsborough to require thoughtful artistic responses, but this does not come close to fulfilling that demand.

Peter Aspden



Purest Racine: Barbara Jefford with Diana Rigg, whose vowels are as handsomely sculpted as her face

· Heroic power without courtly rigour

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ALASTAIR MACAULAY

Phèdre Albery Theatre, London WC2

In the new Almeida West End production of Racine's masterpiece Phêdre, the characters are wracked by massive emotion from first to last, Love and hate, loyalty and guilt, co-exist on the same pendulum. Every speech, every exit and entrance, is pronelled by a helpless momentum. Each scene and each act become part of one large and fast whirlpool. The heroic power of Racine is vividly present, as are the formal elegance, the sonorous musicality, the controlled rhetoric. Ted Hughes's new version grasps the spirit of the original in a taut modern classicism. Everything falls on the eye and ear with splendour and passion. The proKent, is nearly marvellous. Nearly, but not quite. Absent

and the analytical iciness with which he presents these characters' inner fires. In the greatest Racine productions, one is often exceptionally aware of stillness. About Diana Rigg, I have one simple problem: I never believe a word she says. Everything about her is, of course, impressive. The vowels are as handsomely sculpted as the face, the dark vocal tone seems to have been glaze-fired, the shoulders are as on a big scale. Phèdre is the lat- An armour-clad performance. est in a rich line of tragic beroines (Euripides's Medea, Dryden's Cleopatra, Brecht's Mother Courage) she has played for Kent. But, even when seized by blackest

duction, directed by Jonathan camp, of calculated veneer, hens's Hippolyte, fearfully handwhich robs her of sincerity. She is too busy being a Great Actress are the courtly rigour of Racine to be a great actress. Nor has she

any jot of vulnerability. As Phedre, exemplifying the drive of the whole production. she is actually at her best: compelling, noble, urgent. In the penultimate act, she touches on a perfect note of bleak irony when she coolly views her dilemma: "I cannot hide even in Hell - My father, Minos, is the judge of the dead." Elsewhere, admittedly, her to-and-fro activity is relentless; even samey. And her heroics, for hard as boulders, everything is all their power, remain external.

The finest performance is Barbara Jefford's as her maid Oenone. Burnished words pour from her as she stands immobile: purest Racine, Julian Glover's Theemotion, she seems always con- seus, a little muzzy in consonants scious of the effect she is making. and bluff in manner, has sincer-There is about her an element of ity without style. Toby Step-

some and woefully unfocused, geous designs give us a triplehas style without sincerity. David Bradley does wonders with the hard role of Théramène.

Thanks largely to the new Hughes version, you hang on the dess, is twice shown; on one wall, play throughout. His verse seems as if forged from rhythmic fragments of Racine: iambs and anapaests surge through it, Racine's as a Cretan statue, leaning forrhyme-endings are replaced often by striking alliteration elsewhere, and his imagery and severe wit are a strong match for the original. He makes, however, one mistake: Medea was by no means Phèdre's sister. The actors makes some other mistakes: the name "Theseus" should have two syllables and sound as if rhyming with "induce"; "Pirothous", however, should certainly not sound as if it rhymed with "mouse": Theseus thinks his son has assailed not his wife's "virginity" but her "fidelity".

Otello: by Verdi. New

the title role; Sep 11, 16

Susan Patterson: Sep 12

LOS ANGELES

Tel: 1-213-972 8001

Opera production by

Ann-Margret Pettersson,

Carmen: by Bizet. Washington

designed by Lennart Mork, The

Conducted by Emmanuel Joel in

a co-production with Théâtre du

Capitole Toulouse staged by

Nicolas Joël and designed by

sung by Ramón Vargas;

LUCERNE

Hubert Monloup. The title role is

conductor is Bertrand de Billy

and the title role is sung by Jennifer Larmore; Sep 11, 13, 16

Werther; by Massenet.

www.laopera.org

OPERA

Pavilion

Rusalka: by Dvořák.

production by David Freeman

designed by Tom Phillips and

conducted by Paul Daniel/Mark

Shanahan, David Rendall sings

in their tracks. Sponsored by AT&T. Albery Theatre,

Maria Björnson's elegantly gor-

with its view of ancient Greece,

as seen through modern eyes.

being erotically toyed with by

her son Cupid, on another wall,

ward over the action like a hawk.

The brass fanfares of Jonathan

Dove's music, and the rich tex-

tures of Mark Henderson's light-

ing both make superb contribu-

tions. Through the stage

windows, we almost continually

hear the sound of the beating

sea; but, at one point, it is

replaced by human cries. Inside

the palace, Phèdre and Oenone

hear these cries and are stopped

London WC2. Orchestra: Daniel Barenboim

Orchestra: conducted by Lorin

Tel: 49-89-5481 8181 Chicago Symphony
 Orchestra: conducted by Daniel Barenboim in works by Wagner and Mahler, Sep 14 Munich Philharmonic Orchestra: conducted by Rafael Frühbeck de Burgos in a programme inlcuding works by Manuel de Falla, Rimski/ Korsakov and Ravel: Seo 11

EXHIBITIONS Metropolitan Museum of Art Tel: 1-212-879 5500 www.metmuseum.ora Letters in Gold: Ottoman Calligraphy from the Sakip Sabanci Collection, Istanbul. 70 objects ranging from the 15th to the 20th century. Includes

conducts works by Schoenberg, Wagner and Beethoven; Sep 12 Ornament, Part II: Vegetal Patterns. Second in a four-part series on Islamic omament from the 9th to the 18th century. Includes rare brocades and carpets; to Jan 10 OPERA New York City Opera, New York State Thea Tel: 1-212-870 5570 www.пусорега.com Tosca: by Puccini. New production by Mark Lamos, conducted by George Manahan Sep 13, 15

> SEATTLE CONCERTS Benaroya Hall Tel: 1-206-215 4747 www.seattlesymphony.org Seattle Symphony Orchestra: Opening Night Gala Concert. Gerard Schwarz conducts the first concert in the new hall. Programme includes the world premiere of a specially commissioned work by David Diamond, and works by Webern, Stravinsky and Wagner. With soprano Jessye Norman; Sep 12 Kyung-Wha Chung: recital by the violinist of works by Schubert, Bartok and Schumann. Accompanied by Itamar Golan; Sep 14

TOKYO CONCERTS Suntory Hall Tel: 81-3-3584 9999 Yomiuri Nippon Symphony Orchestra: conducted by Gilbert Varga in works by Ravel, Bartok

INTERNATIONAL

Arts

AMSTERDAM

DANCE Het Muziektheater Tel: 31-20-551 8911 **Dutch National Ballet:** Carlson-Humphrey-Tharp. Programme of works by the three choreographers, includes Carolyn Carlson's Slow, heavy and blue and Twyla Tharp's in the Upper Room; Sep 11, 13, 14, 15

Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Götterdämmerung: by Wagner. New staging by Pierre Audi, Conducted by Hartmut Haenchen. Cast includes Heinz Kruse, Jeannine Altmeyer and Henk Smit; Sep 12, 16

BASLE EXHIBITION Kunstmuseum Tel: 41-61-271 0828 www.kunstmuseumbasel.ch A House for Cubism: the Raoul La Roche Collection, Display of works collected by the Swiss

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banker and given to the museum in the 1950s and 1960s. Includes works by Picasso, Braque, Léger, Gris, Le Corbusier and Ozenfant; to Oct 11

BEIJING **OPERA** The Forbidden City www.turandot-on-site.com

Turandot: by Puccini. Conducted by Zubin Mehta in a staging by Zhang Yimou. With the Maggio Musicale Florentino; Sep 11, 12, 13 **EDINBURGH**

OPERA Edinburgh Festival Theatre Tel: 44-131-529 6000 The Magic Flute: by Mozart. Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Sep 16

FRANKFURT

CONCERTS Alte Oper Tel: 49-69-134 0400 Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Salonen and Bruckner; Sep 12 Radio Symphony Orchestra Frankfurt: conducted by Leonard Slatkin in works by Enescu, Barber and Schumann. With soprano Linda Hohenfeld; Sep 11

ÓPERA Oper Frankfurt Tel: 49-69-21237 999 www.frankturt-business.de/oper La Périchole: by Offenbach.

Conducted by Catherine Rückwardt in a staging by Peter Eschberg, with designs by Peter Pabst, Sep 12 La Traviata: by Verdi. In a staging by Axel Corti; Sep 11, 13

LONDON CONCERTS BBC Proms, Royal Albert Hall

Tel: 44-171-589 8212 Chamber Orchestra of Europe: conducted by Nikolaus Hamoncourt in Beethoven's Missa Solemnis, With the Arnold Schoenberg Choir; Sep 11 The Last Night of the Proms: Andrew Davis conducts the BBC Symphony Orchestra, Chorus and Singers in a programme including the European premiere of Hugh Wood's Variations for Orchestra, works by Gershwin. Thomas Adès and Parry. With baritone Thomas Hampson and piano soloist Jean-Yves Thibaudet; Sep 12

EXHIBITION British Museum Tel: 44-171-636 1555 Persian and Indian Manuscripts and Paintings: the Royal Asiatic Society celebrates its 175th anniversary with an exhibition of objects rarely seen by the public. The highlight is the Book of Kings made for Muhammad Juki, one of the great Persian manuscripts of the 15th century; to Sep 13 **OPERA**

CONCERTS International Festival of Music Tel: 41-41-226 4400 www.LucemeMusic.ch/ Chicago Symphony Orchestra: Daniel Barenboim conducts works by Strauss, Berg English National Opera, London Coliseum and Tchaikovsky; Sep 11
Chicago Symphony Tel: 44-171-632 8300

Maazel in works by Mozart and Bruckner; Sep 14 Conducted by Richard Hickox in a revival of David Pountnev's MUNICH production, directed by Lynn CONCERTS Binstock. The title role is sung by Philharmonie Gastei L. A. Opera, Dorothy Chandler

Vienna Philharmonic

NEW YORK CONCERT Avery Fisher Hall, Lincoln Tel: 1-212-875 5030

www.lincolncenter.org New York Philharmonic: Kurt Masur conducts works by Beethoven, in the season's opening concert. With violin soloist Isaac Stem; Sep 16

manuscripts, panels and scrolls;

and the companies of th

from Sep 11 to Dec 13 The Nature of Islamic and Tchaikovsky, Sep 11 **VIENNA**

CONCERTS Musikverein Tel: 43-1-5058 6810 Chicago Symphony Orchestra: conducted by Daniel Barenboim in works by Schoenberg and Mahler; Seo 15 Chicago Symphony Orchestra: conducted by Daniel Barenbolm in works by Wagner,

Berg and Tchaikovsky; Sep 16

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EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN international Monday to Friday, GMT:

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 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the

crisis began, it has been clear that Japan is the key to reversing it. And ever since Japan's ailing economy began not responding to an old-fashioned fiscal stimulus this year, it has been clear that, in extremis, the country might go for an unprecedented monetary expansion, etting the yen go hang.

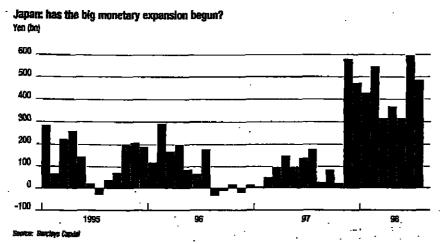
On Wednesday night, almost unwatched by the markets the Bank of Japan announced that it had decided to ease monetary policy for the first time in three years, pushing interest rates down and money supply up, in an effort to stave off a deflationary cycle. The yen tumbled Y4 against the iollar before recovering.

Has Japan begun that long-feared monetary expansion? If so, it is a double or quits decision. It might well It also shows that pressure is building up for a co-ordinated monetary loosening by (yesterday, the Bank of England, while leaving rates unchanged, also said it have only a limited direct would consider cutting rates if the world economy wors- the Bank's statement also

But unless the US also cuts rates, Japan's decision would risk setting off a rate," the Bank promised chain reaction of devaluations across Asia and Latin America, producing another round of global financial ity of the financial markets." panic. The risk is real: In central bank-speak, this emerging markets fell implies that the bank could sharply vesterday, and a big inject more liquidity into the monetary easing in Japan markets without changing would increase the possibilits interest rate target. ity of debt default in any country hit by a new wave of cally indicate a new policy. devaluation. If that were to After all, the Bank has been happen, and if, say, a big pumping extensive amounts western investment bank of liquidity into the market were to fall victim, then it since last November to calm could induce a crash in jit- the financial crisis by ensurtery global stockmarkets. As ing that weak banks could one worried trader put it still borrow funds (see

Japan] is going for broke. The answer not yet. By the standards of other central banks. Wednesday's kets. But it has not yet proannouncement was complicated and timid. The official discount rate has been left unchanged at the record low level of 0.5 per cent. Instead, what the Bank has promised

Gillian Tett asks whether Tokyo has begun its long-feared monetary expansion and considers the implication



liquidity to "guide down" the overnight call rate which is the important one in Japan - from the current levels of slightly under 0.5 help the domestic economy, per cent to around 0.25 per cent. Although this rate is set by the markets, the Bank can influence it by injecting the world's big central banks more - or less - cash each

> The cut itself will probably effect, say economists. But included an intriguing pledge. For "irrespective of the guideline for the call that it would "provide more ample funds, if judged necessary, to maintain the stabil-

This does not automatiyesterday: "The big question graph). This has resulted in now is whether the Bank (of a dizzying expansion of the Bank's balance sheet and left it acting as a key financial intermediary in the marduced a real monetary reflation - the kind that might boost consumer spending and drive up

Most of the expansion

In 1926, out of love for a woman, a man built the first Warwick Hotel in New York - press

magnate William Randolph Hearst. Famous for his exacting standards and iron fist,

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the equivalent to short-term recyling of funds between banks. Bank reserves and bank notes - arguably, the best indications of real monetary growth - have been growing at a fairly stable

level of around 10 per cent. The key question now is whether the Bank would or indeed could - now try to expand the level of "real money

With interest rates now almost zero. monetary policy

The big question now is whether the Bank of Japan is going for broke'

has now moved onto a new stage. To loosen monetary policy, the Bank needs to aggressively expand the money supply - probably through the purchase of government, corporate or bank "If you are a central bank

and you cut rates to zero and people still won't borrow money, then what else can you do?" argues William Campbell of JP Morgan in Tokyo. "You have to try and buy something with cash. and the only thing that the Bank can buy is bonds." Might the Bank do this? Thus far, there has been

little sign of it. One reason is

whether even "free money' would provide an effective way to boost growth, given that consumers and companies appear reluctant to borrow at any cost, even zero. "From a historical perspective we are in a liquidity trap," one senior govern-

ment official recently said.

Furthermore, until now the Bank has remained unconvinced by the arguments - being advanced by some western economists that inflation will be eventually necessary to solve Japan's ballooning budget deficit. Pursuing a policy of deliberately stoking inflation, in other words, still

But in recent weeks a new

seems a step too far.

debate within the Bank has started, fuelled by the lively role that is being played by the policy board that was formed when the Bank gained independence over monetary policy on April 1. Some Bank watchers suspect that this could possibly produce a policy change further down the road. "I think the Bank is moving towards monetisation," argues Tetsufumi Yamakawa, economist at Goldman Sachs. "It is not there vet. but (Wednesday's decision) is one step in that direction.

This suspicion partly reflects the dire state of the economy and, above all, a growing concern that fiscal policy alone will not rapidly deliver growth unless it is accompanied by an additional boost from a weaker to do is to provide extensive reflects operations which are that the Bank is sceptical yen. There are fears, for

example, that the trillion yen tax cuts announced by the government may be saved, rather than spent. There is also concern that the impact of public spend-

ing projects has dropped, not least because cash-strapped local governments are apt to spend central bank subsidies on repaying debts, rather than starting projects. But the more pressing issue is the financial sector.

As politicians have squabbled over banking reform in recent months, the Bank's concern about a fresh financtal crisis has risen. Pumping "real" money into the system to ensure that weak banks can raise funds thus appears increasingly tempt-

"Japan has clearly entered its darkest hour - a final rate cut was always seen as a doomsday response," says Mr Campbell. "What I am worried about is that this is a pre-emptive move against another bank failure." In other words, the real nightmare is the fragile state of the banking system, and, in particular, the possibility that there could be a run on

the banks. Thus far, the Bank denies that such a financial crisis exists. Without one, most economists still suspect that the Bank will stay its hand. Indeed, the creation of the policy board means that it may take a crisis to create the necessary consensus among the nine members. "The bank will wait for a crisis to hit before it starts monetising the debt." says Brian Rose, economist at Warburg Dillon Read.

But with the September 30 fiscal half-year point looming, the pressures on the banking system are building again. A fresh bout of turbulence in the international equity markets remains another looming threat. Though some Japanese officials are now hoping that the US could be tempted to cut its own interest rates in response to the Japanese move to calm global markets. Washington has not yet delivered any promises. If the US does not act and if the Asian crisis deepens, Japan may let the yen slide whatever the outside world thinks

LETTERS TO THE EDITOR

Global economy needs stabilising influence of a world central bank

Sir, The global currency crisis now threatening the world economic order will surely plunge major regions of the world into political instability, or even chaos, if not checked by swift action at the highest levels of government

The International Monetary Fund has done all it can within its limited powers to restructure the ailing economies of the world but it has no mechanism for dealing

flows that determine international exchange A powerful world central

bank should be set up to monitor large currency movements, act as global regulator, and re-channel currency reserves to those economies most in need; with the ability to manage an orderly decline in exchange rates where St Margarets Banks. perceived necessary to adjust for imbalances in Kent MEI 1HW. UK

with the huge currency world trading patterns. A shift towards global management of currencies and exchange rates will lead to far greater financial stability within the world economy, and the advent of the euro in less than four months' time is only part of this trend.

WINCIAL TIMES

or Primakov's

Asperate times

"challenge

1 Hawkwood Close

Regulator would be bad for UK football

Sir, BSkyB's bid for Manchester United Football Club does indeed give rise to potential competition concerns. However, while there is no argument with the need to appraise these, the suggestion in your leader "Off side" (September 8) that football might require a regulator is perplexing. While football to many, me

included, is as important as trains or electricity. this does not constitute grounds for external government regulation. Trains and electricity are regulated for good sons; both industries contain elements of natural monopoly. Can the same really be said of football? Indeed, many of the cur-

rent concerns in the game stem not from a lack of external regulation but rather from direct or indirect government intervention. For example, a significant factor underlying the sub- ating viewer interest. The

stantial increase in ticket revenue sharing arrange prices is the government's ments that central marketrequirement for football stadia to be all-seater, rather than because of anti-competitive or abusive behaviour

on the clubs' part. BSkyB's proposed takeover can also be seen as a reaction to interference in the way in which the Premier League is allowed to sell its rights. Currently, the television rights to the Premier League are sold collectively. To some, this smacks of a cartel arrangement that operates to the detriment of consumers. But such a view fails to recognise a number of important features of football. The central marketing mechanism currently in place is sensible for at least two reasons, including permitting some revenue sharing between clubs. Several studies have shown that

ing allows goes some way to maintaining a degree of financial, and hence playing, parity and therefore ultimately the long-run viability of the game.

However, these positive benefits are under threat from the restrictive trades practices court's investigation into the Premier League's central marketing arrangements. If the Office of Fair Trading's actions against the Premier League is successful, we can expect to see a widening disparity between clubs and little or no benefit for fans.

Football, like most industries, requires less government interference; not more.

Simon Bishop. senior consultant, National Economic Research Associates. 15 Stratford Place. London WIN 9AF. UK

A surprising lack of commitment to forecasting

uncertainty over match out-

comes is important in gener-

From Mr Ben Niblett. Sir, I was at the annual general meeting of GEC last Friday and was very surprised to hear Lord Prior, its chairman, answer a question

tion of military business in GEC's portfolio by saying how multinationals really that it was impossible for anyone to say what might happen in five years' time. He also said that it was fool-

months ahead. Is this

ish to forecast even six Leicester LE3 2AL, UK Number One Southwark Bridge, London SE1 9HL

letters written in the main international languages. Fax 0171 873 5938, Letters should be typed and not hand written. In with the old

aving plumped unsuccessfully April by chosing a 35-year-old for prime minis ter, Boris Yeltsin has now nominated a man who is one of the few active politicians in Moscow older than the president himself.

The 68-year-old Yevgeny Maximovich Primakov is Homo Sovieticus incarnate: he is a former head of Russia's infamous spy service, a former candidate member of the Politburo, and was a member of the Soviet Communist party for 32 years. Mr Primakov's nomination

confirms how much Mr Yeltsin is now in full-scale retreat. Mr Yeltsin's one political touchstone has been that he has never backed down in the face of overt pressure from his enemies But the Russian Communist party was yesterday exultant that it had forced Mr Yeltsin to change his mind and run away from a direct confrontation with parliament. It clearly scents blood.

Victor Chernomyrdin, who withdrew his candidacy as prime minister after being twice rejected by parliament, warned of a "creeping coup"

by the communists. "The leftist opposition is suffering from an acute revolutionary syndrome and is counting on quickly dismantling the existing political and constitutional order, on removing the president," he

Mr Yeltsin's nomination of Mr Primakov may yet be seen as the last desperate gamble of a failing president to shore up the credibility of his regime by placating his enemies and to ensure he leaves office with his dignity

There is no doubt, though that Mr Primakov is a supremely able figure who commands respect across Russia's political spectrum. The Russian Communist party admires him for his ability to project Russian influence abroad and continually twist Uncle Sam's coat-

Under his direction, Russian foreign policy has always been hawkish in rhetoric - however mawkish it may be in practice. Mr Primakov's frequent forays into Middle Eastern politics and his close contacts with the Iraqi leader Saddam Hussein, whom Mr Primakov has known since 1969 during

Yeltsin's latest choice for PM has the credentials to bridge the factions, say John Thomhill and Arkady Ostrovsky



spondent, have been much appreciated by those Russtans opposed to the development of a uni-polar world. But it has also turned him into a bogey-man among Republican congressmen in

a member of the politburo during the Mikhail Gorbachev era in the mid-1980s, who respect him for preserv-

abroad and has, on occasion formed part of an unlikely comedy duo with Madeleine Albright, the US secretary of state. On the final evening of an Asean meeting in July, Mr Primakov and Mrs Albright wowed delegates by performing their own version of the American musical, West Side Story.

"America's nobody's chirped Mrs enemy, Albright. "So why do you practise

But behind Mr Primakov's

well-crafted bonhomie lurks

a calculating brain, as befits

a man who has excelled in

all of the country's foreign

policy institutions. He must

know that what will now

make or break his time as

prime minister - assuming,

as seems likely, that he is

approved by parliament -

will be how his government

deals with Russia's deepen-

ing economic problems. Mr

Primakov's greatest vuinera-

bility is also his weakest

'He should have political authority, be known in the world and lack any desire to run for president. There is

sang back.

and would not be sacked

within three weeks.

commands wary respect

believe Yuri Maslyukov, the former head of Gosplan, the Soviet planning agency, will be appointed to a senior economic position. Market reformers, and most foreign investors, hope that Boris Fyodorov, the acting deputy prime minister, will be allowed to pursue tough monetary reforms based on the "Argentine model" of recovery.

The Yabloko faction also

government's economic

agenda. The Communists

believes it will have some influence in shaping a more social-democratic agenda. Vladimir Lukin, a senior Yabloko deputy, suggested Mr Primakov was the best candidate to take over as prime minister and would pursue a more "civilised and lawful" form of market

"Primakov is a much more valuable man than some of the most favourite sons of the International Monetary

"Primakov has a chance to create a consensus in the political elite, the parliament, and in society, which is a necessary condition for

On one rare occasion, Mr Primakov sketched out his own vision of economic reform. In a speech in London in June, he condemned the mistakes that Russia had made in trying to build a market economy - express ing sentiments that jarred with the pro-reform rhetoric then emanating from the government of Sergei Kiriyenko, the young prime minister who was sacked in

Criticising the over-tight monetary policies advocated by the IMF, Mr Primakov said Russia had to put more emphasis on creating the foundations for investment in the economy. "We did not pay enough attention to economic growth because we were focused on macroeconomic financial stability at the request of the IMF. be said.

Mr Primakov pointed to President Franklin Roosevelt's New Deal in 1930s America as an example of how it was possible to rewrite the social contract between government and the people even in the bleakest

It is a worthy long-term goal, no matter how nightmarish the immediate

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In Moscow, Mr Primakov, appeals to some liberals.

such a person. It is Primakov'

ing the better instincts of hegemony?" Mr Primakov the old regime. Grigory Yavlinsky, the leader of the liberal Yabloko bloc, was Mr Primakov's loudest public sponsor in parliament this week. Mr Yavlinsky said parliament needed to confirm a prime minister who did not belong to any political party

"He should have sufficient political authority, be known in the world and lack any desire to run for president," Mr Yavlinsky said. "There is such a person. It is Yevgeny Maximovich Primakov.

Mr Primakov certainly

There are, of course, many voices clamouring to set his lenge may be.

area of expertise.

FINANCIAL TIMES

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Friday September 11 1998

Mr Primakov's challenge

The nomination of Yevgeny ensure his approval as prime the country out of its political and economic crisis is another

The ultimate survivor from the as the Communists want, it Soviet era, closely linked would mean a return to the past. throughout his career to the KGB He was once head of Gosplan, the and its successor intelligence agencies, Mr Primakov can claim seems to have learned little of the remarkable feat of support what makes a market economy from both Grigory Yavlinsky, tick since he left it. But if Mr leader of the liberal Yabloko Primakov puts Grigory Yavlingroup, and Gennady Zyuganov of the Communist party. He is the only senior Gorbachev man to have survived in Boris Yeltsin's sue something much closer to a

He may not be very popular in Washington, because of close ties with Saddam Hussein going back to his past as a top Middle East financial barons who now control expert. But as foreign minister in so much of the Russian economy. recent years he has been popular at home as someone who stood up for Russia, for example in form an extraordinary balancing

however, is putting together a new government, and then drawing up an emergency policy to governors who rival the governstabilise the rouble. Mr Primakov ment's authority. He is also a says he will pursue economic man without pretensions to suc-reform, although he has critic-ceed Mr Yeltsin, which means he ised the last government - and is not a threat to any of the other the International Monetary Fund contenders. But there is no evi-- for excessively strict monetary dence yet to suggest that he has

Primakov to be Russian prime minister. There is a majority minister should at last end the there for a return to old meavacuum of power in Moscow. sures of the command economy, Whether he can put together a such as price controls and protecgovernment capable of pulling tion for industry. Those would be retrograde steps.

If he brings Yuri Maslyukov into a senior economic position, state planning committee, and seems to have learned little of sky in charge of economic reform, western investors could rest more easily. He would pursocial democratic agenda. Moreover, both Mr Yavlinsky and Mr Maslyukov have said they would like to curb the powers of the

If Mr Primakov is to please both factions, he will have to perattacking the expansion of Nato. act. His career suggests he may The most important thing, be capable of it. His intelligence connections may help to control the financial barons and regional ceed Mr Yelisin, which means he policy. But he may have to make the vision to get the Russian concessions to the Duma to economy out of its hole.

Clinton boxed in

The president's hour of judgment is at hand. Gerard Baker considers the significance of the Starr report and the defensive options that still remain to the White House

ven the most predictable and anticipated of political events can have a dramatic resonance that leaves a nation momentarily in shock.

So it was that the long-awaited 445-page report of Kenneth Starr. the independent prosecutor investigating allegations of criminal wrongdoing by President Bill Clinton, landed on Capitol Hill this week with a thud that is still reverberating around the US. Ever since the first revelations

almost eight months ago of Mr Clinton's relationship with Monica Lewinsky and his alleged efforts to cover it up, it has seemed inevitable that Mr Starr would complete his investigation with what amounts to a recommendation that Mr Clinton be

But the sudden realisation of the historical significance of the moment seemed to leave most of Washington shaken and, for once, genuinely sombre.

"Next to declaring war, this is probably the most important thing we do," said Richard Gephardt, the leader of the Democrats in the House of Represen tatives. "It's a lousy job. But somebody's got to do it," said Henry Hyde, the chairman of the House Judiciary committee who will lead the first phase of what are now virtually inevitable impeachment proceedings.

With his judgment hour at hand, Mr Clinton is about to suffer the ignominy of becoming only the third president in the 222-year history of the American republic to face the formal process of impeachment (Andrew Johnson and Richard Nixon were the others). Within days Mr Hyde and his colleagues will go through the charges in the Starr report and determine whether they constitute the "high crimes and misdemeanors" specified in the constitution as sufficient for impeachment. If so, the House of Representatives must decide by a simple majority whether formally to impeach - that is, to charge - the president. If the answer is yes, he will stand trial in the

Senate, where a two-thirds majority is needed to find him guilty. Perhaps curiously for a matter of such magnitude, the outcome will depend on the same factors that determine any ordinary But unlike any ordinary trial. this is an intrinsically political

process. While Republicans and Democrats alike will do their best to consider the evidence dispassionately, the constitution delib-erately left vague exactly what constitutes "high crimes and misdemeanors". Members of Congress must make a political judgment about what is in the national interest just as much as they must reach a verdict on the weight of criminal evidence. It is on this last crucial factor that the coming debate seems likely to

The evidence, in 36 weighty cardboard boxes, for the moment sits under armed guard in a remote congressional storeroom. unseen by any member of congress. The main report itself is expected to be made public today. According to lawyers familiar with the details, it spares Mr Clinton nothing.

It is understood to say the president perjured himself when he testified in the Paula Jones sexual harassment case in January forced to resign. Such a litany of of the president himself.

that he did not have sexual rela- crimes will have successfully tions with Ms Lewinsky; that he demonstrated that the president's again perjured himself before the wrongdoing was much more than when he acknowledged a rela- a deeply corrupt man, bent on be enough to oust Mr Clinton. tionship but said his earlier thwarting a legitimate legal pro- But the critical point is that remarks were legally accurate; cess - the Jones case - a man adversarial trial - the strength of that he orchestrated an obstruc- whose motives and behaviour Unfortunately for the members

> According to lawyers familiar with the details.

the report spares Clinton nothing

tampered with witnesses in the Jones case, including possibly even members of his own staff, and that he abused his presidential power by using White House lawyers and other government officials to delay and obstruct the progress of Mr Starr's investiga-

said one lawyer. "The question If he can, no one, not even Clin-

"just about sex": it will describe were every bit as criminal as those of Richard Nixon.

of Congress who must decide Mr Clinton's fate, it seems unlikely to be that simple. Only the most ardent Clinton-haters believe Mr Starr's report does indeed have the decisive evidence that will prove to Congress, beyond a reasonable doubt, that the president is guilty of these acts.

Instead, the trial that now in effect begins will muddle around in the vast grey areas between the extremes of irrefutable proof on the one band and lack of evidence on the other.

Republicans clearly believe the report will at a minimum prove perjury - that Mr Clinton lied under oath about sex. The president's lawyers dispute that. though his defence still seems to rest shakily on legal and verbal sophistry about what constitutes sexual relations". And unfortunately for Mr Clinton, Mr Starr's report is said to detail in graphic and semi-pornographic terms all kinds of sexual acts that will expose to ridicule not just Mr Clinton's denials, but the person

The other charges will be debated hotly in congress. At this early stage it is uncertain whether the perjury charge will

will be at this point that the debate turns into a broader question of whether Mr Clinton's behaviour makes him unfit for office. This is where the political judgment of elected politicians most of them facing re-election in

Clinton is now embarked on a grovel offensive around the world

seven weeks - will become the crucial deciding factor. Republicans know that for impeachment to succeed, it must not be seen by the public as a partisan process. Republicans have a big enough majority to impeach Mr Clinton in the House, though not enough to convict him in the Senate, the final phase of the process. Even if they did have the votes senior members of the party know that a significant number of Democrats must be persuaded of

the case against the president

if it is to succeed. And this is why the events of the past two weeks represent so much danger for Mr Clinton. The denunciation of his actions by a number of Democratic senators and congressmen has alarmed the White House. Many of them have been acting defensively under pressure in November's elections. Though opinion polls continue to show overall approval for Mr Clinton's performance as president – though there are signs that even that could be fading somewhat -Democrats are reporting growing grassroots disgust at Mr Clinton's personal behaviour.

They believe their surest way to neutralise that sentiment in their own electoral contests is to distance themselves from the president.

The White House fears that, whatever its specific legal force, the publication of the Starr report, with its salacious and seamy details, will force Democrats to take an even harder line - one that could push them ever closer to voting for impeachment.

As a result, Mr Clinton's strategy for defence has shifted dramatically in a month. A few weeks ago, he boldly pronounced in a televised address to the nation, that the whole thing was a plot by his political enemies to destroy him. The nature of his relationships, he said then, was a private matter - "nobody's business but ours [his family's]".

But the dismay with which this approach was greeted by Democrats has forced an abrupt U-turn. While he continues to maintain he broke no laws, Mr Clinton is now embarked on an apology offensive across the world. He asked for forgiveness from the American people while on holiday in Massachusetts. He apologised in Russia. In Ireland. he actually said "sorry" for the first time. Earlier this week he apologised - emotionally, it was said - to a group of House Democrats. On Wednesday he travelled to Florida to express remorse to Democratic party fund raisers. Yesterday be said sorry again to Senate Democrats and to his entire cabinet. It is a grovel offensive.

It is not yet clear whether this duced remorse is working. If as seems possible, it fails to quell Democrats' nervousness after the publication of the Starr report, Mr Clinton will be forced to move quickly to what his advisers hope will ultimately make the difference - the so-called "institutional defence", that is. Taking his case to the country, Mr Clinton will say that a political case for impeachment has to rest on the firmest possible ground. It must be based on a perception of indisputably unacceptable behaviour of a president in office. While he will accept he did wrong, he will ask his fellow Democrats: "Are these the standards by which future presidents should be judged? Do voters really want to run the risk that US presidents should be routinely removed from office because of perceptions of improper behaviour. however justified those perceptions might be?"

If the legal case against him looks serious but not convincing. Mr Clinton's advisers believe Democrats will think hard and say, "No" in answer to those questions. But as the process accelerates they also know that each passing day will increase the chances that voters will instead say "Yes".

Desperate times Weary investors dismissed the from under their mattresses

Japanese authorities could prove change expectations. their critics wrong if this is the This policy would help increase beginning of a strategy to pull their economy out of deflation.

Although it may appear that the rate cut was prompted by the failing economy, it was more likely to have been aimed at the banking system. Frustrated that banking reform has been held up yet again in the Diet, the BoJ took the only action it could to ease the significant liquidity problems now facing many of Japan's weaker banks.

The macroeconomic impact of the interest rate cut will be small. If rates of 0.5 per cent do not induce borrowing, a rate of 0.25 per cent will do no better.

It looks like a desperate move, and that is how the markets interpreted it. But there is just a chance that it might be the start of a new strategy. Hints being dropped by Japanese officials a shift to a policy of large-scale

assets held in the private sector. Japan is caught in a deflationary spiral, where insufficient demand has led to falling prices, and falling prices are discouraging spending. A serious monetary expansion should create the expectation of inflation, and spur tating effects of delay and indeciconsumers to get their yen out sion.

wind for a cut in interest rates to

avert the danger of recession.

Yesterday's Delphic statement by

the Bank's monetary policy com-

mittee might suggest that it

heard their cries and is prepared

to respond. Has it, and should it?

has been listening to the message

of a series of increasingly gloomy

surveys. Yesterday's figures from

the Confederation of British

industry on retailing confirmed

recent evidence that the economy

is slowing down - possibly quite

The Bank's statement focused

on the further threat to the world

economy from financial turmoil.

The impact for the UK has been

offset only slightly by the 5 per

cent fall in sterling from its April

peak. Since the Bank's August

Inflation Report, many indepen-

dent economists have revised

down their forecasts for the UK

economy. Goldman Sachs, the

investment bank, said yesterday

that it expects growth to come

almost to a standstill by next

summer, with the threat of out-

right recession if the financial

crisis worsened and equities

Similar thoughts, no doubt, lie

behind the MPC's two-sided state-

ment yesterday. It said its pres-

ent interest rate of 7.5 per cent

was needed to meet its 2.5 per

collarsed.

Firstly, it is clear that the MPC

Bank of Japan's 0.25 per cent again. The Bank of Japan could interest rate cut on Wednesday even introduce a money supply as an act of desperation. But the or inflation target to try to

> corporate and banking sector liquidity, improving the chances of a recovery in lending, and could have the useful side-effect of reducing the government's debt burden if the Bank of Japan buys up government bonds. The rate cut has already sent

> the yen down sharply, and a policy of monetary expansion would send it sliding further. Yen weakness would provide Japan with a further expansionary boost. But it risks triggering more regional devaluations. Set against this, if Japan can pull itself out of recession, it could pull the Asian economies out with it.

It would be a risky policy. But given the severity of Japan's economic situation, it could be the best hope. Combined with a further loosening of fiscal policy, and, crucially, with real progress suggest that they are considering in sorting out the financial sector and in other structural reforms. monetary expansion, via Bank of it might just have a chance of Japan purchases of financial putting Japan back onto a rea-

sonable growth path. Alas, even this imperfect policy combination is unlikely given Japan's political deadlock. It remains more probable that the world's second-largest economy will continue to suffer the devas-

iorating world outlook.

inflation?

Banking turn

criminal grand jury last month the accusations in Mr Starr's tion of justice in the Paula Jones report, and the countervailing case by persuading Ms Lewinsky strength of Mr Clinton's defence. not to testify to a relationship and getting others to offer her inducements not to do so; that he

"It is a devastating rap sheet" is: can he prove it?" ton loyalists, dispute that the president will be impeached or

OBSERVER

Washington behind bus windows

British trade union leaders ing Alan Greenspan, chairman of seemed to be shouting into the US Federal Reserve, it also There's nothing quite like an said it was anxious about a deterinappropriate relationship" -This was a pretty clear signal that's a sex scandal to everyone but Bill Clinton - to fill the tour that the next move will be down. buses around Washington. The But when? If it hangs on too long peccadilioes of US politicians it could help to cause a much have become big business, with deeper recession than is needed to control inflation. If it eases too the camcorder brigade insisting fast, it might fail in its primary on being shown where the nation's greatest have been brought to their knees. duty. So should it now balance concern for jobs against There are the Capitol steps

actors playing the protagonists.

Tour passengers have to watch

But a quicke in the White

House grabs everybody's

attention."

Formally it is not allowed to do where Rita Jenrette this, but yesterday's statement was a reminder that, as recession spontaneously celebrated an election victory with husband looms, the Bank's inflation objec-Representative John Jenrette, and the tidal basin where tive can pull two ways. Just as it must moderate growth on the Representative Wilbur Mills was upswing to prevent inflation found with stripper girlinend from exceeding 2.5 per cent, so it Fannie Foxe. Gary Hart's must stimulate the economy as townhouse on Capitol Hill, where he canoodled with model Donna growth slows to stop inflation undershooting. Rice, was on the schedule until This gives it less flexibility the neighbours complained.

than trade unions would like, Sex aside, there's the Old Executive Office building, where because unemployment must Fawn Hall and Oliver North now be allowed to rise - perhaps enioved late-night by 500,000 - to bring the economy back to a non-inflationary path. paper-shredding sessions To achieve this the Bank would together and, of course, the need to lower rates very cauinfamous Watergate complex. tiously, until it is convinced that where a burglary brought down a the domestic economy and private sector wages are responding "For a long time Clinton was pretty boring." says one of the to the treatment.

It will require more than fine judgment: the Bank must find the persuasive power to carry public opinion through what may cent inflation target. But, echo- prove to be a long, dark tunnel. their Ps and Qs, though. If there's any backchat, "Kenneth Starr" - resplendent in bush hat and trench coat - retorts with the ultimate Washington threat: "Consider yourself subpoensed".

Antier alert

Oslo's new \$850m international airport has suffered its share of problems - including the odd loose moose.

It seems that fencing off the 47-mile 210km/h rall link to Gardermoen airport, and spreading fox urine along the way, hasn't been enough to deter the determined deer, which have been gathering along the

trackside deep in the forest. Gardermoen NSB, part of the national rail company, has tried training the errant elk how to cross the line safely, coaxing them with food to the eight wildlife crossings.

Odd Einar Dorum, Norway's transport minister - one of the few in the world who doesn't have a driving licence - is taking a more robust view of avoiding moose mayhem on the tracks. " would tell all the hunters to go there with their guns." And he adds a spot of advice for would-be hunters: "If you go by train, you won't hit one."

Anwar's ally

The fate of former Malaysian

of assorted crimes -- hasn't turned the ruling party UMNO into a quivering bunch of yes men. At least, not yet.

Ahmad Zahid Hamidi, head of UMNO's youth wing, made all the right noises about how prime minister Mahathir Mohamad had every right to sack his deputy, but has since stood at Anwar's side to show his support to his ally in reform. There's growing pressure from party loyalists for his resignation, but he cheerfully pointed out yesterday that, under the party's constitution, only the party president - Mahathir - can sack him.

Given the ease with which Mahathir expelled Anwar from the party, dispensing with Ahmad Zahid - and even throwing a string of legal charges at him wouldn't be hard.

But Mahathir has so far held fire. Maybe the growing number of supporters showing up nightly to hear Anwar preach reform on his front lawn suggests that another sacking might just drive more alienated Malaysians straight into the arms of his main political opponent.

Tamagotcha

Dutch-born computer specialist who took over as executive vice-president of Philips Electronics earlier this year, is suffering something of a culture deputy premier Anwar Ibrahim - shock. After years with frenetic not just sacked but also accused but focused US companies like

Roel Pieper, the expansive

AT&T's Unix System Laboratories and Tandem Computers, Philips seemed a touch staid.

But it's not all straight faces and profit warnings. Yesterday Pieper told a computer bunfight in Portugal about a new gizmo that's wowing them in the nightclubs of Tokyo. The button-sized device is pinned to the clothing and programmed with the owner's likes and distikes - including tastes in cariners.

It lights up like a glow-worm on heat when a like-minded individual comes into range. Very Japanese - but what will the stolid burghers of Brabant make

Roofing slate

The US Treasury isn't having much luck repairing damage anywhere in the world – even in its own stately Washington headquarters at 1500 Pennsylvania Avenue.

After a fire caused part of the roof to fall in two years ago, Congress approved enough funds to patch and mend the old place - built between 1836 and 1869 - but not enough to restore the full grandeur.
Nine former Treasury secretaries are fundralsing to put the offices back to the way they were. Having falled to stop the

roof failing in on the world's

economies, a Greek revival-

style roof looks like safer

Financial Times 50 years ago

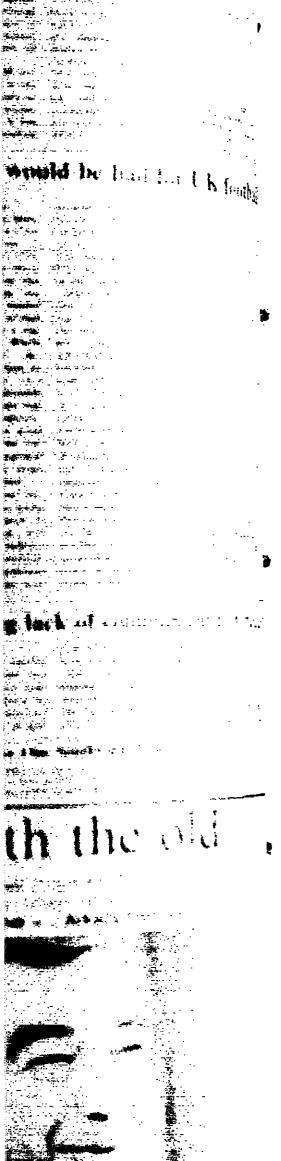
Plan To Save The Franc Paris, Sept 10. M. Henri Queuille, France's Radical Premier-designate, who was ate in appearing before the National Assembly to-night to seek approval of his Premiership, is considered to be assured of a comfortable

majority. M. Queuille called for "discipline and sacrifice" to save the franc. "I do not ask you to show your personal sympathy, but for an engagement to exercise joint action for the salvation of the nation," he added. "France is passing through a grave crisis The essential cause of this crisis is political disorder, which cannot go on without

risk to the Republican regime."

U.S. Taxation Washington, Sept. 10. Tax collections by Federal. State and Local Governments amounted to an average of \$344 and 46 cents for each of the 1444,000,000 population of the United States during the year ended June 1947. The Federal Government received the largest share, according to statistics compiled by the Census Bureau. Total tax

collections were nearly a fourth of the national income for the year.



資源すべる

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FINANCIAL TIMES

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A sorry state

Suddenly, sorry seems a very easy word. But President Bill Clinton's serial apologising, as he struggles to win back the support of disenchanted political allies and the American people, is hardly reassuring for financial markets; it amacks of desperation. This sense of mounting crisis helps explain why the delivery of independent counsel Kenneth Starr's report to Congress and its imminent posting on the internet contributed to another hig slide in US stock prices yesterday.

At this point, the president's troubles present at least two serious problems for the market. One is simply that the uncertainty surrounding the outcome of Mr Starr's investigation into Mr Clinton's conduct is unsettling. A few months ago, the market would have shrugged off such worries on the grounds of strongish economic fundamentals and robust investor confidence. But with Japan in economic distress. Russia in crisis and other emerging markets in trouble, this is one uncer-

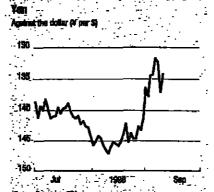
The second problem is the loss of strong US political leadership. In previous tight spots, such as Asia late last year, the US has used its clout to help galvanise support and restore global markets to a more or less even keel. The crisis in the White House can only lessen the chance that financial markets - both outside and inside the US - will recover.

News

Yevgeny Primakov's nomination as prime minister should temporarily fill Russia's power vacuum. Boris Yeltsin's forced retreat before Duma opposition to Victor Chernomyrdin provided final proof - if any were needed - of his diminished

authority. But whether Mr Primakov will supply the strong, legitimate leadership needed to restart economic reform and reintegrate Russia into international capital markets is another matter.

On the positive side, Mr Primakov seems to have broad enough support to ensure the Duma's ratification. But it is extremely unclear what economic policy he will pursue. None of the options for dealing with Russia's crisis - a currency board, hyperinflation, traditional tight nomic policy or a return to state control - is appealing. Mr Primakov may be less in hock than Mr Chernomyrdin



was to the oligarchs who have so disas trously hijacked policy-making in the past. But the worry is that he will, instead, need to gain support from the Communists. That could involve jumping from the frying pan into the fire and lead him to favour the worst of all policy options: a return to a command economy. Reports that a former head of the Soviet Gosplan state planning body will have an important role in government are not encouraging. With luck, Mr Primakov can risk that economic power will ebb away to the feuding regions, presaging political

Dollar weakness has given the Japanese authorities an opportunity to try one more ploy to get the economy moving: easing monetary policy. While Wednesday's interest rate cut reversed the yen's climb against the dollar, it remains about Y12 short of its recent low. So the prospect of printing yen has been raised without much initial damage to the currency.

The quarter-point interest rate cut is not very significant by itself. Arguably it simply addressed the undesirable tightening thrust on the economy by the strengthening currency. The last thing Japanese exporters - the remaining stalwarts of the economy - want is to lose

The big question is whether the move presages a boost to the money supply. While a liquidity injection may well fol-

low, it would be premature to expect no-holds-barred attempt to inflate Japan out of trouble. Such a move could easily trigger a free-fall in the yen. Why would Japanese investors bother to keep their money in yen if inflation really does take off? That would involve accepting a negative real interest rate at home when they can still enjoy positive real interest rates

In such circumstances, of course, the pressure would increase on the US Federal Reserve to cut rates too. But those holding out such a scenario as bullish for global equities are guilty of wishful thinking. A renewed slide in the yen could prompt a new round of Asian devalua tions - marking a new phase in the international financial crisis.

Does yet another set of poor results from BTR mean it is time for Ian Strachan's head to roll? By any measure, his tenure at the diversified engineer has been an unhappy one. Yesterday's 18 per cent share price fall - on the back of a 245m interim pre-tax loss - takes BTR's underperformance since the start of 1996 to a spectacular 76 per cent. The problem stabilise the situation. If not, there is a is not so much The strategy BTR is pursuing - in transforming itself from a conglomerate to an engineering group - as its implementation.

What has laid BTR low has been the failure to produce the promised trade-off between improved sales growth and lower average margins. To judge from the performance of the four core engineering divisions, strong organic growth remains clusive. With all four businesses showing lower like-for-like profits, last September's promises of 10 per cent growth for some businesses and at least economic growth plus inflation for the rest have not been

BTR's troubles undoubtedly reflect in part difficult market conditions, seen in the substantial de-rating of the engineering sector. Unless it is to break up completely - which seems unlikely to create much value - what the company needs is strong hands-on management to make the remaining businesses sing. From all the signs to date, there is little to afford shareholders confidence that the current management is up to the task.

Trimble and Adams have first face-to-face meeting

Unionist leader backs conciliation and faces dissent from his supporters

David Trimble, Northern Ireland's first minister, yesterday emerged from his first ever face-to-face meeting with Gerry Adams, the Sinn Fein leader, emphasising the importance of conciliation with nationalists, even on the sensitive issue of arms

Unionists were "not saying to people that you have to surrender arms or in any way feel humiliated",

But he stressed that, if republicans were committed to peace, the dis-banding of private armies was inevi-

took place in a small first-floor room in the vast Stormont parliament building, broke a long-held uniquist taboo and promised to inject a new momentum into the peace process. The meeting came as the Royal Ulster Constabulary signalled a further easing of security measures in the province. From this weekend, army patrols will be withdrawn from

Mr Trimble described the meeting as "civilised", although he said they had not shaken hands. Mr Adams described it as "cordial".

Mr Adams said: "We are now dealing with the crisis in the way it should be dealt with - by direct dia-

Echotng Margaret Thatcher's description of Mikhail Gorbachev, he described Mr Trimble as "a man who I can do business with, he's a man I have to do business with because this is more important than the per-

sonalities involved.
-T put it to Mr Trimble that he and I had been cast in these positions and we had to narrow the gap. We had to find ways for him to help me and me to help him."

Mr Trimble faces dissent in his Ulster Unionist party over his decision to meet with the Sinn Fein leader before the IRA, its military wing, had started to disarm. Four party officials resigned yesterday, apparently in protest at their leader's meeting with Mr Adams.

movement's obligations under the Good Friday agreement. He has insisted that, until the IRA starts to disarm, Sinn Féin should not be allowed to take its seats in the shadow executive, which is set to take over the running of the province from London.

In Dublin, Bertie Ahern, the Irish prime minister, welcomed the talks, which he hoped were a "prelude to further meetings between the two, and further progress".

However, he warned Mr Trimble that there was nothing in the agreement requiring the IRA to start disarming before the shadow executive

was formed. Seamus Mallon, the nationalist deputy first minister, had also been present as the meeting opened in one of the new assembly's committee rooms, before the two sworn enemies moved into an annexe for 45

minutes of private discussions. Mr Mallon said he hoped the meet ing had "demystified" the process, and he called on both sides to draw a Mr Trimble said he believed Mr line in the sand and put their differ-

Setback for Globalstar after rocket crash destroys satellites

Globalstar Telecommunications, the US telecoms satellite operator, saw its share price drop 43 per cent in early trading yesterday when a rocket carrying 12 of its satellites crashed shortly after launch in Kaz-

akhstan. Loral Space & Communications, Globalstar's biggest shareholder and main backer, saw its shares drop 19

per cent. The disaster destroyed almost a fifth of the satellites required by Globalstar's \$3hn system Analysis said it was likely to set back by several months the group's plan to launch a global hand-held mobile phone service next year.

The crash comes just a day after Iridium, another US satellite operator, said it was delaying the launch of its rival mobile phone system the first to offer the possibility of making and receiving phone calls

nical difficulties, including a

But Globalstar said it had contingency plans that would mean it satellite industry." Insurance rates would be able to begin operations on time, late in 1999, although with

fewer satellites. Globalstar later told analysts that it would not use the Ukranian-made Zenit rocket again but would switch

to the Russian Soyuz model. The Zenit is a very cost-effective launch vehicle because of its ability to carry 12 satellites. Like most other rockets, the Soyuz can only

CELTY four. Mark Oderman, managing director of CSP Associates, a US aerospace and telecoms consultancy, said the decision to switch away from the Zenit, which Globalstar was using to launch 36 of its 68 satellites, was a

big setback for the company. The demand for satellite launchers is very high at the moment. This will add costs in time and money to to launch its satellite phone service

star and a major blow for the entire were likely to go up as a result, he

Although the company did not comment on the cost of the explosion, analysts said each satellite was probably worth around \$25m each, adding up to \$300m. Globalstar said it was fully insured for any such

The Zenit rockets, which were converted from Soviet ballistic missiles. reportedly blew up four minutes after launch.

Globalstar's system is scheduled to operate with 48 satellites, with another 16 spares.

Iridium sald yesterday that it was planning for one satellite in its network to go wrong every two months A third rival consortium ICO Global Communications, is planning

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Bonds

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World stock market listings London shara servica . FTSE Actuaries LEK share indices Recent Issues, UK . Managed funds service

yslan deputy prime minister Anwar Ibrahim is cheered by corters after calling for government reform. Page 6 Picture: Reuters

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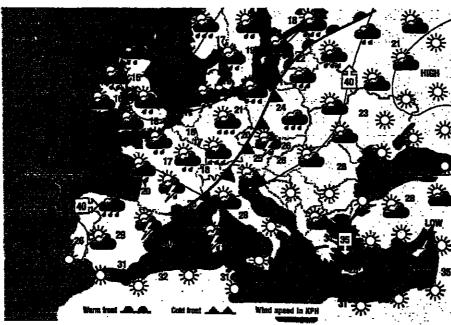
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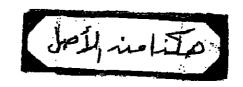
It will be cool and unsettled Europe, France and Germany will have sunny spells and showers. will have more frequent showers and Finland will have spells of have heavy rain and thunderthrough to the Balkans will be sunny. The western Mediterran will have a few thundery showers. hat elsewhere will be surmy and

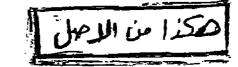
Five-day forecast

Western and central Europe will become cool with sunny spells. It wll become cold enough for some anow showers over the higher peaks of the Alps. The western Mediterranean will also become cooler, but eastern ereas will remain hot and surmy.











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FINANCIAL TIMES

COMPANIES & MARKETS

FRIDAY SEPTEMBER 11 1998

YOUNG WORKING TOWN SEEKS LIVELY INTELLIGENT COMPANY. For full details including photos, phone: 01952 293262 Telford.

INSIDE

Indonesia's Astra to cut costs and restructure debt

Carmaker Astra international, Indonesia's flagship, aimost sank under fire from the Asian crisis, but now it is restructuring. Astra is cutting costs and offering its creditors a debt restructuring proposal in return for ceding majority control of its car production ventures and selling non-core businesses. Page 15

Hoechst sale continues streamlining



Hoechst, the German life sciences group chaired by Jürgen Dor-mann (left), is to sell its /lanova synthetic resins division to the private equity arm of Deutsche Bank. Mr Dormann is attempting to turn the once sprawling chemicals glant into a leaner

company focused on pharmaceuticals and agrochemicals. The sale is valued at around DM800m (\$464m). Page 14

BTR shares fall 18 per cent Shares in BTR, the UK group, plunged 18 per cent to a 14-year low, as another set of disappointing data forced analysts to cut profit forecasts by more than £100m (\$165m). Page 17

Swedish bank ups Hansapank stake FöreningsSparbanken, one of Sweden's leading lenders, increased its stake in Hansapank, Estonia's largest bank, to more than 30 per cent in an apparent bid to frustrate an alliance between Hansapank and Skandinaviska Enskilda Banken. Capital Markets, Page 20

Coffee groups call for free imports Indian coffee shipping groups have asked the government to allow the free import of robusta coffee from Indonesia to cover a shortfall in indian supply. Commodities, Page 22

Foreign groups buy Panama stakes Union Fenosa, the Spanish group, and Constellation Power of the US agreed to pay a total of more than \$300m for stakes in three electricity. distribution companies in Panama. Page 16

Wassall trumps Cooper bid for TLG Wassali, the industrial conglomerate, has trumped a bid by Cooper industries of the US for TLG, the UK lighting group, with a 2351m cash offer. News of the 175p-a-share bid sent TLG shares higher, on talk that Coober raise the offer it made last week. Page 17

Cantor hits back at suit from CBOT The new Cantor Financial Futures Exchange, the first US "electronic" futures exchange, hit back at a Chicago Board of Trade lawsuit that challenges its authorisation, accusing CBOT of using "bullying and pressure" to retain its position. Capital Markets, Page 20

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Fresh tremors hit global markets Kia Motors

By Philip Coggan, Jeremy Grant and Kenneth Gooding

The impeachment threat facing President Bill Clinton combined with the latest twist in the emerging markets crisis to send financial markets into

The US stock market and the dollar were hit by concerns about President Clinton's future, while government bonds and gold benefited from their perceived "safe haven"

a spin yesterday.

status. The falls dashed hopes that global equity markets had reached a turning point after the recent correction that began in mid-July. The Dow Jones Industrial Average rose 880 points on Tuesday, a

exposure

Bank shares fell across Europe

this week as more institutions

disclosed their exposure to

Russian creditors. But analysts

fear there could be another

\$20bm of exposure yet to be

Data on bank lending to Rus-

sia compiled by the Bank for

International Settlements, the

crepancy between aggregate

the BIS data and the exposure

reported by individual banks,

said Charles Prescott of Fitch

IBCA, the credit rating agency.

Boston's \$2.2bn. Deutsche

Bank has DM1.35bn (\$750m) of

loans not covered by state

guarantees. French banks

have also seen their share

Bank Austria appears vul-

nerable in relation to its size.

Austria's largest bank this

week acknowledged it might

need to make provisions of between ASch2.5bn (\$197m)

and ASch4.5bn in relation to

derivative contracts used to hedge its holdings of Russian

securities. This would come on top of the ASch4.2bn it pro-

vided against its on-balance sheet credit exposure of

But damage to European banks may be limited, since much of the money lent, par-ticularly by German and Ital-

ian banks, is guaranteed by their governments' export credit agencies. Some credits are also secured by hard cur-

rency assets due to be paid to

Russian exporters such as Gaz-

prom. Fitch IBCA estimates

that 45 per cent of total bank

exposure is covered by government-owned export agencies,

and another 7 per cent by hard

But the state of the Russian

banking system has thrown

doubt on the value of deriva-

tive contracts western banks set up to hedge their exposure

on GKOs - Russian Treasury

bills. This kind of swap may

show up as a small exposure

when the bank reports its

results, but could turn into a

larger problem if the counter-party defaults, as many Rus-

sian hanks are expected to do.

Banks have differed over

whether to include indirect exposures, such as loans made

to hedge funds which are

themselves deeply at risk in

Barclays said ten days ago it

expected to take a charge of

this year to cover losses on its

total banking and securities

trading exposure of £340m. It

to the dollar. Eight days later,

CSFB valued its exposure

using an exchange rate of

While few banks' Russlan

exposure is worse than 10 per-

cent of their equity base, the

effect of Russia's problems, on

top of the loan losses incurred

in Asia, is starting to est into

currency collateral.

prices fall this week after dis-

their exposures.

The largest exposure so far reported is Credit Suisse First

By George Graham

accounted for.

in Landon

Clinton troubles add to pressure on stocks and dollar year bund contract slipped close to 4 per cent, and in Lon-

it fell 155 points on Wednesday, and an hour before yesterday's close it had lost about 240 points during the trading

Doubts about the prospects for corporate earnings growth, after the Procter & Gamble warning on Wednesday, added to investor woes.

The dollar fell to a 16-month low against the D-Mark and added to the pressure on stock markets in Europe, where exporters have benefited over the past few years from the steady depreciation of their currencies against the dollar.

more than 4 per cent, and in London the FTSE 100 index failed to take cheer from the Bank of England's hints that interest rates had peaked, falling 174.7 to 5,136.6.

ica would be the next region forced into devaluation and economic downturn, which would have significant consequences for the US economy.

Fears grew that Latin Amer-

A statement from the Brazilian central bank on the country's worsening situation, and signs of further capital flight, sent the Brazilian stock market down by 10 per cent in

record one-day points rise. But stock markets each fell by American markets fell in its below 5 per cent. wake, as did the shares of US banks, which are beavily the first time in the current exposed to the region.

sector of the FTSE Eurotop 300 index fell 6 per cent after Société Générale on Wednesday became the latest bank to make provisions against emerging market losse

All these worries enhanced the attractions of government bond markets, where futures contracts hit record highs and the yield on the benchmark US 30-year long bond sank to an all-time low of 5.22 per cent in early trading. In Germany, the The Paris and Frankfurt early trading. Other Latin yield on the benchmark 10-

don, the 30-year gilt yield fell |

crisis that bullion had shown In Europe, the retail banking signs of being regarded as a safe haven, a role it held before the 1980s. In London, gold was fixed at \$290.50 a troy ounce, up \$7.05 from Wednes-day's afternoon fix.

The rebound in gold was the

"As money looked for somewhere to go, gold got a bit of residual interest," said Andy Smith, analyst at Mitsul trading group. "It was the least worst option for some people."

Currencies, Page 21

write-offs

\$5.8bn debt

offered

Creditors of South Korea's Kia Motors and its truck affiliate Asia Motors have offered to write off Won7.860bn (\$5.85bn) of debts, including Won2,900bn of principal, before the second attempt at an international auction to sell the two bankrupt vehicle makers.

Ford Motors of the US and three South Korean carmakers - Hyundai, Daewoo and Samsung - all bid unsuccessfully in the first round of the auction which was aborted as all four bidders asked for principal debt write-offs - a condition Kia creditors deemed unacceptable. Creditors had previously offered to write off Won6,500bn of loan payment by rescheduling debts and exempting the two companies payment guarantees for affiliated companies, but no princi-

pal write-offs were offered. Bids for the second round will close on September 21 with the winner announced on September 29. Analysts and Kia officials said it was highly likely there would be a winner this time. The mainly Korean creditors yesterday also offered to reduce the buyer's interest payments by Won2,800bn through debt rescheduling, and exempt Won2,200bn of payment guarantees for the two companies affiliates. The two companies total debts of Won11,900bn include Won2,400bn of pay-

ment guarantees. "The new offer by the creditors makes Kia very affordable and attractive," said Kia. Lim Dong-soo, auto analyst with Jardine Fleming's Secul branch, said Samsung was seen as "the strongest co tender", given its aggressive

bidding in the first round. Samsung bid the highest amount of Won1.280bn, followed by Daewoo's Won1,110bn. Hyundai and Ford, which holds a 17 per cent stake in Kia together with its affiliate Mazda Motors of Japan, bid below the minimum bidding

price of Won1,100bn. Samsung also asked for the smallest amount of debt writeoffs of Won2,400hn, while Ford demanded write-offs of nearly Won9,000bn. Ford had been considered the strongest candidate because of its financial strength, management expertise and technical capability. Daewoo and Hyundai did not specify the amounts of writeoffs they wanted.

Banking Plea over Russian bank debt shares fall Potanin calls on on fears creditors to renegotiate loans of further

By Chrystia Preciand in Moscow

Russian banks will be unable to repay their debts to western creditors unless the terms are radically eased, the head of one of Russia's most powerful financial and industrial groups said vesterday.

Vladimir Potanin, head of Interros, said that Oneximbank, the group's banking arm, was considering defaulting on its rouble forward contracts and would press for renegotiation of its other loans.

Basie-based central banks' In an interview, Mr Potanin organisation, suggest total said neither Russia nor its exposure of \$72bn. About 30 western creditors fully appreciper cent of this is not so far ated the depth of the country's economic crisis. He said it was between Russian banks and bank exposure as reported in their western creditors.

"All our banks have collaused. We now understand clearly that to folfil our debts fully is impossible, so I think that banks must begin talks with their creditors now, while they are still alive," he said.

Mr Potanin, who had tried to position himself as the most investor-friendly of Russia's bankers, said he expected western creditors to be furious closures about the scale of when confronted with the depth of the country's losses. including those of Onexim-

"I think it will be very hard for us to convince [western] investors we are all in the same boat. There will be dis-



Sombre: Vladimir Potanja, head of Interros, is expecting a fuzious reaction from Western creditors

Potanin said his group would ask for a significant easing of credit terms. He proposed the harshest treatment for holders of futures contracts, purchased by western banks to hedge their exposure to the risk of rouble devaluation. Unsettled rouble futures are one of the biggest looming problems for

the Russian banking sector. "We will conduct negotiations with our investors on restructuring, on the basis of hans to zero." he said.

very serious discounting, per-As for the group's other loans, he said he would ask

The negotiations are cer- investors to extend the maturi- including Moscow real estate were unwilling to renegotiate, Mr Potanin said they could instead choose to take possession of the Russian assets against which the loans had

> Either extend the maturity or let us go through bankruptcy proceedings and we will give you the asset. If you think we are poor managers, go ahead and take the assets," he said. "We will not steal."

been secured.

Mr Potanin said that, if they wished, he would offer lenders control over "major assets".

tainly likely to be difficult. Mr ties of the credits, ease the and industrial enterprises such terms and perhaps even dis- as Perm Motors, a producer of count the debt. If investors aircraft engines, He said interros might even be forced to give up a stake in Sviazinvest, the telecoms company at the centre of Russia's most controversial privatisation.

However, the hazards of doing business in Russia are likely to make outside investors reluctant to take Russian factories instead of repayment of their loans.

Russian crisis, Page 2 In with the old, Page 10



Rio Tinto slips 7% to \$551m in first half

By Kenneth Gooding, Mining Correspondent

Rio Tinto, the world's biggest mining group, reported firsthalf net earnings 7 per cent lower at US\$551m, describing them as "robust" against a background of market turmoil in Asia and sharply lower prices for some products.

Robert Wilson, chairman, said: This business is more resilient than the market perceives. There is no reason why we should not go on providing this unusual resilience."

The results were in line with expectations and forecasts for the full year were left unchanged, at about \$1.11bn against \$1.22bn in 1997. John Syropoulo at HSBC Securities. who expects \$1.106bn, said of the first half: "This was a creditable performance in the conditions.

Nevertheless, Rio's price fell with the rest of the market and it closed down 23p, or 3.7 per cent, at 599p.

£250m in the second half of Rio said the drop in commodity prices hit earnings by \$278m. This was partly offset by \$107m in efficiency gains, used an exchange rate of Rbs12 \$124m from exchange rate ggins and \$15m from increased soles volumes.

> per cent and operating cash flow remained strong at group and gold and other min-\$1.22bn, up from \$1bn in the erals fell by 30 per cent and 14 first half of last year. Cost savings from the merger two years ago between

interim dividend at 16% cents, a 4 per cent reduction to 9.96p for UK shareholders and a 24 per cent increase to 27.96 Australian cents.

Mr Wilson said Rio would do well if it achieved similar cos savings in the second half. Commodity prices were down as far as possible so would show little change. Exchange rates had been changing too fast to be able to fore-"We have been consistent in

our focus on high-quality assets, managed as efficiently as possible. We have worked hard and successfully in recent years to ensure satisfactory returns even in today's weak markets. "As a result, our earnings

and cash flow remain very healthy and we are redoubling our efforts to find new ways of creating long-term shareholder value." he added Rio has bought 3.8 per cent

of its own shares in Australia for US\$133m and Mr Wilson said there might be a "modest" buy back in Britain even before changes in UK Advance Corporation Tax next April. Four of Rio's six product

groups - iron ore, industrial minerals, Comalco and energy Consequently, the group's - reported earnings increases margins remained stable at 23 averaging 22 per cent while earnings from the copper per cent respectively.

Half-year turnover was down 5 per cent at \$4.46bm, profit before tax slipped by 8 per cent share were down by 7 per cent



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capital. Any extended contagion to Latin America would

Rbs25 to the dollar.

compound the difficulties.

RTZ and CRA are running at sheed of the indicated \$300m. Rio is maintaining its to 39.4 cents.

more than \$350m annually, to \$942m and earnings per

KBC coy on

link-up talk

KBC, the new Belgian had discussions about "join-

banking and insurance ingeforts" with Rabobank's

with Robeco, the Dutch ment business, but no con-

gium's biggest company by its increase reflected a "sig-

He added that KBC had

Robeco - the Netherlands'

biggest manager of client

funds - as the group sought

to internationalise KBC

Securities, its fund manage-

clusions had been reached.

the privatisation of CSOB, the Czech foreign trade

bank, and in the Romanian

nificant" rise in net commis-

sion income on the banking

side, plus a favourable trend

in both life and non-life

Total gross revenues

increased 32 per cent from

BFr71.7bn to BFr94.6bn, with

operating costs up only 12.5

per cent from BFr42.85bn to

increased 42 per cent to

BFr26.94bn, with insurance

profits up 45.8 per cent at

BF17.71bn, and banking up

Writedowns and provi-

40.6 per cent at BFr19.29bn.

sions for credit risks

increased from BFr6.31bn to

BFr8.2bn. The group also

made a BFr4bn transfer to

its fund for general banking

risks, and made a BFr4.71bn

provision for its insurance

Earnings per share

Group profits before tax

He said the first-half prof-

development bank.

insurance activities.

BFr48.19bn.

business.

we are talking about individ- increased 14 per cent from

specific, joint BFr46.7 to BFr53.4.

Audi pledges to

keep Cosworth

Mr Vermeiren said KBC had registered its interest in

Rabobank

giant, yesterday played

down prospects for an alli-

ance with Rabobank, but

said there had been contact

over possible co-operation

bank's fund management

The Belgian group, formed this summer from the merger of Kredietbank, Bel-

gium's second biggest. Cera.

the co-operative bank, and

ABB, an insurer, is now Bel-

market capitalisation. Its

maiden results showed a 16

per cent increase in pro

forma first-half net profits to

BFr15.79bn (\$444m), margin-

ally below analysts' fore-

Kredietbank was known to

have had talks with Rabo-

hank, and analysts specu-

lated about a further inter-

national alliance - possibly

creating a dual-centred

group similar to the Belgo-

The bank said this sum-

mer it would resume contact

with Rabobank once its Bel-

gian merger was completed,

but Remi Vermeiren, KBC

chief executive, warned yes-

terday against "unrealistic

a major merger, with broad

scope," he said. "The talks

are quite constructive, but

We are not talking about

Dutch Fortis group.

expectations".

Banks offset effects of financial crisis

By Samer Iskandar in Paris

The pick-up in economic activity in France and Western Europe has helped French banks partially offset the negative effects of the BNP said the first half was financial crises in Russia and Asia.

Paribas yesterday income of FFr4.21bn (\$728m), both to companies and indiup 25 per cent from the same period last year. Profits at FFr3.99bn. while Credit Com- banking operation.

mercial de France rose 39.2 per cent to FFr1.12bn.

strong growth in domestic operations, with deposits ris- the effects of growth in retail ing 10.5 per cent at CCF. services." deposits and the continuaannounced first-half net tion of growth in lending,

Banque Nationale de Paris from the integration of Com-cent at FFr337.8. were also up 25.6 per cent at pagnie Bancaire, its retail

"We are beginning to see the benefits of the merger,' The three banks reported said André Lévy-Lang, chairman. "We can already feel

"characterised by strong the worst performers yesteractivity in terms of new day in a falling market, booking a FFr2.5bn general While the CAC-40 index closed 4.59 per cent lower. Paribas lost 7.6 per cent to FFr420, CCF 6.3 per cent to sis". Its shares yesterday Paribas also benefited FFr385.9 and BNP 8.7 per

Analysts said the fall was

provisioning of Russian and Asian exposures, Shares had outperformed other sectors in previous sessions.

Provisions were in line with expectations, after Bank shares were among Société Générale announced earlier this week that it was provision in its first-half results "to take into account the emerging markets criclosed 11.8 per cent lower at FF1841.

Paribas included in its technical, and not due to the first-half results FFr2bn in of foreign currency-denomi-

provisions linked to the Russian and Asian crises, covering 26 per cent of its exposure to these markets as ing. Charles de Croisset, calculated at the end of August.

bled Asian economies -Russian exposure amounted July, consisting of FFr2.8bn

The outlook for the second half, however, is less promischairman of CCF, said the

to FFr4.3bn at the end of meltdown". The long-term target of 15 per cent would

bank's objective was to "con-BNP also raised its provi- firm in the second half our sions by FFr1.9bn to strong performance, in a FFr4.9bn for the five trou- more difficult environment". In spite of the current cri-South Korea, Indonesia, Mal-sis, Mr Lévy-Lang expected aysia, the Philippines and Paribas's return on equity to Thailand. The bank said its match last year's 13 per cent, "unless there is a global

Sell-off plan values CNP at FFr22bn

be reached in 2000.

By David Owen in Paris

Caisse Nationale de Prévoyance is set to be floated on the Paris stock exchange in a move likely to value the life assurance group at FFr20bn-FFr22bn (\$3.5bn-\$3.8bn) and to raise FFr7.5bn-FFr8bn for the French state.

Under plans outlined yesterday, about 22 per cent of the group's capital will be placed on the market in coming weeks, if conditions per-

The company will remain under public sector control. however, with 60 per cent of its capital in the hands of the Caisse de Dépôts et Consignations, the state-controlled financial institution, and the French post office.

Under the plans, the state – which owns 42.4 per cent of the capital – will sell about 51m of its 54m shares. There will also be a FFr1.5bn capital increase, consisting of about 9.8m new shares. A minimum of about 25m

market, with a large chunk of the remainder earmarked for existing shareholders.

After the planned

The stake of the post office would rise from 17.5 to 20

cent of CNP's capital would go to "new partners" likely to include Swiss Reinsurance, one of Switzerland's largest reinsurers.

less than institutions.

resources director. Mr Bate rently director is expected to preside over from January.

Promodès, the French FFr31.8bn. It said Casino's retailer which last year launched a failed FFr31bn in first-half net attributable

profits. The result was achieved cent at FFr56.2bn.

cent a year ago, reported a March 1.

FFr425m on turnover of results were strongly ahead. Net attributable profit, hostile takeover bid for its however, fell from FFr183m rival Casino, has reported a to FFr103m. The group attri-17.6 per cent increase from buted this to increased FFr528m to FFr621m (\$107m) financial costs linked to the increase of Rallye's stake in Casino, losses at Athlete's Foot, a US sports retailer, on turnover ahead 8.4 per and a FFr95m exceptional gain in the 1997 first half. It said Casino's accounts

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oxthangeable for shares of common stock of and guaranteed on a subordinated basis by The Sumitomo Trust and Banking Company, Limited

STB Cayman Capital Limited September 11, 1998

Deutsche Bank unit to buy Hoechst division

By Graham Bowley in Frankfurt Deutsche Bank's private

Hoechst, the German life sciences group, is to sell its Vianova synthetic resins reorganised all of its asset division to the private equity management business under arm of Deutsche Bank.

The sale, valued at around DM800m (\$464m), is the first private equity deal since the reorganisation of the German bank's asset management business this year.

The deal continues uring. Jürgen Dormann, the former investment bankchairman, is attempting to turn the once sprawling German chemicals giant into a leaner company focused on financial investors in the pharmaceuticals and agro-

ted to be agreed between Kravis Roberts, the US pri-Hoechst and Morgan Gren- vate equity investor, in a buy-out.

of next week.

This year, the bank has Michael Dobson, board member of Deutsche Bank.

This restructuring has brought together DWS, Deutsche's German retail asset management fund, with institutional asset manage-

The deal is the second sale by Hoechst of a division to

A letter of intent is expec- paints company, to Kohlberg stay in place at Vianova and

engine operations into a new cial products where money

"commercial products" divi- could be saved by improved

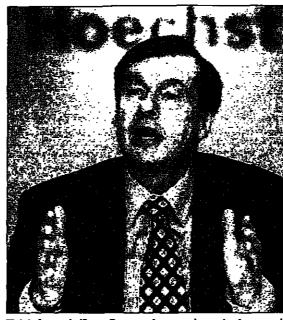
The changes would ing engine needs within the

Hoechst said Deutsche equity division - at the start Bank had beaten a number of financial investors and industrial competitors interested in buying Vianova. Deutsche's private equity

division is using an existing £350m (\$582m) private equity fund to pay for the Hoechst division, which employs 1,700 people in Germany and Deutsche Bank is also tak-

ment, which was part of ing a direct stake in the com-Hoechst's widescale restruct- Deutsche Morgan Grenfell, pany, but this is intended to be bridge financing until a new private equity fund is

Graham Hutton, chief executive of Morgan Grenfell past month. At the end of Development Capital, said August, it sold Herberts, its existing management would would participate in the



Development Capital, which five years. He said it was wants to push more aggres- possible that the company. sively into the German market, intended to retain and of around DM900m, could He said Morgan Grenfell develop Vianova for up to grow through acquisitions.

which has annual revenues

Breuer sees European banking shake-up

By Andrew Fisher in Frankfurt

Banks in Germany, France and Italy face "massive con- pear. Mr Breuer has said pre- uring. solidation" as the pressures of globalisation, the arrival Germany's biggest bank, have to open up," he said. of the euro and the advance of electronic and internet expanding in France. banking force them to combine in more competitive units, Rolf Breuer, chairman

By Haig Simonlan, Motor Industry Correspondent

Volvo expects to raise profit

up to two percentage points division.

margins in its truck, bus and

by improved co-ordination of

product development, pur-

Leif Johansson, group

chief executive, said he

expected operating profits to

increase by up to SKr2bn

(\$251m) a year once the mea-

sures took effect. He warned,

however, the savings would

not necessarily feed into Vol-

vo's net profits, as the bene-

fits might be partly eroded

by weaker prices or heavier

instituted a review of Vol-

vo's operations, stopped

truck, bus, construction

short of regrouping Volvo's prices.

marketing costs.

chasing and logistics.

viously that Deutsche, was experiencing difficulties

But he said yesterday that Germany was also resistant to foreign takeover and these were in specialised of Deutsche Bank, said yes- merger attempts. It also areas such as retail or remained to be seen whether investment banking.

sion. With sales of about

SKr100bn a year, turnover in

commercial products is on a

"We might have become

even more focused, but that

would have created a struc-

ture which would have

roughly halve the number of

companies supplying Volvo's

operations to 2,000, signifi-

cantly reducing its SKr42bn a year purchasing bill.

Up to six of the group's

biggest suppliers, such as

Bosch and Valeo, which sell

trally to co-ordinate and cut

Mr Johansson cited

equipment and marine numerous cases in commer- cheaply by outsiders.

products

commercial

added more costs," he said.

Volvo aims to raise

margins in shake-up

other non-car businesses by par with Volvo's core car

Mr Johansson, who has parts across the group, astituted a review of Vol-would be controlled cen-

Cultural barriers to cross- foreign banks would be border mergers and acquisi- allowed to play a significant tions would slowly disap- role in Italian bank restruct-

> "Over time, euroland will But countries' emotional and psychological objections to deals involving big foreign banks could be mitigated if

logistics or distribution.

with three, four or five."

would come from harmonis-

next three years. Future

products will use one family

of large diesel engines, to be

sourced internally, and two

families of smaller diesels

Deutz. Volvo agreed to

develop future engines in

the 4-7 litre range with the

Mr Johansson said the

German diesel specialist.

under development by

Volvo's bus subsidiary

"That would be more likely to be successful than sal banks, grouping an array if a big elephant comes along and the small one [the target bank! says 'My God, that's the end of my 100-year history". He said the trend towards specialisation in banks would have to adopt a banking was increasing as information technology using their strong brands opened up competition from and customer links to win non-banks in retail, broking business through customised and other banking sectors. services and products.

Thus German-type univerof retail and wholesale activities under one roof, were being forced to change. "Our business is characterised by developments in IT." Big "multi-specialist" approach,

shares will be placed on the

operations, the state's holding in CNP would have fallen to 1 per cent, while that of the Caisse de Dépôts et Consignations would ris from 30 to 40 per cent.

per cent and that of the Caisses d'Epargne savings network from 10 to 12.5 per

In addition, a total of 4 per

The share sale will involve a fixed-price offer for private investors of a minimum of 10m shares and a placement with French and foreign institutions of about 15m shares. The indicative price range for the flotation is FFr146-FFr160. Private investors will pay FFr4 a share

The pre-placement period began yesterday, with the price due to be fixed on September 23. The shares would

be quoted from October 6. The company is the biggest life assurer in France with more than 19 per cent

in the field of car-parts and

Strong growth at Rheinmetall

By Toblas Buck in Bonn

Rheinmetall, the fast co-ordination in product growing German industrial development, purchasing, group, yesterday reported strong first-half growth and alone currently bought seats forecast record pre-tax proffrom more than 50 suppliers. its of more than DM200m (\$116m) for the full year. "I could well see us working Savings of SKr400m a year

Pre-tax profits in the first six months were DM10.2m, up from DM2.1m last year, but the company insisted that figure was of little significance since the bulk of sales, particularly in Rheinmetall's engineering and defence units, were booked in the second half.

Group sales rose 35.4 per cent year-on-year to DM3.6bu, while orders increased 43.7 per cent to DM4.29bn. The order book value rose

group would outsource other 16.9 per cent to DM7.35bn at big components when they the end of June, compared could be produced more with the previous year.

year sales of DM8.1bn, and added that it was on track to achieve its declared goal of sales exceeding DM10bn by 2000.

All of Rheinmetall's divisions contributed to sales growth in the first six months, the company said, adding that all divisions would contribute to full-year

profits Rheinmetall's automotive division, accounting for 41 per cent of group sales, had enjoyed particularly strong growth, reflecting the recent upswing in the car industry.

The Dusseldorf-based conglomerate, which has more than 50 subsidiaries, has over the past few years built on its core defence activities and invested massively in diversification

independent

German group for £117m (\$195m).

In a move aimed at reassuring about a dozen vehicle companies for which Cosworth is working, Franz-Josef Paefgen, Audi chairman. said the German group had already put in place "all the confidentiality measures necessary to protect the

interests of Cosworth Technology's customers". Audi's move to stress Cosworth's independence coincides with big management changes, including the departure as chairman of Charles Matthews, who steered Cosworth through a

period of rapid expansion. Insiders at the company insisted, however, that the departure of Mr Matthews, 44, was harmonious and that Audi had tried hard to keep him. He is to serve as a consultant until at least the end of the year.

He is to be succeeded by David Bate, formerly human

accelerated period of growth Volkswagen's Audi division for Cosworth Technology, yesterday pledged to pre- which groups together the serve the independence of engineering, castings and following completion of the powertrain consultancy divi-UK engineering consultan- sions. It excludes Cosworth cy's sale by Vickers to the Racing, which Audi is selling to Ford - its principal customer – for an estimated

The operations are profitor engine manufacturing able and turned over about £80m last year.

Audi is poised to place several large contracts with its new subsidiary but is anxious for the independent consultancy to grow in tandem. "Audi knows and fully accepts that there are whole areas of Cosworth from which it will be barred," Cos-

worth said last night. The company also has a new deputy chairman. Klaus Blickle, 43. He has most recently been in charge of Audi's manufacturing

operations in China. The moves coincide with management changes at Audi's operations in North America. Gerd Klauss, currently Audi vice-president in charge of Audi of America, is to become president and chief executive of Volkswagen of America and will be replaced by Len Hunt, currently director of Audi UK, Subsc

M MINORCO

NOTICE TO HOLDERS OF BEARER SHARE **CERTIFICATES - PAYMENT OF COUPON NO.22** With reference to the notice of internm dividend advertised in the press on September 4, 1998 the following information is published for the guidance of holders of bearer share certificates.

The dividend of 22 cents was declared in United States currency. The dividend will be paid on or after October 22, 1998, against surrender of Coupon No. 22 detached from bearer share certificates as follows:

(a) at the offices of the Corporation's Continental paying agents: Banque Genérale du Luvembourg
St. avenue J. F. Kennedy
L - 2951 Luxembourg
Grand Duchy of Luxembourg
Grand Duchy of Luxembourg
Grand Duchy of Luxembourg
St. reace

at the offices of Computershare Services PLC. First Floor, 5-10 Great Tower Street, London ECJR TER. Unless persons depositing coupons at such office request payment in United States dellars tin which case they must comply with any applicable Exchange Control regulations), payment will be made in United Kingdom currency either.

(i) in respect of compons lodged on or puor to October 15, 1998, at the United Kingdom currency equivalent of the United States currency value of the dividend on October 6, 1998; or (ii) in respect of coupons lodged on or after October 16, 1998, at the prevailing rate of exchange on the day the proceeds are remitted to Computershare Services PLC in London.

Compons must be left for at least four clear days for examination (eight days if payment in United States currency has been requested) and may be presented any weekday (Saturday excepted) between the hours of 10 a.m. and 3p.m. United Kingdom in respect of coupons deposited at the offices of Computershare Services P.L.C. in London, unless such coupons accompanied by Inland Revenue non-residence declaration forms. When such deduction is made the net amount of the dividend, after deducting United Kingdom income tax at 20% will be 17.6 cents (United States) per share.

In the case of payments made in United Kingdom currency the stealing equivalent of the nex dividend will be calculated in accordance with sub-Copies of the interim report of Minorco for the six months to June 30, 1998 will be available from the Registered Office of the Corporation and the offices of the paying agents referred to above on or about September 17, 1998.

By Order of the Board N. Jordan, Secretary

September 10, 1998 Minorco Société Anonym R.C. Luxembourg No.B12139

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Olivetti challenge to Telecom Italia service

By Paul Betts in Milan

Olivetti yesterday stepped up its challenge to Telecom Italia's dominant position in the Italian telecommunications sector by launching two years before schedule a rival fixed-line service for the residential market.

Infostrada, the Olivetti fixed-line telephone subsidiary jointly controlled by Mannesmann of Germany, is seeking to attract 200,000 domestic subscribers by the end of this year, growing to 1m by 2000.

offering services to business users in June and installed its first public telephone boxes in competition to Telecom Italia last month. But yesterday's move is

The subsidiary started

that the Olivetti subsidiary is now taking on Telecom Italia in its traditional residential telephone market. vetti chief executive, said





Olivetti was also the first private company to challenge the country's telephone monopoly when it launched three years ago its Omnitel mobile telephone much more significant, in venture, which has now captured 4.7m subscribers in the fast growing Italian market. consortium combining Enel. the Italian state electric util-

Omnitel's bigger competitor, Telecom Italia Mobile Roberto Colaninno, Oli (TIM), has also enjoyed strong growth. TIM reported the move reflected the com- this week a 71 per cent experimental services in pany's high growth expecta- rise in first-half net profits Rome and Milan at the end tions for both its fixed-line to L1,050bn and said it of this year, and plans to and wireless telecommunica- had attracted a further offer its first fixed-line busi-3.2m subscribers since ness services by Christmas.



ments over the next two

years, and has set a target of

annual revenues of L1,000bn

However, Marco De Benedetti, Infostrada chairman, said the Olivetti subsidiary

by 2000

was still handicapped by Italian regulatory obstacles that gave competitive advantages to Telecom Italia. Both Telecom Italia and Olivetti will soon face competition in both the cellular and fixed-line market from a third competitor, the Wind

ity, with France Telecom and Deutsche Telekom. Wind is due to begin

Promodès ahead 17.6% to FFr621m first-half net profit of

By David Owen in Paris

Rallye, which now owns 53.6 per cent of Casino's cap- had been integrated with ital, up from about 28 per those of Rallye since

The 'Ben's

Notice is hereby given that, the Exchange Price are which the Notice may be exchanged atto Shares of the Bank, will be adjusted in accordance with the Section 11.4(a) of the indertune dated June 25, 1997 errong STB Caymen Capital Limited, the Bank and Chase Marriettan Trustees Limited, relating to the Notes. effective form Occober 1, 1996, Tolyo Tima. The Exchange Price immediately before such adjustment has been yen 1,533 and the Exchange Price after such adjustment will be Yen 500.



tions activities.

Large Brierley writedowns lead to losses of NZ\$904m

Brierley investments vesterday unveiled one of the worst results in New Zealand corporate history after asset writedowns of NZ\$1.19bn (US\$603m) for the year to June 30.

The net loss of NZ\$904m, compared with a profit of NZ\$311.3m last year, was accompanied by a statement from Sir Roger Douglas, executive chairman, that coming year on reducing debt. New Zealand finance minister, voted unanimously not to pay the and "realistic" estimates of their and many have seen a sharp slide which stood at NZ\$4bn at the end

of June. Since April. Brierley has also undergone a management coup that saw the departure of its chairman and chief executive, boardroom ructions and an

aggressive restructuring.
The company had raised NZ\$700m since June through asset sales, special dividends and capital returns from subsidiary Brierley would focus over the companies, and Sir Roger, former

approach to raising money. The focus on debt reduction

meant that the company would not seek further investments. Sir He said no final dividend would

be paid. This was a source of majority shareholder. Camerlin. a Malaysian-based company, which had demanded a dividend. Sir Roger said the board had

promised an equally ruthless dividend and for the bigger-thanexpected asset writedowns.

restructuring showed that many investments, especially in Asia and the US, were not sustainable. The bulk of the special provision boardroom discord with the of NZ\$527m related to these investments, with the balance of NZ\$664m reflecting the disparity between the market and book

worth.

The level of provisioning and He said the writedowns were changed accounting policies temporarily breached its borrowing covenants relating to reported profits. However Her- rise in debt levels and the rise in man Rockefeller, chief finance officer, said banks and credit agencies were supportive.

main investments are listed on depreciation of the New Zealand international stock exchanges, dollar over the past year.

Insurance

group in

By Russelt Baker in Sydney

The rationalisation of

Australia's financial services

with Wesfarmers, the diver-

sified industrial group,

launching a A\$330m (US\$193m) bid for SGIO, the

Western Australian insurer.

ates a rural insurance busi

ness in Western Australia,

unveiled a A\$1.60 a share

offer for SGIO after snapping

up a 15 per cent stake on the

Wesfarmers said the bid

would create a general

insurer in the state with

enough capacity to compete

against larger Australian

The bid is the latest in a

spate of takeovers and acqui-

sitions in Australia's insur-

ance industry. Last month

AMP, Australia's largest

insurer, made a A\$1.35bn

offer for GIO Australia Hold-

ings. Colonial announced

that it was acquiring the

Australian and New Zealand

operations of the UK-based

Prudential Corp for

There has also been specif-

lation that ANZ Banking,

Australia's fourth largest

bank, has been contemplat-

A\$1.35bn.

and foreign companies.

Australian stock market.

Wesfarmers, which oper-

ector continued yesterday

bid for

SGIO

in their market prices. The share price of Brierley itself closed on the New Zealand Stock Exchange forced on the company as the meant that the company had yesterday at 49 cents, compared with NZ\$1.44 last year.

> Sir Roger said that the sharp gearing from 33.1 to 49.7 per cent over the past year was mainly due to the impact on US-denomi-Some 78 per cent of Brierley's nated debt due to the 20 per cent

He announced that the recent tensions at board level meant that candidates for the vacant post of chief executive had indicated that they were no longer interested in the position. The company would continue to be managed by an executive committee that he would head.

The board was also seeking a new chairman. At the board meeting last week Sir Roger agreed to step down under pressure from Camerlin directors.

Sinking Astra struggles to find bail-out plan

Sander Thoenes reports on efforts to cut costs, sell units and restructure debt

The Asian crisis turned tor to president director this carmaker is restructuring.

The group almost went under because of disastrous diversification by the founding family, forcing its members to cede control in 1996. With professional managers installed. Astra steamed along until, at full speed, it

ran into obstacles. with the Indonesian economy, hitting a low of 584 cars in June, compared with 19.117 the year before, and 22,915 motorcycles, compared with 64,005 in June

Worse, Astra faces a foreign debt of roughly \$2bn, mostly to Japanese banks, and Rp2,000bn (\$166.7m) in domestic debt. Some 70 per cent of foreign debt is hedged but hedging costs have shot up, with some contracts charging 30 per cent. Like most Indonesian conglomerates, Astra has

"Right now it's a sinking head of research at Trimegah Securities. "If you take the company apart and sell subsidiaries, there won't be enough left to pay the

Rini Soewandi, who was

Astra International from year, is more optimistic. "We I Indonesia's flagship into have good partners, we have a sinking ship, but now the good products," she said. "In the long run, this husiness is quite strong. We just need

Astra is cutting costs and offering its creditors a debt restructuring proposal in October.

In return, Astra is willing

to cede majority control of its car production ventures Domestic sales collapsed and sell non-core businesses. The group is Indonesia's largest car and motorcycle producer in partnership with Toyota, Honda and other producers. Mrs Rini said she expected Daihatsu to agree this month to increase its stake from 20 to 40 or 50 per cent, which would mark the first big domestic asset sale or debt-for-equity swap by Indonesian debtors to date. Isuzu and Honda have

been made similar offers, but not Tovota, Astra's largest venture, which has less debt than other ventures. This month, Astra also stopped paying interest or expects to announce a \$90m sale of its semiconductor

subsidiary to a US investor. ship," said David Chang, Stakes in its Sumalindo plantation subsidiary, its mining venture and a contract mining equipment company are for sale as well.

ees, mostly in marketing and



to go but most are in the than let partners invest profitable plantations. It is more in return for greater also reconfiguring its production lines, built for car and motorcycle components, for products that can be exported, such as Barbie doll moulds and instant cameras. Astra had also been over-

Mrs Rini conceded that eager to keep majority con-Astra has laid off some trol over its ventures, forc-10,000 of its 120,000 employ- ing its holding company to an open position of \$500m. take on \$1bn in debt to

panies, took out loans and stakes. "That is too costly for us now," she said.

Mrs Rini also blamed herself for failing to hedge all of Astra's debt in October 1997, when the rupiah fell to Rp4,000 to the dollar. Many thought the rupiah had hit bottom but it is now around Rp12.000, leaving Astra with

Analysts suspect Astra,

placed them in rupiah deposits, which carried higher interest rates than abroad. This resulted in short-term profits - and big debts. Astra made nearly Rp80bn on such deposits in 1996, close to its net profit of Rp90bn. Mrs Rini denied

doing this, saying that the company simply had irregular cash flow from its dealers which was parked in depos-

> a takeover for Natio Mutual, the country's second Michael Chaney, Wesfarm ers' managing director, said "the marriage of Wesfarmers' insurance business and

SGIO is a very natural one". Wesfarmers, which owns businesses covering fertilisers, chemicals, energy, merchandise and transport, acquired about 30m of the 34.8m SGIO shares traded yesterday. SGIO shares soared 30 per cent to close at A\$1.63. slightly above Wes-

The SGIO board last night advised taking no action

NEWS DIGEST

RETAILING

Dickson Concepts plans North America expansion

Dickson Concepts, the Hong Kong-based luxury retail group, has completed an exclusive deal to produce and distribute Tommy Hilfiger leather goods and accessories in North America.

The attempt to boost overseas activities comes amid what Dickson Poon, chairman, described as "the worst trading conditions ever for its Asian operations. Falling property and stock markets and rising unemployment have damped prospects within the retail sector. Retailers have responded with aggressive and prolonged sales, which have squeezed margins further. "If continued, these sales will result in consumer confidence being seriously undermined and profitability becoming an unrealistic expectation," said Mr Poon.

Dickson Concepts has invested up to US\$30m in its new venture with Tommy Hilliger, giving it the right to produce and distribute leather goods and accessories in the US and Canada. The group has long sought to build its presence in the US, to complement its sizeable European portfolio where interests include the Harvey Nichols department store in London and the ST Dupont luxury

Analysts said the Tommy Hilfiger deal could help pave the way for a more substantial US interest. Louise Lucas, Hong Kong

TECHNOLOGY

NEC and Lucent in tie-up

NEC, the Japanese computer giant, and Lucent Technologles, the US electronics group, said yesterday they would jointly develop and manufacture application-specific integrated circuits (Asics) for use in consumer electronics.

The move is part of the two companies' effort to develop systems-on-a-chip technology, which combines memory and logic cells on a single chip to improve efficlency of consumer electronic products. Lucent will use NEC's embedded dynamic random access memory cell on the Asic chip. NEC will manu echnology to de the product, which will be marketed by Lucent from June 1999. Deborah Haynes, Tokyo

JAPAN

Marubeni debt downgraded

Moody's, the credit rating agency, has downgraded the long-term debt of Marubeni, one of Japan's leading trading companies, from A3 to Baa2 on concerns about its long-term prospects. The downgrade reflects growing concerns about the outlook for Marubeni, which is vulnerable to the downtum in Japan's domestic economy as well as the currency crisis and subsequent slump in Asian markets. In particular, Marubeni's exposure to Chandra Asri, an Indonesian petrochemical project in Indonesia in which it has a 21.2 per cent stake, has been a focus of concern. Michiyo Nakamoto, Tokyo

Audi pledgesi keep Coswon independent

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link-up talk

Trigem plans sub-\$500 personal computer

By Alan Cane in Estoril, Portugal

Trigem Computer, the cost computers which use Korean computer maker, is planning to launch a high specification personal computer this year for less than \$500. It could be a powerful blow in the battle to win share in the market for sub-\$1,000 machines.

The new machine could

ing difficulties over the unexpected success of lowlow-powered processors but offer most of the functions of more sophisticated machines.

Mr Yong-The Lee, founder and chairman of Trigem Computer said it would be the first time that a fully configured PC would be cause disruption in the offered at a genuine con-

industry which is experienc- sumer electronics price. It ration levels. The new the same price bracket as top of the line colour televisions and video recorders.

> ril. Portugal, he said he modem. expected the low price to personal computing, just as breaking the \$500 barrier

Subscription

would put the machine in machine, to be marketed in Europe at \$499.99 would feature a 266 megahertz proces-Speaking at the ETRE sor, 32 megabytes of fast computer conference in Esto- memory and a 56K fax

The price would include a result in explosive growth in colour monitor. Industry analysts said yesterday that had promoted the spread of the most advanced available, video recorders to near satu- it was more sophisticated

than any at that price. Mr Lee said the computer would be marketed through other manufacturers who

would brand it as their own. He refused to identify the maker of the processor chip. suggesting it might come from a company other than Intel, the US group. Trigem, formed in 1980, turned over \$800m in 1997

farmers' offer. and has the largest share of the Korean PC market. regarding the offer.



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11 September 1998

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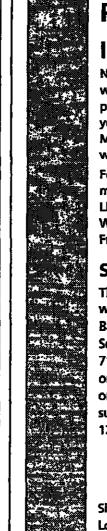
note, US\$270.44 per US\$10,000

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Bate and USS2,704,40 per

Cilibank N.A. London

11 September 1998



The "Shell" Transport and **Trading Company, Public Limited Company Interim Dividend 1998**

Notice is hereby given that a balance of the Register will be struck on Friday, 2nd October, 1998 for the preparation of warrants for an Interim dividend for the year 1998 of 5.3p per 25p Ordinary share payable on Monday, 2nd November, 1998. The Interim dividend will be paid as a foreign income dividend.

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar:-Lloyds Bank Registrars, The Causeway, Worthing, West Sussex BN99 6DA, not later than 3pm on Friday, 2nd October, 1998.

Share Warrants to Bearer

The Coupon to be presented for the above dividend will be No. 202 which must be deposited at Lloyds Bank Registrars, Corporate Actions, Receiving Bank Services, Ground Floor, P.O. Box 1000, Antholin House, 71 Queen Street, London EC4N 1SL (not later than 3pm on Wednesday, 21st October, 1998, to receive payment on Monday 2nd November, 1998) or may be surrendered through Messieurs Lazard Frères et Cie, 121 boulevard Haussmann, 75382, Paris Cedex 08.

> By Order of the Board Miss J.E. Munsiff Secretary

Shell Centre, London SE1 7NA 10th September, 1998

Promode, and 17.0 WEFFO

DERIVATIVES TRADING

between exchanges.

NEWS DIGEST

Nymex is given go-ahead

for electricity contracts

The New York Mercantile Exchange, the largest of the

headstart in what could become a competitive battle

Nymex already trades electricity contracts based on

western delivery, with volumes currently averaging about

Manhattan-based futures markets, has received regulatory

approval for two new sets of electricity futures and options

contracts, based on delivery in the eastern US, giving it a

Bank stocks fall on Latin America turmoil

and Victoria Griffith in Boston

Bank shares resumed their terrifyingly swift downward progress on Wall Street yesterday morning. with Latin American exposures now taking prominence as the main source of alarm.

By midday, the Philadelphia Stock Exchange/Keefe, Bruyette & Woods bank index, the main benchmark for the sector, had shed more than 6 per cent. off 39.36 for the day at 612.79.

The index peaked at more than 930 less than two months ago.

All of the largest banks saw serious declines with Citicorp, NationsBank, and

General Electric's revenues

ny's current financial quar-

state of the global economy,

Jack Welch, chairman, said

Despite the powerful

growth, however, Mr Welch

cautioned that the US and

European economies were

problems spreading else-

He also backed comments

made last week by Alan

Greenspan, Federal Reserve

chairman, which raised

hopes in the markets of a

reduction in US interest

man stopped sbort of calling

If GE were to meet Mr

Welch's prediction and raise

its revenues by more than a

for a rate cut.

yesterday.

GE chairman

optimistic of

strong growth

By Richard Waters in New York internally as Sixth Sigma.

are likely to grow by more 20 but will have yielded savings

per cent during the compa- of \$2bn by the end of this

ter despite the worsening of those savings would come

not immune to the economic expand manufacturing

rates, though the GE chair- ing in New York yesterday.

this year.

falls of 9 per cent or more. One the worst falls was suffered by BankBoston, which by mid-session had shed 8.32 per cent, down \$31 for the

to emerging markets, particularly in Latin America

About 20 per cent of Bank-Boston's earnings come from Brazil and Argentina, where it has extensive local com-

reached \$30m, including a \$10m loss in Russia.

mercial banking operations. Two weeks ago, the group announced that its quarterly loss on trading positions had

All bank rating agencies

The programme has cost

about \$1bn to implement.

vear, he said. More than half

The Sixth Sigma drive has

also raised GE's output from

existing facilities, saving it

more than \$1bn in capital

investment that otherwise

would have been needed to

capacity, Mr Welch added.

These savings had made it

possible for the group to

raise profit margins over the

past three years, despite "the

tough global environment.

The GE chairman, speak-

with deflation everywhere".

refused to comment on

whether the group's revenue

growth was now set to slow.

He said that the US and

Europe remained "the two

BankAmerica all suffering agree that a downturn in to eastern Europe, and able for comment yesterday, market debacle, and that much more serious for US banks than the collapse of the Russian economy.

Gregory Root, president of Thomson BankWatch in Its high, set in July, was New York, said: "There's no comparison with Russia. The bank was paying the That impacted a lot of price for its heavy exposure people, but if you look at the and Argentina saved the magnitude of the losses compared with the size of the banks' capital it's not an issue - it just wiped out a quarter's earnings. Latin America would be a huge

number for a lot of banks." Ironically, BankBoston had stepped up its concentration on emerging markets earlier this year, closing its sive moves into Asia, Russia operations in Paris and and Latin America. Frankfurt to redirect funds

in Latin America.

In the first few months of the year, BankBoston opened 46 new branches in Argentina and eight new branches in Brazil.

in 1991, soaring profits from its operations in Brazil bank from collapse after huge property investments in New England turned sour. The bank appointed the former head of the Brazil operation, Henrique Meirelles, as president of the entire bank two years ago. Mr Meirelles has spear-

headed BankBoston's aggres-Mr Meirelles was unavail-

Latin America is potentially expanding its retail presence but his philosophy in regard earnings in those countries to emerging markets is would surge by 20 per cent well-known.

"Emerging markets are by

nature volatile," he told the FT in a recent interview. These downturns happen again and again until the economies have emerged. We see opportunity in such crises.

However, it will be diffi-

cult for the bank to use this latest crisis for bargain hunting as its own stock market troubles have weakened its ability to make Late last month,

BankBoston said its difference in that versus operations in Brazil and Argentina had not been affected by the latest stock

this year.

One point made by Mr Root is that BankBoston. like Citicorp, benefits from the fact that its operations in Argentina and Brazil are indígenous.

They might benefit from a flight to quality" by ner vous savers in the countries. He said: "They are probably less vulnerable to some of the market swings, compared with trading activity where things can

move very quickly. "There's a significant some of the cross-border trading activities, which are

emerging markets. Only three companies took part in the sale and organissome bidders to pull out.

Corporation, which advised on the sale, said the affected bids.

considering the market conditions," said Mr Dejonckheere. "We monitored the investors very closely and I think the government made the right decision to go

Unión Fenosa, which already has stakes in power distributors in Argentina and Bolivia, is to pay \$212m for 51 per cent stakes in the which has 70,000 customers near the Costa Rica border.

Constellation Power, a wholly-owned subsidiary of Baltimore Gas & Electric. had already moved into Central America by buying generating assets in Guatemala. Yesterday it agreed to pay \$89m for 51 per cent of the Luc Dejonckheere, of the Noreste distributor, which International Finance has 170,000 customers, prin-Noreste distributor, which cipally in Panama City and the port of Colón.

Panama's government is in each distributor with the remainder reserved for

Panama's electricity privasell stakes in a further four companies that own generat-

Panama energy investors take \$300m stakes

Unión Fenosa in the Spanish energy group, and Constellation Power of the US, have extended their influence in Latin America by agreeing to pay more than \$300m for stakes in three electricity distribution companies in

The regional distributors were formed earlier this year Metro-Oeste company, which after being split from serves 214,000 customers in Panama's state power and around Panama City. company and were sold and the Chiriqui company yesterday in the first phase the industry's privatisation, which went ahead in spite of turmoil in

ers admitted that recent uncertainty had caused

2,500 contracts a day. But the new contracts will provide for delivery via the Cinenergy transmission system, which is based in Ohio, and Entergy's system, which is focused on Louisiana. Nymex is also planning a third set of eastern US electricity contracts, with delivery through the Pennsylvania-New Jersey-Maryland interconnection system, but said vesterday that it had delayed submitting these for regulatory approval while the eight utilities involved in the PJM interconnection work out transmission policies.

Interest in US electricity contracts is expected to rise as more deregulation spreads through the power industry. and this has already caused the futures industry generally to look at their potential. The Chicago Board of Trade, the largest futures exchange, has been talking to mid-western utilities about introducing contracts based on that region. and the Minneapolis Grain Exchange is also examining the possibilities. Nikki Tait, Chicago

FIBRE OPTICS

Doubts over Ciena takeover

Investors yesterday appeared to give the thumbs down to the planned takeover of Ciena, the fibre optics company, by Tellabs, the telephone equipment group. The share prices of the two groups continued to diverge yesterday, with Ciena dropping 14 per cent to \$16% in early trading, following a fall of close to a third the day before. The market is now valuing Clena at about \$1.7bn. In contrast, Tellabs' share price remained relatively strong despite heavy falls in the broader market, falling just \$1, to \$45%. At that price, Tellabs offer of 0.8 shares for every Ciena share values Ciena at about \$3.5bn - more than twice Ciena's market capitalisation.

Tellabs has refused to comment on whether it will stick by the current takeover agreement. The deal has already been renegotiated. Ciena's shares have now lost 80 per cent of their value over the past few weeks. The problems started with a profits warning and have been compounded by two lost business contracts. Roger Taylor, San Francisco

TELECOMMUNICATIONS

Bell Canada close to Korea buy

Bell Canada International has received regulatory and shareholder approval to acquire 24 per cent of Hansol PCS, the South Korean wireless service provider, for US\$159m. Under terms of the agreement, investment funds sponsored by American International Group, the US insurance company, will also acquire about 16 per cent of the Korean consortium.

With the acquisition, Bell Canada International, a division of BCE, the Canadian telecommunications group, has doubled its worldwide subscriber base. Derek Burney, BCI chief executive, said the deal provided the group with balanced growth opportunities. The company's investments had previously been largely concentrated in Latin America Scott Morrison, Toronto

OIL AND GAS

Petition hurts Unocal image

The Union Oil Company of California (Unocal) suffered a public relations debacle yesterday when a coalition of 19 environmental, women's rights, human rights and consumer advocate groups petitioned California's Attorney General to revoke the company's licence to operate in that

The petition accused Unocal, which had revenues of more than \$6bn last year, of worker rights and environmental misconduct

The petitioners were particularly concerned with the construction of a gas pipeline through Burma to Thailand.
"The building of the pipeline in Burma has been done with forced labour and caused the forced relocation of villagers in the area," alleged Robert Benson, the lawyer who wrote the petition.

Unocal dismissed the allegations as "ludicrous". "I admit we've made some mistakes," said Barry Lane, a spokesman for the group. "But we've always taken responsibility for our actions." The company has admitted to numerous Occupations Safety and Health Act violations; in its annual report, the group said it may bear some of the liability for 82 toxic waste sites. Victoria Griffith, Boston

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pillars that are strong" in fifth in the three months to the end of September, it the global economy, but they government's strategy of would represent a further would not be immune to the using the privatisation to retaining a 39 per cent stake pressures spreading from cut customer tariffs had also acceleration of the company's growth. Revenues rose other regions. by 13 per cent last year and General Electric's shares, However the offers were 14 per cent in the most well above the government's at \$77% yesterday were tradreserve prices and broadly in tisation should be completed recent quarter, to \$25.1bn. ing 20.4 per cent below their Mr Welch also promised record set earlier this year, line with recent similar sales next month when it is due to in El Salvador and Guafurther cost savings from the compared with an 18.4 per US company's three-year-old cent decline in the Dow Jack Weich: predicted GE's revenues will grow by 20 per cent and temala. "I think it is a fair price ing assets, quality initiative, known Jones Industrial Average. promised further cost-savings from quality initiative

Mutual funds rating agency unfazed by dips

By John Authers in New York

The frightening declines in world markets have not alarmed Morningstar, the Chicago-based dominant US mutual fund-rating service.

The company, which is still private, is continuing to make the moves which would allow it to float on the market - although it has made no definite decision to do so - and it is busily engaged on a plan to expand

It is also exploring options to build its business in cash flow recorded by the Europe, particularly in Ger-

providing user-friendly guidretail investors, through the well as through its newsletindustry sales, supplanting several longer established rating services. Funds which cannot boast

at least four stars on the company's five-star system are at a critical disadvantage. According to a report by Goldman Sachs, the investment bank, all the net mutual fund industry including \$231bn into equity

amount. But its strategy of for the rest of the industry. ance on mutual funds to Street that retail investors' internet and conferences as flow out of equities, inflictters, has left it dominating prices, but Morningstar's

Morningstar, started 14 funds last year alone - went it either. People aren't totalyears ago as a newsletter, to four and five-star rated now has annual revenues of funds. New investment was

There are fears on Wall money will now begin to ing further damage on share analysts believe this is premature. Many small investors put money into funds through retirement plans, and have learned to regard

such investments as a long-term commitment. Don Phillips, Morningstar president, said: "I don't think we've seen the long-term equity message tested yet. This is not the kind of event which will test ling up their net worth."

not the way investors are downturns. measuring it. Psychologically, they want to look at when they bought, and they're still doing very well on that score."

Morningstar, which has grown on the back of small investors' enthusiasm, is don't have this history. also expanding, launching a Really what we are trying to new newsletter for direct do with the products is stock investment earlier this

It is also in a joint venture with Softbank in Japan, with the ultimate aim of duplicating Morningstar's US role. At first, however, it is working much more closely with institutions, and attempting He added: "There have to help educate investors,

peak-to-trough, but that's after almost a decade of Tao Huang, chief technol-

ogy officer and head of interwhere they are compared to national business for Morningstar, said: "The degree of Japanese trust for Japanese institutions is at a low. There is a pretty big opportunity for US companies who leverage what we know to have worked in the US appropriately for Japan."

The Japanese save heavily, but mostly in postal accounts offering less than 1 per cent per annum. With deregulation, Morningstar believes it can achieve the same kind of success it man-\$45m - still not a massive no larger than redemptions been some really ugly losses now wary of the market aged in the US, even in spite

of the current condition of the Japanese economy. Despite its still relatively small size, many large publishers are eyeing Morningstar, primarily because of the power of its brand.

But the company does not seem to be in any hurry either to sell or to float on the market in an initial public offering. It says it is prepared and structured to become a public company. and has recently appointed a number of new vice presidents, but it still has no plans to go public.

"They are doing what Wall Street has told them to do for years. The irony is that doing that they get criticised for irrational exuberance."



N.V. Koninklijke Nederlandsche Petroleum Maatschappij

(Royal Dutch Petroleum Company) Established at The Hague. The Netherlands

INTERIM DIVIDEND 1998

The Supervisory Board and the Board of Management of Royal Dutch Petroleum Company have decided to pay an interim dividend in respect of the financial year 1998 of N ft. 1.36 on each of the ordinary shares with a par value of N.fl. 1.25.

For holders of shares of which the dividend sheets are at the close of business on 11 September, 1998.

in the custody of a Depositary admitted by the Centrum voor Fondsenadministratie B.V. Amsterdam, this interim dividend will be paid to such Depositary on 22 September, 1998. Such payment will be effected through Barclays Bank PLC, after receipt by them of a duly completed CF Dividend Claim Where under the double taxation agreement between the United Kingdom and the Netherlands,

15 per cent Netherlands dividend tax has been withheld, the 15 per cent Netherlands tax is allowable for a resident of the United Kingdom as a credit against the United Kingdom income tax payable in respect of the dividend. The deduction of United Kingdom income tax at the reduced rate of 5 per cent instead of at the normal rate of 20 per cent recognises a provisional allowance of credit for the Netherlands dividend withholding tax of 15 per cent.

Under a provision of the Netherlands dividend tax act Royal Dutch Petroleum Company will apply a credit against the amount of the dividend tax withheld before remittance to the Netherlands tax authorities. This credit is 3% of the part of the gross dividend from which dividend tax is withheld. Tax authorities in the United Kingdom may take the view, because of this credit, that the Netherlands withholding tax eligible for credit by a shareholder against such shareholder's local tax liability should be

Where appropriate, the usual affidavit certifying non-residence in the United Kingdom will also be required if payment is to be made without deduction of United Kingdom income tax at the normal

The Hague, 10 September, 1998 THE BOARD OF MANAGEMENT

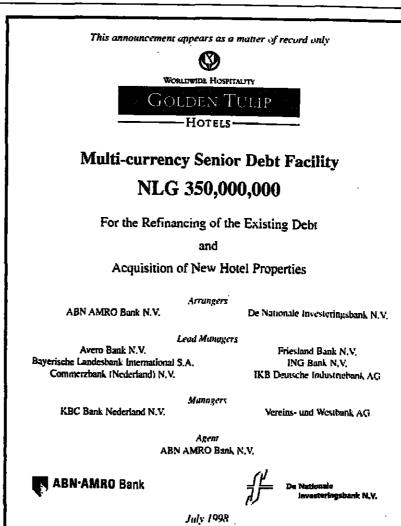




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CITIBANC



Wassall's £351m outbids Cooper for TLG

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Wassall, the industrial conglomerate has trumped a bid by Cooper Industries of controls 23.9 per cent of TLG Breed, a Cooper director. sall chief executive, said the At the time of its bid, Coothe UK lighting — a stake it started to build "We will look at every group had been considering per had said it wanted to group TLG with a £351m in February last year. Wasgroup TLG with a £351m (\$579m) cash offer.

The announcement late yesterday afternoon of the early to say what action it Lighting Group, bought from Miller.

175p-a-share bid sent TLG might now take. TLG Thorn EMI by its manage—"It is shares 8p higher to 177%p, on speculation that Cooper, to take any action "pending the Houston-based lighting clarification" from Cooper.

group, could raise the 160p-a- "We are at this time after Philips. The industry With some love and care. Alex Brown, said Cooper share offer it made at the reviewing options to deter- faces consolidation because our management and some was in a strategically stronend of last week.

Wassall already owns or we may take," said John sal shares fell 5p to 245p.

Cooper said it was too to take any action "pending biggest company in the ucts, good market share and over talks.

Shares in BTR, the former

cent to a 14-year low yester-

day, as another set of disap-

by more than £100m (\$165m).

ting and cash generation

mine what additional steps of over-capacity.

their own accounts.

conglomerate which has sold as recently as January that

back, and step up cost-cut- profit the previous time.

to 107%p, however, and were growth in the period, when a

buy-back would begin imme- from engineering slipped 3

Analysts who had thought

off all but its engineering BTR's 1998 profits would tive, said that adverse eco-businesses, plunged 18 per exceed £lbn, cut their esti-nomic conditions in South

pointing results forced analysts to cut profit forecasts 1997.

£1.3bn which BTR made in of performance which has not met our expectations."

The group, whose shares goodwill adjustments follow- cut annual costs by a further

have lagged more than 70 ing the group's £5.3bm disper cent behind the market posal programme, knocked 1,000 jobs in addition to the since January 1996, said it BTR to a £45m pre-tax loss 3,500 lost since he would accelerate a previous- for the six months to June announced a £75m cost-sav-

ly-planned £500m share buy- 30, compared with a £516m ing programme in September

The shares dropped 24%p group showed no sales pared to the £18m

not revived by a mid-after- 4 per cent advance had been. The full benefits are not

noon announcement that the hoped for. Operating profits expected until late 1999.

diately and that some direc- per cent to £237m, but would Lex, Page 12

anything."

Christopher Miller, Was- well."

European lighting market a good geographical spread.

were it not for the benefits of

Ian Strachan, chief execu-

1996. He is looking for

announced two years ago.

recent acquisitions.

BTR shares tumble on downgrade

tors would buy shares for have been down 12 per cent

mates yesterday from about America and south-east Asia

£770m to £680m - half the had "contributed to a level

A £407m loss, reflecting Mr Strachan now plans to

Brokers were disappointed another £30m savings in pur-

that the ongoing engineering chasing and overheads, com-

لفكذا من الاجل

nything." think that we can do a good ness. Its offer represented a Wassall would be buying it TLG, the former Thorn job with TLG," said Mr premium of 45 per cent to as a standalone business." think that we can do a good ness. Its offer represented a early to say what action it Lighting Group, bought from might now take. TLG Thorn EMI by its manage—"It is essentially a sound shares the day before it Merrill Lynch and TLG by advised its shareholders not ment in 1994, is the second company with good prod-announced it was in take. Dresdner Kleinwort Benson.

Andrew Bryant, of BT ing for Cooper.

money invested, it could do ger position. They are consolidating this industry so they have got considerable benefits ahead with rationalisation costs to come out.

Warburg Dillon Read is act-

Wassall was advised by

A 9 per cent jump in Centri- Centrica ca's shares, even on the back. Share price since dear of strong results, was eyebrow-raising. Admittedly there was good news on the cash-flow front, a turnaround in the service business and the prospect of a return of cash to shareholders. But the euphoric response was also driven by relief. The company's share of the domestic gas market has declined, but it is not collapsing. This is despite the fact that rival

trica. The company reckons the reason its customers do not defect in droves is its level of service. Others call it inertia. Centrica's chances of retaining its customers are further enhanced by its entry into the electricity market. Its "dual fuel" offer rivals those promoted by the electricity companies. But the latter are sharpening their competitive positions by integrating supply businesses with power generation. Centrica will have to follow suit, and may find itself paying more than it would like, now that a moratorium on building gas-fired power stations has boosted the value of such assets.

COMMENT

Centrica

Who said utilities were dull?

suppliers pay less for their

gas, and then undercut Cen- same necessaries

Carlton/Arsenal

The urge to chant boring boring Carlton is almost irresistible. Its discussions with Arsenal look like a potential "metoo" version of the British Sky Broadcasting/Manchester United deal, only less glamorous. Arsenal has far fewer fans than United. A new manager has revitalised the London club's performance, but how many are cheering in Manchester? In terms of branding power, Arsenal is still a regional

But if buying a club makes sense for one pay-television outfit, BSkyB, it has value for its new rival, OnDigital, in which Carlton is a shareholder. Owning Arsenal should give Carlton some leverage when television rights come up for renewal. If by then clubs are cutting their own deals, Carlton will also have a platform on which to screen endless Arsenal matches. Pay-television is a small part of Carlton's business. And there may not be many opportunities to exploit Arsenal across Carlton's London ITV franchise. Most matches make more money if televised on a subscription basis. But Carlton could yet have the last laugh if BSkyB's more audacious tackle gets snarled up in the Monopolies

Centrica in line power station

lan Strachan: looking for further cost savings

Britain's biggest gas supplier ers is to be phased in. may buy a power station starting next Monday and from National Power or concluding in June 1999. PowerGen, the country's Centrica wants to supply

reported its first profit since it demerged from British Gas in February 1997, is determined to become a dominant force in the domestic electricity market.

against losses of £149m. It has signed up 440,000 electricity customers, and the number is increasing at the rate of 20,000 a week.

Roy Gardner, chief executive, said Centrica would consider, at the end of this year, whether to pay its first return to shareholders. This could initially be in the form of a large one-off payment.

The full effects of gas and electricity liberalisation

would have to be considered before any payment was made, said Mr Gardner. Centrica's shares closed 9%p higher at 108p.

Competition for 24m domestic electricity customlargest fossil-fuel generators. power to at least 2.5m elec-Centrica, which yesterday tricity customers alongside Hanson is planning a US acquisitions. This compared its 16.6m domestic

tomers. It costs the group £30-£40 to acquire an electricity customer, said Mr Gardner. On this basis it could take up to The group made pre-tax two-and-a-half years for a profits of 190m (\$148m) in contract to move into profit. the six months to June 30 The group is offering average savings of about 12 per

cent to power customers. Mr Gardner ruled out acquiring customers by bidding for a regional electricity supplier. Prices being paid for suppliers were "too

high". However, the group has approached National Power and PowerGen with a view to buying power stations. The generators are under pressure from the regulator to sell under-used coal-fired power stations to increase competition. Turnover dipped by £97m to £4.18bn.

Hanson plans **US** purchases

acquisition programme following a series of disposals that have turned it into a business focused on building materials. The group is prepared to spend net cash of £186.6m (\$307.9m) and take on gearing of up to 30 per cent, putting an upper limit

on spending of £700m. Andrew Dougal, chief executive, said: "Underlying demand, prices and margins are all moving in the right direction in the US. We

already have acquisitions in the pipeline." Hanson wants to bolster £112.4m. its position in the 21 states

where it has a presence, including its strongholds of California, Georgia, North Carolina, Pennsylvania and

Cornerstone, its US subsidiary, raised trading profits 61 per cent to £40.6m in the six

with a 2.2 per cent incr to £47.6m from ARC, the company's UK aggregates

Kevin Cammack, an analyst at Merrill Lynch said: "The US numbers are well ahead of expectations and that is where growth will

come from in future. Group pre-tax profits were 64 per cent higher at £78.8m, including a £33.6m loss (£49.1m) on the sale of non-

core subsidiaries. Pre-exceptional profits were 16 per cent higher at

Turnover increases to

£712.6m (£695m), earnings per share were 10.1p (4.9p) and the dividend is held at

Credit Lyonnais, the broker, is forecasting full-year profits of £243m. The shares closed up 9p at months to June 30, as a 342p.

FOR SALE

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D171 224 0985

Carlton in talks with Arsenal

Carlton Communications emerged yesterday as the next possible buyer of a top football club when the media group announced it had held "exploratory" talks with Arsenal that might eventually lead to a takeover of the Premier League champions.

The news came a day after British Sky Broadcasting, the satellite broadcaster. unveiled a £623m (\$1.03bn) agreed bid for Manchester United, Arsenal's rival.

Carlton and Arsenal said they had held a "very preliminary discussion on ways in which the two companies can work together". They said that although "one possible outcome could be an offer being made by Carlton for Arsenal, the talks were too preliminary in nature to assess the probability of any

Carlton played down the possibility of a bid for the north London club. The group is believed to have had contact with other

rather than a takeover. Arsenal shares, traded on the unofficial Ofex market, rose sharply. Accurate information on the share price was not available, but one stock broker estimated Arsenal shares had risen from £2,900 to £4,100, valuing the club at almost £230m.

Analysts were not surprised by the talks. One said it "smacked of Johnny-comelately", following BSkyB's proposed takeover of Manchester United.

Observers said Arsenal was a "more local business" than United with its global fan-base, and its potential to generate revenues from payper-view matches was more limited. One possibility is for Cariton to develop a channel with Arsenal and offer it to subscribers to On Digital. the terrestrial pay-TV ser-

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... 6 miths to June 30 ... 6 miths to June 30

| Contribut | Cont

Ask Central &

Dands Service

BAe and Sema part ways tor in both naval and air-craft systems to strengthen its chances of winning the ding to supply command systems for the Navy's new Horizon frigates. By Christopher Price and Alexander Micoli

£77m (\$127m) to buy the 50 per cent interest in in BAe-Sema, the naval systems spe- Navy. cialist, held by Anglo-French Sema Group.

joint venture TV channel part of a series of steps to ting on a further three. It follows BAe's purchase of was prime contractor for the encouraging". the UK assets of Siemens construction of HMS Scott,

British Aerospace is paying contract to oversee construction of two new aircraft car- further step in its strategy of

computer software house director of BAeSema, said it disposal underlined its strathad delivered combat egy of concentrating on fas-BAe's acquisition of systems for three South Kor- ter-growing sectors such as clubs. The Arsenal talks Sema's stake in the seven- ean destroyers and was in financial services and telemay lead to the creation of a year-old joint venture, is the final stages of negotia- communications.

ence systems. about 1.500 people in the UK.

be seen as a prime contrac- nuclear submarines. It is bid- tions.

riers planned for the Royal moving away from its reliance on the defence indus-Alex Dorrian, managing try. The company said the

Sema's withdrawal is a

Pierre Bonelli, chief execustrengthen the UK group's BAeSema, which employs tive, said the outlook for second-half trading

Acquisitions, particularly

Plessey and a 49 per cent the Navy's new hydro- in the US, remained a priorstake in STN Atlas of Ger- graphic survey ship, and ity. Sema has previously supplies command systems stated it is willing to spend BAe is especially keen to for Type 23 frigates and up to \$1bn on US acquisi-

UB growth strategy 'on track'

By John Willman

United Biscuits said

included £4.3m for dealing The group was in discus-with the millennium bomb. sions to buy the biscuit busi-

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yesterday that the growth phase of its recovery strated \$47.7m. Interest charges fell egy was on track, as it £8.6m to £2.4m, following the reported pre-tax profits up sale of UB's Australian from £13.7m to £44.8m snack subsidiary at the end

50 per cent stake.

For Arsenal, the appeal of a sale to Carlton would be the secress to financing for the club's developments invested an extra £12m in cent at constant exclusion marketing – taking it up rates, the group said.

S1.4m restructuring cost, and was up invested an extra £12m in cent at constant exclusion marketing – taking it up rates, the group said.

The UK foods division just over 13 per cent of sales.

The order invested an extra £12m in cent at constant exclusion marketing – taking it up rates, the group said.

The order invested an extra £12m in cent at constant exclusion with the sale in the

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The shares closed up 8p at ness of Wedel, a Polish subsidiary of PepsiCo. UB bad At the operating level, no interest in bidding for parts of Booker, the food distributor, or Hillsdown, the restructuring conglomerate

that includes many branded food businesses. Turnover fell 10 per cent (\$73.9m) for the 28 weeks to of last year.

Turnover fell 10 per cent to £825.5m, reflecting dispostrate improvement came utive, said the operating als. On continuing after a sharp reduction in profit would have been operations, the fall was 2.75 exceptional charges and higher had the group not per cent, and was up 5 per cent at constant exchange

The UK foods division had been hit by rising seafood prices and a slowdown in the

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Total last year

savoury snack market.

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way operations in Zimbabwe.

CONTRACTS AND TENDERS

GOVERNMENT OF THE REPUBLIC OF ZIMBABWE

MINISTRY OF TRANSPORT & ENERGY

CALL FOR EXPRESSION OF INTEREST IN THE CONCESSION TO MANAGE AND OPERATE THE ZIMBABWE RAILWAY INFRASTRUCTURE

The Government of the Republic of Zimbabwe has decided, as a part of its Economic Reform Programme, to transfer the management and operation of the infrastructure portion of the National Railways of Zimbabwe (NRZ) to a

- concessionaire. The Government's objectives in offering a concession for the infrastructure entity are to ensure that: The railway infrastructure will be maintained to the necessary standard for safe, reliable and cost effective rail-
- Investment is secured for the railway infrastructure to reduce the fiscal burden and foster the development of competitive railway transport in Zimbabwe.
- The infrastructure is managed and operated in line with best international practice employing modern technology and methods.
- Local expertise is retained and developed to manage and operate the infrastructure as a viable commercial entity.

The NRZ network consists of 2,592 route km of track, of which 313 km is equipped with overhead electrification at 25 kV 50 Hz AC. The main line largely consists of continuous welded rail on concrete sleepers. Centralised Train Control (CTC) extends over 1,580 route km and 94% of the main line is equipped with electric signalling.

Freight carried in 1997/8 was 12 428 million tonnes with an average haul of 392 km. Passenger Services operate each way overnight between Harare and Mutare, Harare and Bulawayo, and Bulawayo and Victoria Falls. There are as yet no commuter services. Cross border passenger services operate from both Harare and Bulawayo to Johannesburg via Beitbridge and from Bulawayo to Lobatse via Plumtree. Contract arrangements for infrastructure access will be required with the operators of these services.

The concessionaire will be a company or consortium with wide experience of railway infrastructure maintenance and renewal and of the planning and control of train operations. Interested prospective bidders should submit a comprehensive Expression of Interest detailing:

- Experience of infrastructure maintenance and renewal plus train planning and control.
- Understanding of modern technology and techniques as applied in the railway industry.
- Experience of business process re-engineering and details of management capability.
- Financial standing of the company, or of each company involved in a consortium.

Any litigation, judgements and enforcement orders against the company, its directors, company officers or major

Pre-qualification will be based on an evaluation of the EOIs submitted, and pre-qualified parties will be invited to attend a pre-bid conference in Bulawayo on 9th October. Bidding for the concession will be through a formal Request for Proposals process, and ranking of the bidders for negotiations will be done on the basis of technical and financial evaluation of the proposals submitted.

> Ministry of Transport & Energy; Secretary for Transport & Energy 16th Floor, Room 91 or 103 Kaguvi Building 4th Street / Central Avenue HARARE ZIMBABWE

Expressions of Interest submissions, in English, must be delivered to the Ministry of Transport and Energy at the above address by noon (GMT+2). Friday 25* September 1998

IN PURCHASING THE ASSETS OF

HELLENIC HOSPITAL SUPPLIES INDUSTRY (ELBIONY) SA ETBA FINANCE ECONOMIC AND FINANCIAL S.A. (formerly GREEK EXPORTS S.A.), established in Athens (1 Eratesthenous S.L. in its capacity as financial advisor in occordance with articles 1-13 of Law 2000/1931 concerning denationalisation, Decision no. 22341/3.4.1998 of the bi-ministerial committee on denationalisations (DEA) and the contract signed with ELBICANY S.A. of 25/6/1998 for the sale of all of its shares

INVITES

Interested prospective buyers to express their interest by submitting to the Advisor (1 Eratosthenous and Vas. Constantinou Streets, Athens, Greece) by 15:00 hrs. on 30 September 1998 a non-binding letter of intent for the purchase of the shares of ELBIONY S.A. This letter must be accompanied by an information file containing full details regarding the prospective buyer and ore specifically, for a comcial activity during the past three (3) years.

Summary data on the company for sale

ELBIONY S.A. is established on ranted space in Althens, at 3 G. Gennediou Street and is the only unit in Greece producing one-shot sterilised plastic synnges and needles and owns two production units.

The first is established in Connth on a plot of land 20,904m in area with buildings covering 5,142m, producing one-shot syringes and needles. The second is established at Mandra, Africa, on a plot of land 17,000m in area with buildings covering 2,583m², producing sterlised hospital supplies

Both units were ostablished during the years 1978-79 by the DIMES Both units were ostablished during into years 1978-79 by the Durinco-company Following financial problems they were transferred in 1984 to the Industrial Reconstruction Organisation (I.R.O) and in 1987 to the Hellomic Pharmaceuricals Organisation (E.O.Ph.) through its subsidiary company ELBIONY S.A. set up for this purpose by means of the procedure for special iguidation Today, 95% of ELBIONY S.A.'s shares are owned by E.O.Ph. and 5% by the Institute for Pharmaceutical Research (I.Ph E.T.).

The sale of ELBIONY S.A. was decided upon within the framework of the

Sale Procedure and Time Frame

Shortilating - invitation for expressions of interest - submission of binding offers Following the submission of expressions of inferest (by 30/9/1998) a reference will be given to buyers who are actively engaged in the broader nearth sector. The shortlisted prospects will receive an invitation to author a binding offer and, on signing a contidentiality egirenmont, will receive the Offering Memorandum from the Advisor accompanied by the terms of the tender and a specimen of the letter of guaranteo.

in the next stage of the procedure, interested buyers will be given access to confidential data, may visit the company's installations an may ask questions. This informative procedure will end of 30/10/1998.

Submission of binding offers - assessment of offers - signature of On the basis of the tender, interested parties may submit to the Advisor by 14:00 hrs. on 6/11/1998 at the Advisor's offices at 1 Eralosthenous and Vas Constantings Streets, binding offers accompt of guarantee for the amount of 250 million drachmas.

These offers will be opened immediately in the presence of all interested parties and their content will be announced.

Following the assessment of the offers and the adjudication to the reghest bidder, the relativotal number of shares. der, the relative contract will be signed for the transfer of the

Basic terms for the submission of offers and letter of quarantee Offers must be submitted within the time limit and must state the price.

the method and time of payment, the currency and the rate of interest for any part on credit. Offers containing terms or conditions contained on the binding nature of the offer will not be accepted.

Essential factors in the assessment of offers are the creditworthiness and restability of the buyer, the buyer's activity in the broader health field, the size of the offered price; the number of assured job situations, the business plan and the neight of investments to be made; the commitment to continuing the operation of the plant and finally the guarantees provided for abiding by the above factors.

All expenses arising from the sale, according to law, and other essential

. On penalty of invalidation, offers must be accompanied by a letter of guarantee from a bank legally operating in Greece, as par epecimen contained in the Offering Memorandum, by which the content of the offer will be covered. The letter must be valid until its return to the guarante

By submitting an expression of interest, prospective buyers agree to the present terms and recognise the power of the sellers to conclude or terminate this sale or modify unitaterally the above terms at their

Because a significant part of the informative meternal prospective buyers will receive, will be in Greek, they will have to make their own arrangements for translation, if necessary.

For additional adormation, interested buyers may apply to ETBA FINANCE S.A., 1 Erajosihenous and Vas. Constantinou Streets, Albens, Greece, d. (301) 7260210, 7260258 and 7260790. Fax: (301) 7260864 attention Messrs. Ilias Nicoladu and Constantino Georgis

BUSINESSES FOR SALE

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The Provisional Liquidator, Ian Rankin, offers for sale the whole production facility of this well established yarn spinning mill situated in Selkirk, in the Scottish Borders. Principal features include:

freehold property of approximately 72,000 sq ft

- modern self contained production facility
- on-site automated blending, carding, spinning and
- quality machinery by Houget Duesberg-Bosson, Walker & Smith, Jungbaur, Savio and others
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 suppliers to knitwear, uphoistery and carpet industries For further information, please contact Scott Milne of PricewaterhouseCoopers, kintyre House, 209 West George Street, Glasgow G2 2LW.

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All offers crassileted, but the company should have a suring management structure mabling it to integrate and compete in a larger market. All replies in strict confidence to Box Box72. Financial Times One Southwark Bridge Lendon SE/1981.

PUBLIC NOTICES

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We would like to assume to potential bayer, that my Tatry, no Verland my Jan Har, my Jan Zilia my Prology Hoff, and my Jan Zilia my Frodogy Hoff, and my Jan Ziliarity. Hypy the Makese Ray, we under a first prompt extincty in straige. The contaction in set of these to whee the whole the approad of the Verlagere and without the information that the seconds are the subject of a mortgage. Are effect of the college of whe, with all past united colored of the Managare is considered to

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REPUBLIC OF CAMEROON

MINISTRY OF THE ECONOMY AND FINANCE

INTERNATIONAL CALL FOR BIDS FOR THE PRIVATISATION OF THE CAMEROON INSURANCE COMPANY (SOCAR)

As part of its program of restructuring and privatising public and semi-public enterprises, the Government of Cameroon wishes to establish two new insurance companies (one general insurance and the other life insurance), in collaboration with private sector investors, to

replace SOCAR Insurance Company. Cameroon is at the centre of an economic and monetary union (CEMAC) grouping six countries in central Africa. Investors will enjoy immediate access to the insurance markets of

Cameroon's neighbours. SOCAR was created in September 1973. Its shares are held by the Cameroonian government (36%), public-sector entities (20%) and various foreign interests (44%). For many years, SOCAR was the most important insurance company in not only Cameroon but also in francochone Black Africa.

An international call for bids is being taunched to find a shareholder to acquire a majority stake of at least 51% in the new companies. The minimum amount of capital is set at CFAF 2 Billion (FF 20 Million or USD 3.33 Million) for the general insurance company and at CFAF 250 Million (FF 2.5 Million or USD 416,000) for the life insurance company.

Parties seeking to take a majority stake in either of the two new insurance companies should be insurance or reinsurance companies with reputable and financially sound backgrounds. The government will allow companies without the necessary insurance or reinsurance expertise to take a majority stake in the new insurance companies under conditions spelled out in

the information memorandum and terms of reference. Potential investors can obtain an English of French information memorandum on this privatisation project along with a complete package of tender documents by contacting the individ-

Investors can join with Cameroonian or foreign interests to submit a joint bid. Those investors willing to take a minority interest in the new companies can submit an expression of interest to the Insurance Division of the Ministry of the Economy and Finance's offices. Once the winning bid has been selected, they will be advised of the price of shares established through the bidding process and invited to subscribe for shares at that same price.

Bids should be received by no later than Thursday, October 1ª at the Ministry of the Economy

and Finance's offices (as below). M. Samuel Obam-Mbom

Director of Economic Controls and External Finance Ministry of Economy and Finance

Postal Box 24 Yaoundé, Republic of Cameroon Tel: (237) 22 49 53 or (237) 22 19 63 or (237) 21 49 75

Fax: (237) 23 35 22 or (237) 23 34 85 or (237) 23 35 27

Mr Georges Ononemang Chief, Insurance Division Ministry of the Economy and Finance Postal Box 24 Yaoundé, Republic of Cameroon

Tel: (237) 22 21 09

The Minister of State for the Economy and Finance LE MINISTRE DELEGUE Pr. Jean Marie GANKOU

PUBLIC NOTICE

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SUBSECTIONS 8(5) AND 10(6) OF THE TELECOMMUNICATIONS ACT

The Secretary of State hereby gives notice as follows.

- 1. He proposes to grant licences under the Telecommunications Act 1984 ("the Act") to Belgacom UK Limited. Cyberlight Europe plc, Alpha Telecom Limited, MFNRAC Limited, Level 3 Communications Limited, NTT Europe Limited, Call-Net (UK) Limited and Zereau Limited, ("the Licensees") to run telecommun systems in the United Kinedom. The licences will be for a period of six months, thereafter being subject to revocation on one month's notice.
- The principal effect of each licence will be to enable each Licensee to install and run telect systems in the United Kingdom which may be connected to telecommunication systems outside the United Kingdom, and to provide a wide range of services but not any domestic services (i.e. services involving the conveyance of messages which originate and are subsequently to terminate in the United Kingdom) or mobile radio services. Each licence authorises connection to a wide range of other systems, including earth orbiting
- . Each licence will be subject to conditions such that section 8 of the Act will apply to it, thereby making each of the systems run under each licence eligible for designation as a public telecommunication system under on 9 of the Act. It is the in a public telecom ication system.
- I. The Secretary of State proposes to grant each licence in response to an application from each Licensee for such a licence because he considers that it will help to satisfy demands in the United Kingdom for the provision of services of the type authorised, will promote the interest of consumers in respect of the quality and variety of such services, and will maintain and promote effective competition between those engaged in the provision of telecommunication services.
- He proposes to apply the telecommunications code ("the Code") to Level 3 Communications Limited and Zerean Limited subject to certain exceptions and conditions throughout the United Kingdom. The effect of the exceptions and conditions to the application of the Code is that the Licensee will have duties:
- (a) to comply with various safety and environmental conditions, in particular (with certain exceptions) to install lines underground or only on such above-ground apparatus as is already installed for any purpose; (b) to comply with conditions designed to ensure efficiency and economy on the part of the Licensee, in
- ion with the execution of works on land concerning the installation, maintenance, repair or alteration of its apparatus; (c) to consult certain public bodies before exercising particular powers under the Code, including the local planning and highway authorities and English Nature, Scottish Natural Heritage, the Commyside Council
- for Wales, the National Trust and the National Trust for Scotland, as well as relevant electricity suppliers: (d) to keep and make available records of the location of underground apparatus and copies of the exceptions and conditions in its licence to its powers under the Code; and
- (e) to ensure that sufficient funds are available to meet certain liabilities arising from the execution of street The reason why the Secretary of State proposes to apply the Code to Level 3 Communications Limited and
- Zereau Limited is that it will need the statutory powers in the Code to install and maintain the telecommunication systems which are to be installed and run under its proposed licence. The reasons why it is proposed that the Code as applied should have effect subject to the exceptions and
- conditions referred to above are that they are considered requisite or expedient for the purpose of securing that the physical environment is protected, that there is no greater damage to land than necessary, that the systems are installed as safely and economically as possible, and that the Licensee to whom the Code is applied can meet (and relevant persons can enforce) liabilities arising from the execution of works. Representations or objections may be made in respect of the proposed licences, the application of the Code to
- Level 3 Communications Limited and Zereau Limited and the proposed exceptions and conditions referred to above. They should be made in writing by 12 October 1998 and addressed to the undersigned at the Department of Trade and Industry, Communications and Information Industries Directorate, 2.74 Grey, 151 Buckingham Palace Road, London, SWIW 9SS. Copies of the proposed licences can be freely obtained by writing to the Department or by calling 0171 215 1756.

Anthony J. Eden-Brown Denartment of Trade and Industry

11 September 1998

BUSINESSES FOR SALE

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and ManageroMr. Peter E. Williams has prepared an Invitation to Ta stell district acquisition of the business and assets of MEXITORD COURT HOTEL LIMITED (IN RECEIVERS IN

Distriction of a well-established Jamaica north coast hotel

sizzy one room property, inclusive of restaurant, bar, swimming pool and confer

Excepted to the heart of the tourist district on Gloucester Avenue, Moonego Poor Ja northwalking distance from beaches, including the world famous Doctors Care Ain Shopping areas.

Average annual occupancy level of 64% for 1997/98.

Paries interested in obtaining the Invitation to Treat will be used to Proceed the Invitation to Treat, seriously interested parties only should request in a partie of Price Waterhouse Associates on or hefore France Associates

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GREATIVE CORPORATE AND CONSUMER EVENT MARKETING COMPANY

FOR SALE

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SPECIALIST TEAM & BUSINESS

write to the toflowing

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atest media, award winning software company. Turnsve £330K +, profits £60K+, cash rich. Founder/CEO to give time to other interests after suitable transition. £475K for rapid disposal.

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La.:

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IN THE HUGH COURT OF JUSTICE CHANCERY DIVE No. 00+16" of 199 TOWN CENTRE SECURITIES PLC

TOWN CENTRE SECURITIES PLC

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Financial Editor

Europe frets over Clinton's fate

EUROPEAN OVERVIEW By Martin Dickson,

European markets plunged yesterday in reaction to Wall Street worries over President Clinton's survival and to fur-

ther weakness in the dollar. The FTSE Eurotop 100 index fell 4.7 per cent to year German bund dro 2422.83, down 118.85, while to 4.04 in late trading. the broader FTSE 300 index

dropped 49.61 to 1051.30. The FTSE Ebloc 100 index. from founder members of banks were down 6.2 per

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President Clinton combined with the fragility of global markets to send Wall Street plunging from the opening. That sharply accentuated an earlier European slide. 10.01, while Banco de San-Bond markets rallied in tander dropped Ecu 1.40 to

safe-haven buying with the Ecu 13.76. yield on the benchmark 10year German bund dropping with chemicals down 4.3 per The heaviest Epropean

financial group, which which tracks companies dropped 6.02 per cent. Retail European economic and cent on worries of exposure monetary union, fell 46.06 to developing world debt, at Ecu 78.86. while other financials

The possibility of impeachment proceedings against dropped 7.28 per cent, and insurance fell 6.06 per cent. Among banks, Spanish Brown examined the Ger groups with particular expo- man parliamentary elections sure to Latin America suf- on September 27 and took a fered heavily. Banco Bilbao dropped Ecu 1.10 to Ecu

cent, engineering off 4.61 per The heaviest European cent, and paper and package equity falls were in the ing 5.77 per cent lower. German export stocks, vulnerable to a weaker dollar, saw sharp falls, including Daimler-Benz, down Ecu 3.40 durable; and a return of

note from the Europea strategy team at BT Alex bearish stance on the Ger It argued that earnings

growth expectations were too high to justify stock Cyclicals were hard hit, prices and the political outlook was not encouraging. The risk of an SPD-Green coalition could become a substantial negative factor; a remove barriers to tax reform, but might not prove

Chancellor Kohl "would be

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FTSE Eurotop 300 FTSE Eurotop 100	1051.30	-4.51	-49.61	2.70	22.24	1079.1
FTSE Eblec 100	2422.83 873.00	-4.68 -5.01	-118.85 -46.06	2.56 2.31	32,89 13,37	865.86 884.47
FTSE Eurotop 300 Region				-		
Estratifac. Lik	1099.68 970.46	-4.86 -4.09	-56.19 -41.39	2.35 3.31	19.78	1121.3 1012.2
un Extrace Ex-Barcoloc	1012.62	-4.13	-43.67	3.06	26.84 23.66	1044.0
Europe Ex-UK	1097.93	-4.71	-54.25	240	18.53	1117.0
FTSE Exercise Lockstry Se	ctors					
RESOURCES	805.28	-4.01	-33.62	3.55	21.81	834.7
Extractive industries	665.37	-4.08	-28.27	4.32	0.00	665.3
OSL, Enlegmated CAL, Exploration & Prod	780.94 559.39	-4.01 -3.49	-32.61 -20.21	3.51 6.03	15.03 0.00	793.3 559.3
EDERAL BIOUSTRES	992.35	-4.52	-46.95	2.83	19.53	1011.4
Construction	916.48	-3.29	-\$1.22	2.74	11.06	927.14
Budding Mails & Marchs	B19.34	-2.87	-24.25	3.21	8.05	825,4
Chemicals	797.25	-4.20	-35.78	3.03	16.87	810.74
Oliversifiet industrisia Bectronic & Bect Equip	880.90 882.37	-3.91 -5.41	-35.80 -49.28	2.48 1.95	17.48 4.89	896.6° 866.5
Bacaunic e cesa capip Bacineerina	844.46	-4.61	-40.77	3.97	9.57	852.3
Paper, Poleg & Preiling	736.83	-5.77	-45.12	3.16	1.21	737.7
CONSUMER GOODS	1070.23	-3.61	-4D.03	1,71	15.04	1096.0
Automobiles	878.59	-4.03	-36.93	297	10.25	886.74
Alcoholic Beverages	787.11	-5.88	-49.19	2.74	5.82	791.5
Food Producers Housebold Goods & Texts	883.34 974.90	-3.62 -4.47	-33.19 -45.65	1,82 1,99	9.37 7.01	891,37 981,25
Healthcare	817.34	-6.00	-52.21	1.45	9.52	B25.8
Phermaceuticals	954.99	-3.14	-30.93	1.35	4.27	959.10
Fobacco	1096.28	-3.38	_38.37	4.02	1.81	1098.3
SERVICES	1099.16	-3.88	-44.12	2.40	20.97	1127.7
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deda	925.84	-0.32 -3.34	-46.30 -32.00	2.48 2.51	9.63	934.65
Retailers, Food	985.95	-3.08	-31.36	3.03	11.37	997.37
etallers, General	989.45	-3.19	-31.98	3.54	16.53	985.2
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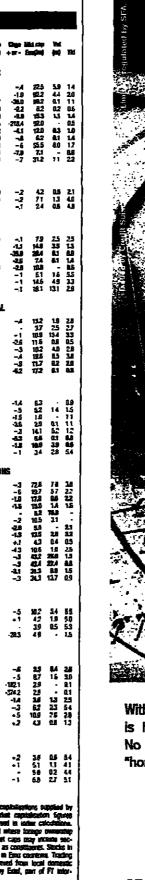
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•							Sep 10	date	Социон	Rating	SICE	945	vid.	yid	
Per cent (Septen	uminer In 1990)	,					O								
ß							Sovereign Fungible Beleium (Kinadom of		5 750	N/A	110,950	4.32	-0.10	-0.37	+0 (
							France (Rep of)	04.08	5.250	N-A	108.400	417	-0.10	-0.39	-0.0
							Kaly (Rep of)	65/08	5 000	AA	104,450	4 43	-0.09	-0.28	+0.1
							Portugal (Rep (4)	06/08	5.375	44-	107 450	4.42	-0.08	-0.30	+0.1
5					_		Ecro issues								
•							Abbey Nati Treas Srv	02/03	4.875	AA	103 747	3.93	-011	-0.38	+0 1
							Sen Bectaic Cap Crp	10/04	5 500	AAA	187 790	4.02	-0 12	-0.40	+0.2
			-				Oest Kontrolibank	04/08	5.250	AAA	105.960	4,47	-0.09	-0.24	+0.2
·							Cred Local de Franco	04/08	5.250	AA+	105 090	4.58	-0.0B	-0.26	+0.3
4	-						Ecu (seues Douglasse & Web Dir	07/01	E 000	88	107.050	2 02	0.10	n 20	
Ecu							Bayer Hypo & Wich Bk Cred Foncier France		5.000 8.375	AA- A	102.959 118.969	3.90 4.41	-0.10 -0.13	-0.33 -0.51	+0.5
							Euro Inv Bank	04/D4	5.250	AAA	106 887	3.85	-0.13	-0.38	+0.5
	Germany						ABN Amro Hidg. NV	04/07	8.375	AA-	111 190	4.76	-0.10	-0.19	+0.6
3	نــــــــــــــــــــــــــــــــــــــ				1 6										
1	3 5	7	10	15	20 30)	Source Interactive Da								
		Years to	maturity	•			sovereigns and finigity bonds are issued in	le int o one Same lest ac	big Euro Iz	us 1/1/99	: Euro Espes	والي والد ا	ed in the		eacy; Es
Source: Interactive i	Calaff T Informati	47					DOLLES (N.C. 1220-25) BI		THE PERSON IN	Ber 111-2	9				
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GOVERNMI			READS	vs EC	U		EUROZONE	CREI	DIT S	PREA	DS vs	: ECI	IJ		
			READS	VS EC	U 20 yrs	30 yrs	EUROZONE Sep 10	5 & P	Red		Currency	_	Spr		pread
GOVERNMI Sep 10	ent Boi	ND SPI				30 yrs	Sep 10	S&P rating		PREA Coupn	Currency tode	ECI	Spr		Opread Min ago
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GOVERNMI Sep 10 "Nis" Austria Bolglum	ENT BOI	5 yrs +0.05 -0.03	7 yrs +0.18 +0.13	+0.07 +0.10	20 yrs -0.01 +0.10	+0.07	Sep 18 KFW France Telcom	S&P rating AAA AA+	Red 5268 01/09 11/06	5 000 6.250	Currency taste DEM FRF	Spre2 +0.0 +0.2	30 +0 20 +0	25 m	#0.05 +0.15
GOVERNIMI Sep 10 "Ris" Austria Belgium Finland	2 yes -0.06 -0.10 -0.16	ND SPI 5 yrs +0.05 -0.03 +0.20	7 yrs +0.18 +0.13 +0.22	+0.07 +0.10 +0.17	-0.01 +0.10 -0.58	+0.07 +0.02 -1.13	Sep 10 KPW France Telcom Halltex	S & P rating AAA AA+ AA	Red 528s 01/09 11/06 07/07	5 000 6.250 5.625	Currency taske DEM FRIF DEM	+0.0 +0.2 +0.3	Spr 12 wk 13 -(10 +(19 +(25 28	#0.05 +0.05 +0.15 +0.18
GOVERNIMI Sep 10 "No" Austria Bolgkum Finland France	2 yes -0.05 -0.10 -0.16 -0.20	**************************************	7 yrs +0.18 +0.13 +0.22 -0.09	+0.07 +0.10 +0.17 -0.05	-0.01 +0.10 -0.58 -0.02	+0.07 +0.02 -1.13 -0.15	Sep 10 KPW France Telcom Halitan ing Bank MV	S & P Taking AAA AA+ AA AA-	Red 5268 01/09 11/06 07/07 01/08	5 000 6.250 5.625 5.500	Currency vade DEM FRIF DEM MLG	+0.0 +0.2 +0.3 +0.3	12 w/s 13 +0 10 +0 10 +0	25 28 20	+0.05 +0.15 +0.18 +0.19
GOVERNIMI Sep 10 "Bits" Austria Belgium Aniand France Gormany	2 yes -0.06 -0.16 -0.16 -0.20 -0.21	+0.05 +0.05 -0.03 +0.20 -0.11 -0.07	7 yrs +0.18 +0.13 +0.22 -0.09 +0.01	+0.07 +0.10 +0.17 -0.05 -0.22	-0.01 +0.10 -0.58 -0.02 +0.03	+0.07 +0.02 -1.13 -0.15 -0.18	Sep 10 KPW France Telcom Halltex	S & P rating AAA AA+ AA	Red 528s 01/09 11/06 07/07	5 000 6.250 5.625	Currency taske DEM FRIF DEM	+0.0 +0.2 +0.3	Spr 13 +0 13 +0 10 +0 19 +0 19 +0	25 28 20 20 20	#0.05 +0.05 +0.15 +0.18
GOVERNMI Sep 10 This Bushin B	2 ys -0.06 -0.10 -0.16 -0.20 -0.21 +0.42	+0.05 -0.03 +0.20 -0.11 -0.07 -0.08	7 yrs +0.18 +0.13 +0.22 -0.09 +0.01 +0.04	+0.07 +0.10 +0.17 -0.05 -0.22 +0.17	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44	KPW France Telcom Hallites Ing Bank NV Bayer Hypo W Bi Cred Foncier Thomson-Branck Int	S & P TREETING AAA AA- AA- AA- A	Red Cabs 01/09 11/06 07/07 01/08 02/02 02/03 03/04	5 000 6.250 5.625 5.500 6.750 7.250 6.375	Currency Code DEM FRIF DEM RLG ITL DEM FRIF	+0.0 +0.3 +0.3 +0.2 +0.2 +0.7 +0.3	Spr 33 +0 33 +0 39 +0 39 +0 39 +0 39 +0 39 +0 39 +0	25 28 20 20 32 58	+0.05 +0.15 +0.18 +0.19 +0.32 +0.30 +0.34
GOVERNMI Sep 10 This* Austria Bolghum France Semeny reand taty	2 ys -0.06 -0.16 -0.20 -0.21 +0.42 +0.42	+0.05 +0.05 -0.03 +0.20 -0.11 -0.07	7 yrs +0.18 +0.13 +0.22 -0.09 +0.01 +0.04 +0.31	+0.07 +0.10 +0.17 -0.05 -0.22	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.27	+0.07 +0.02 -1.13 -0.15 -0.18	KPW France Telcom Hallitex Ing Bank MV Bayer Hypo W Bk Cred Foncier Thomson-Branck Int Geoerale dies Eaux	S & P Taking AAA AA- AA- AA- AA- BBB+	Red 5285 01/09 11/06 07/07 01/08 02/02 02/02 03/04	5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250	Currency tode DEM FRIF DEM MLG ITL DEM FRIF FRIF	+0.0 +0.2 +0.3 +0.2 +0.2 +0.2 +0.3 +0.3	Spr 33 +0 33 +0 39 +0 39 +0 39 +0 31 +0 31 +0	200 TH 125 128 120 132 132 142 135	+0.05 +0.15 +0.18 +0.19 +0.32 +0.30 +0.34 +0.32
GOVERNIMI Sep 10 "Bita" Austria Belgium Finiand France Sermeny retand Lucymbourg	2 ys -0.06 -0.10 -0.16 -0.20 -0.21 +0.42	+0.05 -0.03 +0.20 -0.11 -0.07 -0.08 +0.30	7 yrs +0.18 +0.13 +0.22 -0.09 +0.01 +0.04	+0.07 +0.10 +0.17 -0.05 -0.22 +0.17 +0.28	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.24	Sep 18 KPW France Telcom Halitax Ing Bank NV Bayer Hypo W Bit Cred Foncier Thomson-Brandl int Senerale des Seux Bank of China	S & P TRAING AAA AA- AA AA- AA- AA- BBB+ BBB+	Red 02/09 11/06 07/07 01/08 02/02 02/02 02/04 03/04 03/04	Coupn 5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250 7.125	Currency tode DEM FRIF DEM MLG ITL DEM FRIF FRIF STEM	\$pres +0.0 +0.3 +0.3 +0.2 +0.3 +0.3 +0.3 +0.3	Spr 13 +0 13 +0 19 +0 11 +0 11 +0 13 +0 14 +4	300 TH 125 128 120 132 132 133 135 135 135	+0.05 +0.15 +0.18 +0.19 +0.32 +0.34 +0.34 +0.32 +2.18
GOVERNIMI Sep 10 The Austria Bolgluss Finland Finland Finland Finland Finland Finland Ray Luxembourg Luxembourg Metherlands Purhagal	2 ys -0.05 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.10 -0.19 +0.00	+0.05 +0.05 +0.03 +0.20 -0.11 -0.07 -0.08 +0.30 -0.02 +0.27	+0.18 +0.13 +0.22 -0.09 +0.01 +0.04 +0.31 +0.05 +0.28	+0.07 +0.10 +0.10 -0.05 -0.22 +0.17 +0.28 +0.10 -0.05 +0.25	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.27 +0.10 +0.03 +0.41	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.24 +0.02 -0.13 +0.30	Sep 18 KPW France Telcom Hallies Ing Bank MV Bayer Hypo W Bk Cred Foncier Thomson-Brandt int Generate des Eaux Sank of Chira Natil Bird Hungary	S & P TREME AAA AA- AA- AA- ABBB+ BBB-	Red Cats 01/09 11/06 07/07 01/08 02/02 02/03 03/04 03/04 07/99 06/01	Coupn 5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250 7.125 9 000	Currency taske DEM FRF DEM MLG ITL DEM FRF FRF SEM ATS	\$pres +0.0 +0.3 +0.3 +0.2 +0.3 +0.3 +0.3 +0.3 +0.3	Spr 38 38 38 38 38 38 38 38 38 38 38 38 38	300 TH 108 25 28 20 32 58 42 35 52 27	+0.05 +0.15 +0.18 +0.19 +0.32 +0.30 +0.34 +0.32 +0.35 +0.35
GOVERNIMI Sep 10 "Bits" Austria Belgium Finland France Germeny Ireland July Lucembourg Hetherlands Portagal Spain	2 yss -0.06 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.10 -0.19	+0.05 +0.03 +0.20 -0.11 -0.07 -0.08 +0.30 -0.02	+0.18 +0.13 +0.22 -0.09 +0.01 +0.04 +0.31 +0.13 +0.05	+0.07 +0.10 +0.17 -0.05 -0.22 +0.17 +0.28 +0.10 -0.05	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.27 +0.10 +0.03	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.24 +0.02 -0.13	Sep 18 KFW France Telcom Hallins Ing Bank MV Bayer Hypo W BA Cred Foncier Thomson-Branch Int Benerate des Eaux Bank of Chira Not Bk of Hungary Korea Dev Bank	S & P Taking AAA AA- AA- AA- BBB+ S88- BB+	Red Sats 01/09 11/06 07/07 01/08 02/02 02/03 03/04 03/04 07/99 06/01 11/02	5 000 6.250 5.625 5.625 5.750 7.250 6.375 6.250 7.125 9 000 5 625	Currency taske DEM FRF DEM MLG ITL DEM FRF FRF DEM ATS	Spread + 0.00 + 0.20 + 0.20 + 0.20 + 0.20 + 0.20 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 + 0.30 +	Spr	300 m 300 25 28 20 32 32 38 42 35 58 42 35 59 42 40	# 300 +0.05 +0.15 +0.18 +0.30 +0.30 +0.34 +0.32 +0.35 +0.36 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46 +0.46
GOVERNMI Sep 10 "Bis" Austia Belgium Finiand France Germeny Ireland Raty Lucembourg Hethertands Poragal Spragal "OUTS"	2 yss -0.06 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.10 -0.19 +0.00 -0.02	+0.05 -0.03 -0.03 -0.11 -0.07 -0.08 +0.30 -0.02 +0.27 +0.13	+0.18 +0.13 +0.22 -0.09 +0.01 +0.04 +0.03 +0.05 +0.28 +0.26	+0.07 +0.10 +0.17 -0.05 -0.22 +0.17 +0.28 +0.10 -0.05 +0.28	-0.01 +0.10 -0.50 -0.02 +0.03 +0.20 +0.27 +0.10 +0.03 +0.41 +0.22	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.24 +0.02 -0.13 +0.30 +0.24	Sep 18 KPW Franca Telcom Halitax Ing Bank MV Bayer Hypo W Bi Cred Foncier Thomson-Brandl Int Senerate des Eaux Bank of China Not Bik of Hangary Korea Dev Bank Argentara	S & P Taking AAA AA- AA- AA- BBB- BBB- BBB- BBB- BB	Red \$285 01/09 11/06 07/07 01/08 02/02 02/02 02/04 03/04 03/04 05/01 11/02 04/08	5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250 7.105 9 000 5 625 8.125	Currency Code DEM FRIF DEM MLG ITL DEM FRIF FRIF SEM ATS	*00 +02 +03 +02 +03 +03 +03 +03 +03 +13 +23 +16	Spr 33 + 1 33 + 1 1 1 1 1 1 1 1 1 1 1 1 1 1	550 m 108 125 128 120 135 150 140 140 140 140 140 140 140 14	#h 300 +0.05 +0.15 +0.18 +0.19 +0.32 +0.34 +0.34 +0.32 +2.18 +0.75 +6.47 +3.58
GOVERNMI Sep 10 "Bite" Austria Selgium Finiend France Germeny Ireland Raty Lummbourg Hetherlands Spain "Outra" Denmark	2 ys -0.05 -0.10 -0.16 -0.21 +0.42 +0.19 -0.19 -0.19 -0.19 +0.00 -0.02 +0.76	+0.05 +0.05 +0.03 +0.20 -0.17 -0.07 -0.08 +0.20 -0.03 -0.03 +0.27 +0.13 +0.66	7 yrs +0.18 +0.13 +0.22 -0.09 +0.04 +0.31 +0.05 +0.25 +0.26 +0.26	+0.97 +0.10 +0.10 +0.17 -0.05 -0.22 +0.17 +0.28 +0.10 -0.05 +0.25 +0.28 +0.41	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.27 +0.10 +0.03 +0.41 +0.22 +0.25	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.24 +0.02 -0.13 +0.30 +0.24 +0.24	Sep 18 KFW France Telcom Hallins Ing Bank MV Bayer Hypo W BA Cred Foncier Thomson-Branch Int Benerate des Eaux Bank of Chira Not Bk of Hungary Korea Dev Bank	S & P Taking AAA AA+ AA AA- AA- ABBH+ 988 SBB+ BB SBB+	Red Sates 01709 11/06 07/07 01/08 02/08 02/08 02/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 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+0.3 +0.3 +0.3 +10.3 +10.9 +8.9 \$ to the	Spr 33 +0 33 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00	550 m 108 125 128 120 135 140 140 140 140 150 150 150 150 150 150 150 15	#h 300 +0.05 +0.15 +0.18 +0.19 +0.32 +0.34 +0.34 +0.32 +2.18 +0.75 +6.47 +3.58
GOVERNMI Sep 10 "Bits" Austita Belgium Finitand France Germeny Ireland Laty Internation Internation Puring Methertantic Puringal Spain "OUTS" Dermark Greece	2 yes -0.06 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.19 +0.00 -0.02 +0.76 +8.14	5 ys +0.05 -0.03 -0.17 -0.18 +0.20 -0.08 +0.20 -0.02 +0.20 -0.02 +0.13 +0.13 +0.66 +5.57	7 yrs +0.18 +0.13 +0.22 +0.09 +0.01 +0.31 +0.13 +0.05 +0.26 +0.26 +0.26	+0.07 +0.10 +0.17 -0.05 -0.22 +0.17 +0.28 +0.10 -0.05 +0.28 +0.10 +0.28 +0.28 +0.41 +3.93	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.27 +0.10 +0.41 +0.41 +0.22 +0.25 +0.25	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.02 -0.13 +0.30 +0.24 +0.55 +0.55	Sep 18 KPW France Telcom Halites Ing Bank MV Bayer Hypo W Bk Cred Foncier Thouson-Brandt int Generale des Ester Sank of Chiera Natil Bk of Hungary Korea Dev Bank Argentara Source: Wassanke D.	S & P Taking AAA AA+ AA AA- AA- ABBH+ 988 SBB+ BB SBB+	Red Sates 01709 11/06 07/07 01/08 02/08 02/08 02/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03	Coupn 5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250 7.153 9.000 5.625 8.125	Currency Table DEM FRF DEM NLG ITL DEM FRF FRF TEM ATS FRF TEM FRF TEM	Spress +0.0 +0.3 +0.2 +0.3 +0.3 +0.3 +0.3 +10.3 +10.9 +8.9 \$ to the	Spr 33 +0 33 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00	550 m 108 125 128 120 135 140 140 140 140 150 150 150 150 150 150 150 15	#h 300 +0.05 +0.15 +0.18 +0.19 +0.32 +0.34 +0.34 +0.32 +2.18 +0.75 +6.47 +3.58
GOVERNIMI Sep 10 "Bits" Austria Selgium Finiend France Germeny Ireland Raty Lummbourg Hethertands Pontagal Spain "Outs" Denmark	2 ys -0.05 -0.10 -0.16 -0.21 +0.42 +0.19 -0.19 -0.19 -0.19 +0.00 -0.02 +0.76	+0.05 +0.05 +0.03 +0.20 -0.17 -0.07 -0.08 +0.20 -0.03 -0.03 +0.27 +0.13 +0.66	7 yrs +0.18 +0.13 +0.22 -0.09 +0.04 +0.31 +0.05 +0.25 +0.26 +0.26	+0.97 +0.10 +0.10 +0.17 -0.05 -0.22 +0.17 +0.28 +0.10 -0.05 +0.25 +0.28 +0.41	-0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.27 +0.10 +0.03 +0.41 +0.22 +0.25	+0.07 +0.02 -1.13 -0.15 -0.18 +0.44 +0.24 +0.02 -0.13 +0.30 +0.24 +0.24	Sep 18 KPW France Telcom Halites Ing Bank MV Bayer Hypo W Bk Cred Foncier Thouson-Brandt int Generale des Ester Sank of Chiera Natil Bk of Hungary Korea Dev Bank Argentara Source: Wassanke D.	S & P Taking AAA AA+ AA AA- BBB+ 988 BB+ 988 BB+ BB- BB- BB- BB- BB- BB- B	Red Sates 01709 11/06 07/07 01/08 02/08 02/08 02/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03	Coupn 5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250 7.153 9.000 5.625 8.125	Currency Table DEM FRF DEM NLG ITL DEM FRF FRF TEM ATS FRF TEM FRF TEM	Spress +0.0 +0.3 +0.2 +0.3 +0.3 +0.3 +0.3 +10.3 +10.9 +8.9 \$ to the	Spr 33 +0 33 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00	550 m 108 125 128 120 135 140 140 140 140 150 150 150 150 150 150 150 15	#h 300 +0.05 +0.15 +0.18 +0.19 +0.32 +0.34 +0.34 +0.32 +2.18 +0.75 +6.47 +3.58
GOVERNMI Sep 10 "Bis" Austra Belgium Finitand France Germeny Ireland Luxembourg Methertants Puragal Spain "Offs" Dennank Erecce Sweden UK Sauroz: Interactive Da	2 yes -0.06 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.19 +0.00 -0.02 +0.14 +0.81 +0.81	5 yrs +0.05 -0.03 -0.17 -0.18 -0.03 -0.02 -0.02 +0.13 +0.05 +0.13 +0.15 +1.57 +1.57 +1.57	+0.18 +0.18 +0.12 -0.09 +0.01 +0.04 +0.31 +0.05 +0.25 +0.25 +0.53 +4.75 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73	+0.07 +0.07 +0.10 +0.17 -0.05 -0.25 +0.17 +0.28 +0.10 +0.23 +0.52 +0.41 +3.93 +0.52 +0.52 +0.52	20 yrs -0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.03 +0.41 +0.41 +0.25 +0.44 +0.43 rs reducts	+0.07 +0.02 -1.15 -0.15 -0.18 +0.44 +0.02 -0.13 +0.02 +0.24 +0.55 +0.50 +0.21 +0.02	Sep 18 KPW France Telcom Halites Ing Bank MV Bayer Hypo W Bk Cred Foncier Thouson-Brandt int Generale des Ester Sank of Chiera Natil Bk of Hungary Korea Dev Bank Argentara Source: Wassanke D.	S & P Taking AAA AA+ AA AA- BBB+ 988 BB+ 988 BB+ BB- BB- BB- BB- BB- BB- B	Red Sates 01709 11/06 07/07 01/08 02/08 02/08 02/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03/04 03	Coupn 5 000 6.250 5.625 5.500 6.750 7.250 6.375 6.250 7.153 9.000 5.625 8.125	Currency Table DEM FRF DEM NLG ITL DEM FRF FRF TEM ATS FRF TEM FRF TEM	Spress +0.0 +0.3 +0.2 +0.3 +0.3 +0.3 +0.3 +10.3 +10.9 +8.9 \$ to the	Spr 33 +0 33 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00 +0 00	550 m 108 125 128 120 135 140 140 140 140 150 150 150 150 150 150 150 15	#h 300 +0.05 +0.15 +0.18 +0.19 +0.32 +0.34 +0.34 +0.32 +2.18 +0.75 +6.47 +3.58
GOVERNIMI Sep 10 "Bits" Austria Religium Finiend France Germeny Iroland Auty Lucenbourg Netherlands Powagal Spain "OUTS" Denmark Greece Sweden UK	2 yes -0.06 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.19 +0.00 -0.02 +0.14 +0.81 +0.81	5 yrs +0.05 -0.03 -0.17 -0.18 -0.03 -0.02 -0.02 +0.13 +0.05 +0.13 +0.15 +1.57 +1.57 +1.57	+0.18 +0.18 +0.12 -0.09 +0.01 +0.04 +0.31 +0.05 +0.25 +0.25 +0.53 +4.75 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73	+0.07 +0.07 +0.10 +0.17 -0.05 -0.25 +0.17 +0.28 +0.10 +0.23 +0.52 +0.41 +3.93 +0.52 +0.52 +0.52	20 yrs -0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.03 +0.41 +0.41 +0.25 +0.44 +0.43 rs reducts	+0.07 +0.02 -1.15 -0.15 -0.18 +0.44 +0.02 -0.13 +0.02 +0.24 +0.55 +0.50 +0.21 +0.02	Sep 18 KPW France Telcom Halites Ing Bank MV Bayer Hypo W Bk Cred Foncier Thouson-Brandt int Generale des Ester Sank of Chiera Natil Bk of Hungary Korea Dev Bank Argentara Source: Wassanke D.	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GOVERNMI Sep 10 "Bis" Austra Belgium Finitand France Germeny Ireland Luxembourg Methertants Puragal Spain "Offs" Dennank Erecce Sweden UK Sauroz: Interactive Da	2 yes -0.06 -0.10 -0.16 -0.20 -0.21 +0.42 +0.29 -0.19 +0.00 -0.02 +0.14 +0.81 +0.81	5 yrs +0.05 -0.03 -0.17 -0.18 -0.03 -0.02 -0.02 +0.13 +0.05 +0.13 +0.15 +1.57 +1.57 +1.57	+0.18 +0.18 +0.12 -0.09 +0.01 +0.04 +0.31 +0.05 +0.25 +0.25 +0.53 +4.75 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73 +0.73	+0.07 +0.07 +0.10 +0.17 -0.05 -0.25 +0.17 +0.28 +0.10 +0.23 +0.52 +0.41 +3.93 +0.52 +0.52 +0.52	20 yrs -0.01 +0.10 -0.58 -0.02 +0.03 +0.20 +0.03 +0.41 +0.41 +0.25 +0.44 +0.43 rs reducts	+0.07 +0.02 -1.15 -0.15 -0.18 +0.44 +0.02 -0.13 +0.02 +0.24 +0.55 +0.50 +0.21 +0.02	Sep 18 KPW France Telcom Halites Ing Bank MV Bayer Hypo W Bk Cred Foncier Thouson-Brandt int Generale des Ester Sank of Chiera Natil Bk of Hungary Korea Dev Bank Argentara Source: Wassanke D.	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India in move to support GDRs

By Krishna Guha in Bombay

India has moved to shore up the international market for Indian global depositary receipts - the biggest such market in the world - making it easier for investors to convert the GDRs into their component equities.

Analysts said the move would enable more efficient arbitrage between the international and domestic markets for Indian shares, thus insuring against the risk of GDRs trading at a discount to the home market.

It follows a sharp erosion of GDR premiums between March and June, when India's nuclear tests and a renewed outbreak of emerging market contagion prompted selling abroad

The Skindia GDR index premium, which is based on 65 Indian GDRs, fell from a high of more than 35 per cent in late February to a low of less than 1 per cent

on June 13. This week, the Reserve Bank of India, India's central bank, said GDR holders no longer needed its permission

to convert the receipts into their underlying equities. "Investors can now directly cancel the GDR and sell into Indian markets," said Manesh Gupta, head of trading at Skindia Finance. which compiles the benchmark GDR index. In the past investors had to wait

between four and 15 days for the all-clear from the RBi. "The whole process will now take at most 24 to 48 hours," said Mr Gupta. More with daily funding require-efficient arbitrage should ments of about \$1bn boost confidence in the launched a \$3.5bn bond, the Amro, joint lead with Bear \$350m. In spite of a general

Prices move sharply higher

GOVERNMENT BONDS By Jeremy Grant in London and John Labate in New York

A surge in expectations that interest rates may be heading downwards globally sent bond prices sharply higher yesterday, knocking the yield on the US Treasury long bond to a record low and the yield on the benchmark German bund to a fraction above 4 per cent.

Equity market melt-downs were equally significant factors, sparking another round of safe-haven buying as investors fretted about the vulnerability of the US economy to Latin America. Stock markets there plum-

meted, with the Brazilian bourse falling 12.6 per cent. In Mexico, stocks and the peso took a battering.

FHLB

launches

INTERNATIONAL BONDS

In spite of spread-widening

in the secondary markets

and heavy selling in the

equity markets, borrowers

remained active, with Fed-

eral Home Loan Banks mak-

The agency - which is the

second largest borrower in

the US after the Treasury,

ing the biggest splash.

By Edward Luce,

Capital Markets Editor

below record highs as the Bank of England elected to leave interest rates unchanged - but indicated

that the cycle had peaked and the next move could be downwards. Kit Juckes, head of bond and currency strategy at NatWest, said the Lewinsky affair dogging US President

Clinton had also started to

affect bond markets. "There is nervousness about dollar assets in genand attacks on the dollar eral, given the deteriorating sentiment surrounding Clinton. And there's growing and considerable concern over Latin America. The one thing you can say is that the [downward] pressure on bond yields is pretty solidly

> US TREASURIES soared Latin American markets

■ US DOLLARS

■ STERLING

E GUILDERS

KTW Intl Finance(a) Cades(b)

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46 basis points.

at a spread of 42 basis points

over the five-year Treasury

benchmark but the sell-off in

the markets persuaded it to

widen the launch spread to

offering and FHLB did what

ket," said an official at ABN

it needed to clear the mar-

"This was a benchmark

FRENCH FRANCS

Federal Home Loan Banks Lebanese Recublic

New international bond issues

centred on Mr Clinton increased

By early afternoon the 30-year bond was up 🖁 at 104%, sending the yield to 5.214 per cent, a record low. As Treasury prices gained ground, the dollar fell

against other currencies. The 10-year note also surged to levels unseen in decades, with the price up ! at 106th, yielding 4.830 per cent. The two-year note was up & to 100%, yielding 4.654

Treasuries remained firm as Mr Clinton met Democrat leaders, but analysts say markets are becoming focused on the prospect of an interest rate cut. This is already reflected in some

futures contracts. "The extent of rate cut throughout the morning as expectations in the US is now approaching very signif-

Bankers said the choice of

maturity was influenced by

the fact that the US Trea-

decided to reduce its five-

year auction to a quarterly

programme from a monthly

Elsewhere, LEBANON

increased its bond issue to

calendar.

sury had earlier this year

In the UK, gilts closed just tumbled and uncertainties icant levels. More than 50 basis points of expectation is factored in if you look at the eurodollar (yield) curve," said Michael Derks, senior strategist at Nomura in Lon-

UK GILTS ended just short of fresh contract highs after the Bank of England signalled that interest rates had peaked.

The December 10-year gilt future settled 1.17 points higher at 118.98 in volume of 68,000 contracts traded. It had hit 114.03 earlier. The monetary policy com-

mittee left rates on hold at 7.5 per cent, but said global events could increase the chance of inflation falling within its 2.5 per cent target. GERMAN BUND futures hit new highs, with the December 10-year bund future settling up 1.16 points

+46(5%Aug03) ASN/Bear Steams/MSOV +390(i) Merril Lynch Internations

yield 390 basis points over

Deutsche Bank and Mer-

rill Lynch are arranging a

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CCF

: fixed re-offer price; fees shown at re-offer level, a) Fungible with £500m. Plus 199 days accrued, c) Fixing: 24/9/98, Conventible Into ords or ADSs at

yesterday increased its stake in Hansapank, Estonia's largest bank, to more than 30 per cent in an apparent bid to frustrate an alliance between Hansapank and Skandinaviska Enskilda Ranken. The Swedish bank, formed through last year's merger of Föreningsbanken and Sparbanken, said the move

Swedish

bank lifts

Estonian

By Tim Burt in Stockholm

bank stake

FöreningsSparbanken, one

of Sweden's leading lenders,

marked a further step in its strategy of forging partner-ships across the Nordic region and the Baltic states. However, SE-Banken said it would continue to pursue a partnership with Hansapank - of which it holds almost 10 per cent. It has applied to the Estonian cen-

tral bank for permission to lift its stake to 33 per cent. "Although we have not received permission to lift our stake, we intend to continue our two-year cooperation with Hansapank," said SE-Banken.

FöreningsSparbanken inherited its stake in Hansapank this summer after a merger between Hansapank and Hoiupank, the Estonian savings bank. The Swedish bank previously owned 19.9 per cent of Hoiupank.

The latest share acquisition follows last month's announcement by Forenings-Sparbanken that it was forging a strategic alliance with SpareBank 1. the Norwegian savings bank.

It has also acquired 25 per cent of Finland's Aktia Bank and a minority holding in expected to be signed in Bank Handlowy of Poland.

Cantor hits back at suit from CBO

By Nikki Tait in Chicago and Vincent Boland in Bürgenstock, Switzerland

The new Cantor Financial its authorisation, and accused the big Chicago exchange of using "bullying and pressure" to hold on to its market position.

The suit was filed late on Wednesday by CBOT. together with two smaller Midwestern exchanges. The new exchange, a joint initiative by the Manhattan-based New York Board of Trade and Cantor Fitzgerald, a big US broker-dealer, is offering to trade fixed-income derivatives, a big area of business for CBOT. The Chicago exchange had already objected strongly in the regulatory comment period.

In the lawsuit, the exchanges claimed that the CFFE was in breach of "fundamental standards" required in futures markets. They asked for contracts transacted on the new exchange to be declared illegal and for a judicial review of the decision last week by the Commodity Futures Trading Commission, the US

futures industry regulator. to give it a "green light". Responding to news of the suit, Cantor pointed out that the regulators had reviewed the new market thoroughly. "The CBOT seemingly feel

revealed that only about 200 contracts were traded in the new exchange's first 24 hours of operation, but said Futures Exchange, the first it was happy with this rela-"electronic" futures tively slow start. It said only exchange to be set up in the about 20 per cent of the 1,800 US, yesterday hit back at a traders authorised to use the lawsuit by the Chicago new exchange were fully Board of Trade challenging connected from a clearing and back office standpoint at this stage, although it stressed that its own tradematching system had func-

tioned perfectly. Cantor said it did not believe that the lawsuit. regardless of its outcome. would deter potential participants from using the new exchange because of the question of the legal certainty of contracts there.

• The Chicago Board of Trade and Eurex, the European derivatives alliance between the German and Swiss futures markets, yesterday cemented their alliance with an agreement to enable open access to their common trading platform.

The agreement paves the way for the CBOT and Eurex to roll out the common trading platform by July next year, which will allow users to customise it to their own requirements, said Pat Arbor, CBOT chairman. At the annual conference

of the Swiss Futures and Options Association in Bürgenstock, Eurex and the CBOT said the move would allow more members to gain access to the electronic trading system, helping boost derivatives market liquidity.

boost confidence in the launched a \$3.50n bond, the Indian GDR market, which first in a new global jumbo		expected to be signed in Bank Randlowy of Poland. November, is aimed at broadening the state's inves- logo to SEB to reflect the	they know better than The formal alliance the CFTC, the govern- between Eurex and the
is often illiquid. But some issuance programme. analysts believe it will speed up a process by which the home loan banks, had	yesterday, but FHLB did not investors were reported to be	tor base by targeting both broadening of its product	ment . regulator, how this CBOT, announced this year, market should be run," said will be signed in the next
offshore market withers. planned to launch the bond		investors. I tion of insurer Trygg-Hansa.	
WORLD BOND PRICES			
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03/08 5750 110.9500 4.32 -0.10 -0.15 -0.37 -1.A1 Caseda 02/00 5.000 99.7300 5.19 -0.20 -0.37 -0.07 +1.05	Strike — CALLS — PUTS — Puts Price Oct Nov Dec Oct Nov Dec	Sup 9 distr. Coupm Restring printer yield yild yild Govits III. CTTRI/CDES	## PEND GEN. Austria 01/04 5.500 AAA 107.7700 3.86 -0.12 -0.42 +0.15
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Bed to ro BM nr va See 10 Yaki Bunda T-Bonda Yeki Bunda T-Bonda	Open Set price Change Yagh Low Est vol. Open Int. Sep 113.42 113.87 +0.58 114.16 113.38 104.234 68.123	© FTSE international Ltd 1996 All rights reserved, * for 1998, Government Securities high since comparison 127.40 Basis 100: Government Securities 15/10/25 and Food Interest 1925 SE activity leaknes rebeated 1974.	Flund Interest 149.35 148.47 148.07 148.25 147.15 125.09 147.40 115.32 09901.035, low 49.18 (0070773). Flund interest high since completion: 147.40 (23/08/98), low 50.53 (00/07/75).
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Dollar suffers with Clinton and Brazil

MARKETS REPORT By Simon Kuper

The latest slump in the US stock market, prompted by talk that President Bill Clinton might be impeached and that Brazil might devalue, sent the dollar to a 16-month low against the D-Mark yes-

The pound hit a 10-month low against the D-Mark. The in three years. Bank of England's monetary policy committee left interest rates unchanged, but hinted strongly that rates might soon head downward.

Deterioration in the international economy could increase the risks of inflation falling below the (offi-cial) target (of 2.5 per cent)," said the committee. Previously it had been perceived as biased towards rate rises.

The news of the Bank's turnaround followed Japan's rate cut on Wednesday and echoed Alan Greenspan, the Fed chairman, who said last

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of the US. However, various Bundesbank council members suggested that Germany would not be joining the rate-cut brigade.

The pound also suffered from a survey by the Confederation of British Industry, which showed that UK retail sales were virtually stagnant last month for the first time

The dollar shed most of the Y5 it had gained against the yen on Wednesday, when Japan cut rates. The Japanese currency bounced as hedge funds continued to repay the yen they had used to buy emerging market assets in previous years.

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more than 12 per cent,

Friday that inflation was no adding to pressure on the longer the primary concern pegged real. Desmond Lachman, head of emerging market research at Salomon Smith Barney in New York, said Brazil could not maintain interest rates so high, because that was raising the cost of servicing its debt of about \$250bn. He said high interest rates throughout Latin America meant that the region's economies

year, hurting the US. The dollar dropped 3.2 pfgs against the D-Mark and Y3 against the yen to close in London at DM1.692 and Y134.1. The pound dropped 2.3 pfgs against the D-Mark but rose 1.8 cents against the dollar to \$1.681. Short ster-Brazilian shares plunged ling futures contracts jumped, with the Jume 1999 contract up 15 basis points.

would slow sharply next

Yesterday was a better day for eastern Europe. The rouble rose as President Boris Yeltsin proposed Yevgeny Primakov, the acting been that rare bird, a strong

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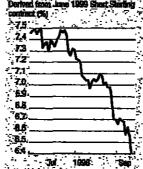
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Expected UK Base Rate
Derived from June 1999 Short Starting



minister. This seemed to break the political deadlock repeatedly rejected Mr Yeltsin's previous candidate,

Viktor Chernomyrdin. On the Moscow Interbank Currency Exchange, the rouble rose from 16 against the dollar to 13/14.25. The Polish zloty has long

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emerging currency. So much economy. He did say such a so that Poland was yesterday able to cut the zloty's officially targeted monthly rate of depreciation, by 15 basis points to 0.50 per cent. It also reduced the 28-day market intervention rate by 1 percentage point to 18 per cent. The zloty firmed.

■ The Bundesbank council members, back from holiday, are talking up the D-Mark. Tanned and relaxed, they ere everywhere yesterday. Klaus-Dieter Kühbacher did not rule out that the dollar

might "fall into a downward glide" because of the influence of stricken Asia and Latin America on the US

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glide would be "bad", but both he and his colleague Ernst Welteke also said they were not concerned about the current situation in exchange rates.

Three of them spoke against a rate cut. Mr Kühbacher said a German easing now could be seen as fear of an international crisis, and could only make things worse. However, he did say that there was scope in principle for a rate cut.

Franz-Christoph Zeitler, also a council member, said that money supply was growing strongly in some pean monetary union, leaving little room for rate cuts. Mr Welteke said: "Looking at (German) monetary policy it is expansionary rather

than restrictive." And these hawkish comments came as German consumer prices were revealed to have fallen 0.1 per cent last month.

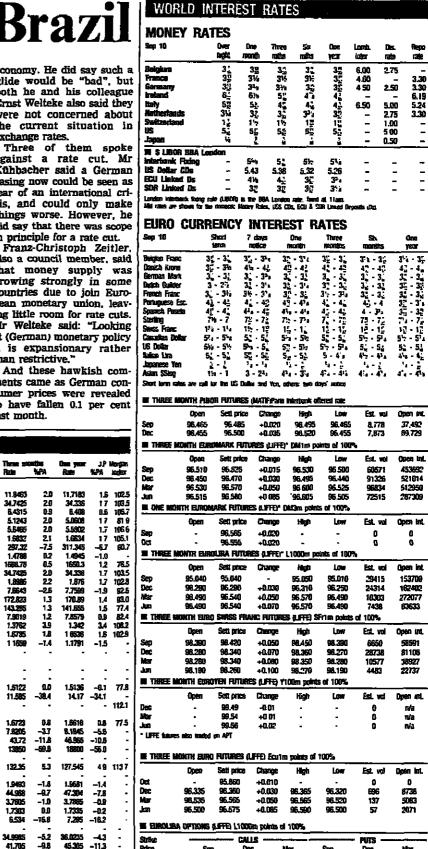
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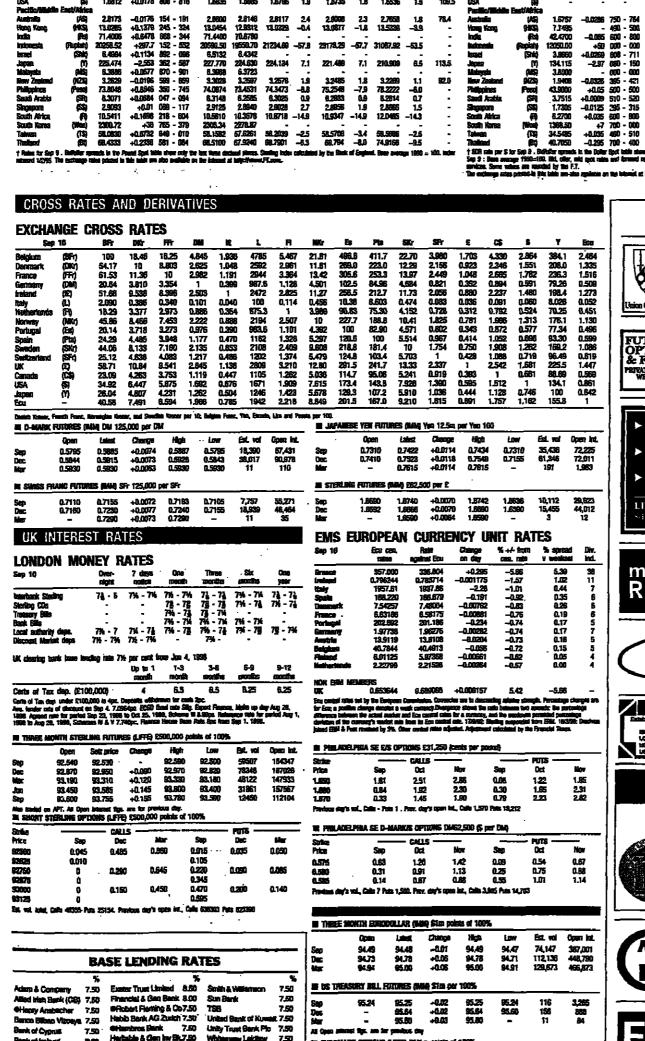
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further information, please contact:

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La Niña on the heels of El Niño

Hopes among commodity markets of a return to normal in world weather conditions have been put in doubt but many are wary of predicting a big impact, says Paul Solman

Asian financial crisis and Russia's economic difficulties, one bright spot has been the prospect that the world weather systems would return to normal after the havoc created by El

However, in the wake of El Niño - "little boy" in Spanish - comes his sister, La Niña, which is forecast to bring its own climatic changes until the middle of

El Niño occurs approximately every seven years and La Niña is part of the same cycle. So where the little boy goes, his sister fol-

"La Niña is the opposite of El Niño. Where El Niño was a warming of sea surface temperatures. La Niña is a cooling down," says Dr Mike Davey of the Meteorological Office in London.

pines, South Africa and plies from Australia, one of Costa Rica.

expected to bring wetter when Australia's crop losses weather than usual to many regions, especially equatorial large harvest in the US. Pacific, Dr Davey says, On the other side of the world, where El Niño brings rain to the biggest El Niño events Brazil. La Niña usually on record, a lot of people are brings drier weather.

However, some weather watchers are cautious about Although last year's El Niño predicting the effects of La had a big effect on weather

Judith Ganes, analyst at nomic impact was more Merrill Lynch in New York, muted." points out that, even though last year's El Niño system brought big climate changes, some of the expected crop devastation did not material-

"Ivory Coast was expect-ing huge losses in the cocoa crop, but it didn't happen, so it can be dangerous to specu-

El Niño's effects included Wheat market prices rose flooding in China in the past A ity markets labour drought in locations as far last year on the expectation few months has been attributed to the apart as Panama, the Philip that El Niño would cut supapart as Panama, the Philip- that El Niño would cut sup- buted to La Niña, though the cause is not certain. the world's biggest export-Ms Ganes says: "There is a By contrast, La Nifia is ers. But they dropped back tendency to look for a cause for big changes in the

> Lawrence Eagles at GNI in global warming." London says: "After one of may be linked to greater hurricane activity, such as very wary about predicting a hurricanes Bonnie and Earl which swept the US east big impact from La Niña. coast in the past month. activity with La Niña could conditions, its actual ecobe because El Niño tends to

were offset by an unusually

In some cases, such as the oilseed crops in Brazil and Argentina, El Niño actually helped boost production.

eather problems have also been blamed on El Niño and La Niña Much of La Nina's impact will be down to timing. "Crops will react differwhen such a link is quesently to unusually wet of an impact on crops there." tionable. Mr Eagles points out that the widespread weather, depending on



whether it arrives during the wet season or the dry season," says Mr Eagles. "El time that La Nifia has usual - nearer the northern depending on how long the hemisphere's winter. So the rain stays, says Mr Eagles. wet weather might have less

Australasia and east Asia the energy sector.

could experience heavier rainfall as well as south-east Asia and especially Indo-Niño was so powerful this nesia. Malaysia and Thailand. That could mean crop started a little later than damage or better yields. La Niña could even provide a much needed boost to

"Colder than usual one analyst in New York.

been hoping for.

weather in North America and northern Europe. brought by La Niña, is likely to increase demand for natural gas and heating oil," said A sharp jump in energy prices could be the good news the oil market has

effect' helps lift gold price

'Clinton

MARKETS REPORT By Kenneth Gooding and Paul Solman

Gold was caught up in the uncertainties created by the threat that US President Bill Clinton might be impeached. As the dollar weakened and US share prices fell, gold was "fixed" in London yesterday afternoon at \$290.50 a troy ounce, up by \$7.05, or 2.5 per cent. It held on to its gains in New York trading. Much of the increase came

from funds covering short positions, dealers said. Andy Smith, analyst at the Mitsui trading group,

pointed out that, apart from the "Clinton effect", there were uncertainties caused by Russia's economic collapse and turmoil in Asia. "If gold couldn't rise when all this is going on, when would it go up?", he asked.

Dealers suggested gold

might go higher in the short term before selling by Australian and South African producers capped the move. Oil prices rose after figures from the American Petroleum Institute showed US crude stocks had dropped 6.68m harrels to 329.9m barrels in the week ended Sep-

tember 4. Traders said the price was also helped by news that the UN had suspended its review of sanctions against Iraq. The review might have led to increased oil exports under the oil for food pro-

In late trading on London's International Petroleum Exchange, the benchmark October contract Brent crude was \$13.34 a barrel. compared with Wednesday's close of \$12.76.

White sugar futures dropped to \$215.50 a tonne in late trading on the London International Financial Futures Exchange compared with Wednesday's close of

Call for imports from Indonesia

Associations representing Indian coffee exporters have asked the federal government to allow the free import of robusta coffee from Indonesia to tide India over a shortfall in domestic

As the exporters have cancelled contracts for more Australia who use Indian than 5.000 tonnes of robusta coffee since they were not sure of getting supplies. prices for November delivery robusta cherry AB bave risen by Rs5 (12 US cents) a kilogram to Rs85 at the last auction.

According to the associations, the shippers are likely measure". to cancel many more contracts for robusta coffee even

COMMODITIES PRICES

LONDON METAL EXCHANGE

(Prices from Amaigamated Metal Trading) M ALUMINIUM, 98.7 PURITY (5 per tyrne)

Cash

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1155-60

1153-58

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1178-82

BASE METALS

Open int. Total daily temove

III ALJANS

Close Previous

High low AM Official

branded an unreliable sup-

COFFEE ASSOCIATIONS SEEK SUPPLIES TO FREE-UP EXPORTS

"This will lead to discounting of Indian coffee prices in the world market in the

future," they say. India, which exports nearly 75 per cent of its coffee production, has built "a chain of loyal roasters in Italy, Japan, Greece and robusta as primary coffee in the blends"

The cancellation of export contracts by Indian shippers will force these roasters to use robusta of other origins. The shippers want the government to allow coffee import as a "damage control

However, the Coffee at the risk of India being mend import levels to the ensure better prices.

Precious Metals continued

SE GOLD COMEX (100 Troy oz.; S/troy oz.)

government, does not consider the situation to be largest coffee producer and "grave enough" to warrant grows both robusta and imports of Indonesian coffee. Instead, the board has lifted the robusta crop estimate by 10,000 tonnes to 140,000 tonnes for the 1998-99

season (October to Septem-

Board officials think a higher crop estimate and the fact that harvesting in the start early in 1998-99, because the monsoon arrived before its normal time this year, will encourage the growers to dispose of

their present stocks. However, the Board has not taken into account the tendency of coffee planters Board, which must recom- to hold on to their stocks to

GRAINS AND OIL SEEDS

76.15 +0.65 76.50 76.25 77 65 +0.45 78.00 77.70

III WHEAT LIFFE (100 tonnes: 9 per tonne)

arabica varieties. The arabica crop estimate for 1998-99 is 100,000 tonnes.

India harvested a total cof-

fee crop of 232,000 tonnes in

weather. Last year, it was El

Niño; before that it was

Scientists believe La Niña

"Increased hurricane

suppress hurricane activity.

says Mr Eagles. "There were

fewer hurricanes last year.

But it's too early in the hur-

ricane season to see whether

there has been a real

1997-98 against 205,000 tonnes the previous year when the season was poor. Coffee produced in India is grouped under the "other main growing centres will milds" category. Unlike robusta, prices of arabica coffee on the domestic futures exchange bave remained weak in line with

world trends. India exported 138,000 tonnes of robusta coffee in 1997-98 and after providing for domestic consumption. there is hardly any coffee left for export.

1099 1116

E COCOA (ICCO) (SOR's/torna)

Rio Tinto warns on shorts

Mining Correspondent

David Humphreys, chief economist at Rio Tinto, the world's biggest mining company, gave a clear hint yesterday that the London Metal Exchange should look at its rules to see if speculative short selling by hedge funds ought to be held in

He said the key factor in the drop in base metals prices in 1998 to the lowest levels for several years was "an onslaught" of funds engaging in short selling selling metal they did not own in the hope that the price would fall and they could cover their positions

later at a lower price. agement, compared with the

1098 1,188 40,405 1316 268 15,000 1133 264 9,231 1152 47 27,353

+11 1713 1695 337 2.582 +7 1879 1681 2.772 20.251 +9 1630 1615 652 5.288 +9 1900 1590 158 5.257 +18 1562 1575 69 495 +5 1572 1572 18 177

117 00 -2.50 119.40 117.00 130 880 199.00 -4 00 113.40 108.80 5,710 14,012 107.05 -3.45 110.50 187.00 706 5,294 108.00 5-2.50 119.00 53 1.286 109.05 -2.55 112.25 109.00 53 1.286

268 15,000 264 9,231 47 27,353

5,124 168,081

warehouse stocks of less than \$2bn, "It is clear that these funds have more than enough muscle to move metals prices substantially." said Mr Humphreys in a the release of Rio's half-year phreys said.

depends not a little on their being able to take positions on the short side of the market on a scale that would almost certainly not be permitted on the long side," he added. This raised questions about "asymmetries in the functioning of the metal exchanges".

Mr Humphreys said there was no reason to suppose base metals markets were

MEAT AND LIVESTOCK

Sett Day's Price change High Low Yol

62.525 +0.500 63.000 61.775 1.705 63.775 +0.500 64.050 63.250 1,382 61.750 +0.400 62.000 61.300 435 61.500 +0.475 61.750 61.400 182

\$9.825 +0.875 60.450 58.700 9.977 37,320 62.250 +0.650 62.850 61.250 5.631 26.826

38.375 -0.576 39.900 38.350 3.826 14.428

38.275 -0.576 39.900 38.500 3.826 38.275 -0.675 39.475 38.100 2.812 43.125 -0.375 44.000 42.975 653 46.425 +0.400 46.700 46.275 171 56.850 -0.050 55.000 54.750 67 55.900 +0.075 55.100 55.800 18

PORK BELLIES CME (40,000ths; centerths) Feb 44 550 -2.775 48.950 44.325 Mar 45.100 -2.450 48.859 44.550 May 47.700 -1 800 49.700 45.500 Total

M LIVE CATTLE CME (40,000lbs, cents/bs)

into a loss-making condition, implicitly be signalling the need for production cuts, is, to say the least, odd in such paper issued to coincide with circumstances," Mr Humresults yesterday. "Recent price levels would "The ability of the funds seem to have been rather "Recent price levels would

"That prices should, by

pushing high-cost producers

to influence the market more a function of uncertainty about the future - an uncertainty at times evidently bordering on panic than any definitive knowledge about the present," he

He said there were "reasonable grounds for believing that, as a result of the funds' anticipation of conditions of oversupply, metals prices have, for the present. touched bottom". However, With \$120bn under man- not reasonably balanced at this did not imply there present, but the low prices would be an imminent and combined value of LME did not reflect that situation. lasting recovery.

JOTTER PAD

Strike price \$ tonne	— C	His	— P	#s
m alumanium (99.7%) ume	Oct.	Jan	04	
1350	35	74	24	37
1400	14	49	53	61
1450	4	30	93	91
COPPER				
Grade A) LIME	Oct	Jan	0ct	Jan
1600	106	144	17	40
1700	42	87	47	81
1800	11	48	116	140
COFFEE UFFE	Sep	Nov	Sep	Nov
1600	31	100	1	21
1650	1	68	21	39
700	1	44	70	85
COCOA LIFFE	Sep	Deg	Sep	Dec
1025	25	62	1	15
1050	4	46	4	25
1075	1	34	25	38
BRENT CRUDE IPE	9ct	Nov	0ct	Non
300	10	-		
350	-	61	-	-
400	-	38.	-	-

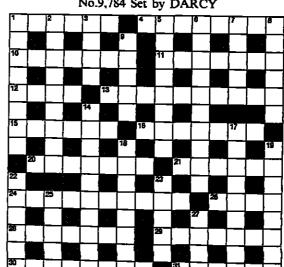
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700 -0	21 7.33	6.9812,440	66 278	1400	- 38	
7.52 -0		7.50 7.520				
7.74 -0		7.70 1.285				
785 -0			7.212			
8.13 -0			9.035	LONDON SPOT	, MVBKE	re .
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ttori nyce (50,	,000libs, cents/1	be)				
72.06 A	EE => 20 7	9.00 000	4.000	Dubal	\$12.65-2.76x	+0.35
	55 73.20 7		4,089	Brent Bland (dated)	\$12.80-2.85	+0,33
73.78 -0		3.70 3.536		Brent Blend (Oct)	\$13,40-3,45	+0.33
7322 -0			18.966	W.T.L	S13.78-3.82x	+0.75
	.75 73.7 0 7		10,089	■ OR. PRODUCTS MWE pro	oot delivery QF (dane
73.80 -0	79 74.35 7	3.80 163	6,548		 _	
		4,793	B3,764	Premium Gasoline	S148-151	+2.5
ANGE JUKCE HY	OF US ONOBAL A	ente@eri	-	Gas Ott	\$134-125	+5
				Heavy Fuel Oil	259-88	+0.5
110.15 -5.	55 116.50 11	1.75 333	94	Naohtha	5117-121	+3
111 55 -5.	30 116.60 17	1.50 7.854	18.309	Jet fuel	\$139-140	
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	95 122.00 11		2.713	MATURAL GAS Percentin	3174-133	+5
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	20 124.50 12 20 124.50 12			Protection (Co.)		
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		2.666	28.511	Perroleum Artus Tel Laurina 6	1171 THE FFEE	

Bacton (Oct) Prevolum Argus Tel Landon	12.55-12.60	-0 05
■ OTHER	pi/// 00- 0.4	
Gold (per troy oz)&	5291.35	+5 40
Salver (per troy ozně	438.00c	+1.50
Platrom uper troy oc.)	\$363.00	-6.00
Padadium (per truy oz.)	\$288.00	-
Copper	84.0c	41.0
Lead (US prod.)	45.00c	
Tin (Kuala Lumpur)	20.23	
Tim (New York)	260.5	+1.0
Cattle (into weight)	79.87p	-3.76°

Gold (per troy oz)&	5291.35	+5 40
Silver (per troy 02)-\$	438.00c	+1.50
Platroom uper troy or)	\$363.00	-6.00
Padadum (per truy oz.)	\$288.00	•
Copper	84.0c	41.0
Lead (US prod.)	45.00c	
Tin (Kuala Lumpur)	20 23T	
Tim (New York)	260.5	+1.0
Catale (live weight)	79.87p	-3.76°
Sheep dive weight	78.27p	-6.81*
Plas (live weight)+	35.720	1.31
Lon. day sugar (raw)	\$179.00	-0.20
Lon. day sugar (wie)	5225.10	+0.40
Basiey (Eng. feed)	Une	70,70
Make (US No3 Yellow)	£109.00	
Wheat IUS Dark North	Lina	
Rubber (Oct)♥	47.00a	
Rubber (Nov)♥	47.50p	
Rubber (KL RSS Not)	257.00m	+2.00
Coconus Oil (Phillips)	645.0y	-200
Petro Oil (Malari)S	677.5	-25
Copra (Philis	\$415.0y	-23 +20
Sonabeans (US)	150.0y	+20
Cotton Dustrok'A' Index	66.35	-0.40
Wooltops (64s Super)	3000	-0.40
E per turne males alternise state		

CROSSWORD

No.9,784 Set by DARCY



1 Naughty question about salary increase? On the contrary (6) 4 Action-packed, like eques-

trian competitions? (8)

10, 7 down Dairy product that's a go. if farmer's organised (7,5) II So is there room on the top

floor? (7) 12 Key in French staff's instruction (4) 13 Moans, as I twitch in awkward situations (10) 15, 16 It's affected the way one speaks of certain colleges

20, 21 Where one's missed facing minor charges? (7,6)
24 Neat presentation in a sellers' market (6.4)

26 Very minor part in a single production of "Cats" (4) 28 New hit involves a beat getting to parts of the brain 29 See 25 down

30 Approach meeting cold and on edge (8) mental film (6)

DOWN I Developed chart for an antigen (2,6) Claimed to have repre-

sented another's opinions Lost millions on painting of mountains? (4)
5, 23 Support for hands-on experience during basic

training (8-5)

6 University lad made up, left in cast? Unfortunately not! (2.4.4)See 10 across

Schedule involves your tra-ditional musician (6) 9, 18 Walkers' route barred for safety reasons (5,8) 14 Make public aware of exotic "glamour pet" (10) 17 Trousers and shirt, perhaps for a baseball player (9)

19 Victoria may have come from this highly favoured line of descent (4,4)

22 Expert given credit, almost identifying type of acid (6) 23 See 5 25. 29 across Snooker-player aims to start as a hobbyist

27 Rider's hiding two bits regularly - it could be a wind-up (4)

Solution 9,783



Nerth close Open ant 8,068 1,355 E LEAD IS per torne! 526-27 AM Officia 35 50C IN MICROEL IS NOT INTERP 4235-40 4300-05 4300-4200 4240-45 4210-20 4170-80 4240-50 M THE IS DO TORRE Close
Previous
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Total dark harrown 5515-20 Hogh Star. AM CHROSE 1020-20 5 1043-44 1036-37 13:24 ■ COPPER, grade A IS per known 1675-76 1695-96 1697-98 1717-18 1683-84 82,304 M LME AM Official E/S rate: 1.6721 LME Closing E/S rate: 1.6815 Sept 168(5.3 miles 16742 6 miles 16688 9 miles 16689 III HEBY GRADE COPPER (COMEN 77.50 -0.50 78.10 77.10 516 5.226 77.10 -0.75 77.10 76.70 426 2.944 77.10 -0.95 77.50 77.50 93 1.800 77.25 -0.90 78.10 76.60 9.918 29.923 77.40 -090 77.20 77.15 PRECIOUS METALS Prices supplied by N III Rothschild 295 63 296 00

44.50 +1.48 44.70 43.75 2,004 17,475 44.50 +1.13 45.20 44.00 717 15.172 - 117 50 115 00 10,767 126 75 +4 75 126 75 121 75 3,668 19,292 129,50 +4 75 129,50 124,75 4,492 41,915 132,25 +4,75 132,25 127,50 527 16,268 134 50 +4.25 134 50 131 75 845 12.996 III NATURAL GAS PE (1.000 theres; perce per them; 12.590 -0.040 12.670 12.350 270 3.985 14.060 -0.050 14.100 14.000 120 2.305 1910 +0.077 1.935 1.839 28.109 55.517 2.160 +0.978 2.180 2.090 12.833 35.035 2.385 +0.063 2.445 2.440 5.144 32.229 2.400 +0.029 2.420 2.440 5.144 32.229 2.400 +0.029 2.420 2.370 2.078 19.646 2.295 +0.024 2.310 2.270 2.637 17.363 56,931282,864 **Bold Lending Rates** (45 USS) (VIMEX 142,000 US galls.; c/US galls.) 42.90 +1.83 42.95 41 15 14,691 35,926 42.90 +1.53 42.95 41 15 1 43.90 +1.71 43.60 42.10 44.20 +1.43 44.20 43.30 44.95 +1.25 44.95 44.45 45.20 +0.50 45.20 45.20 46.35 +0.85 - -

+6.4 295.2 297.3 25.864 102.0k +6.4 296.9 290.3 1,180 15.060 +6.3 297.6 293.5 513 11,795 +6.2 300.0 294.3 402 15.349 29.397 195,035 +5.8 367.0 389.7 982 9,778 +6.9 368.5 365.0 144 1,260 +5.9 367.5 367.5 10 41 +5.9 - 18 295.50 +19.05 295.00 295.00 11 117 292.00 +10.05 292.00 284.90 213 2,222 289.50 +10.05 287.00 287.00 1 325 4995 +10.2 502.5 495.5 912 937 505.0 +10.0 511.0 494.0 11,015 55.388 506.9 +10.0 513.0 513.0 - 40 503.8 +10.1 514.0 505.0 58 8.997 510.7 +29.9 - - 25 1.735 512.5 +9.7 516.0 516.0 5 2.574 12,015 73,710 ENERGY ■ CRUDE OIL MYMEX (1,000 barrets. S/barret) 1483 +071 14.85 14.13 13.261 33.957 15.00 +0.64 15.00 14.32 52.71 58.762 15.19 +0.58 15.19 14.70 11.690 74.778 15.28 +0.43 15.28 14.97 5.032 40.673 15.38 +0.32 15.38 15.24 2.643 27.018 15.55 +0.32 15.35 15.43 42.3 16.899 103.741 484.081 III CRUIDE OFL IPE (S.barrel)

183 2,253 65 1,492 184 1,106 661 7,862 248.00 +3.00 249.00 244.00 2.519 1,958 253.00 +2.75 264.00 259.00 14,980 78,812 278.25 +2.50 279.00 273.50 2,201 24,060 289.25 +3.25 289.50 284.00 132 4,565 7 338 19,727 121,435 200 50 +2.00 202.00 196.25 7.461 5.685 213 00 +2.25 215.00 209.00 54.777 181,310 25:25 +2:00 227:00 221,75 8,881 59,885 223:50 +2:00 234:00 229,25 1,398 21,982 238:50 +1:75 240:00 235:25 2,609 29,803 243,75 +1:75 245:50 242:00 329 4,851 SOYABEAN OR, CST (63,000ths, cents/fb)

329 4.951 75,874 315,184 TO COFFEE "C" CSCE (37.500fbs, cents/lbs) 525:00 +4 00 527 50 520 50 552 3.724 522 50 +5 50 525:00 516:50 26:488 89.833 532 00 +4 75 53425 527:00 3737 23.388 533 00 +4 75 53425 527:00 3737 23.388 543:00 +525 545:00 5775 23.09 17.078 551 50 +4 50 551:00 548:00 468 7.229 562 00 +5 32 564:00 557:00 1895 918-134 RE COFFEE (ICO) (US cents/pound) IN WHITE SUGAR LIFFE (50 tonnes, S/loone) T315 4C7 1738 1322 2.827 5.570 130.6 +16 131.7 1783 2.838 25.390 130.1 +17 1345 1314 7.336 64.110 132.1 +18 1350 1325 1.377 14.718 132.1 +18 1350 1325 1.377 14.718 122.1 +17 1470 1375 1.399 13.007 142.3 +13 143.5 1412 940 6.891 18,164 138,739 Oct Dec Mar May Jei Total 29

+40 870 E70 +20 935 930 +20 - -+15 - -+15 - -870 925 975 1905 890 PULP AND PAPER

ME PURPEX CALLS BISS. 24 air dry tons) 428 50 -3.75 433.00 426.50 455 00 -6 25 460.00 455.00 Mar Total FUTURES DATA All facility citin symptom by CMS

1,370 25,965

7,891 16,605 1,583 9,641 540 4,053 150 1,868 412 2,075

WOOI from Maliett & Co WGOI from Mailett 8, Co. Australian wool prices tell a little further this week. The eastern market indicator was 10 cents down at 527 cents a leg, northern and southern regional indicators were also down 10 to 533 and 521 cents respectively. New Zealand was cheaper for most mannes and croeptrade but deem's for ourser 34-32 micron carpet types. Last week's firmer prices in the carpet spool.

Open inspect and Volume data shown for contracts, tradeo on COMEN, NYMEX, CST., NYCE, CME, CSCE and PE Crude Oil are one day in arrears. Volume & Open interest totals are for all traded n INDICES Reutera (Base: 18/9/31 = 100) Sep 10 Sep 9 month ago 1498.2 1502.7 1527.3

■ CRB Pateres (Sase: 1967 = 100) ■ 63Cl Spot (Base: 1970 = 190) Sep 9 143,14 LIME WARREN

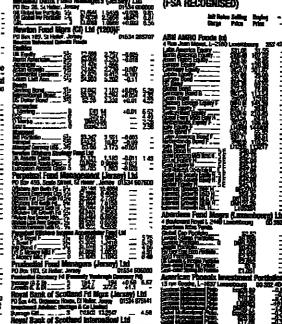
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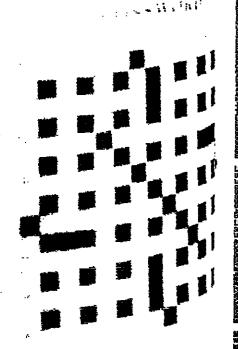
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Cold Montreal left Fei Managars (sele of Man)





Offshore Funds and Insurances

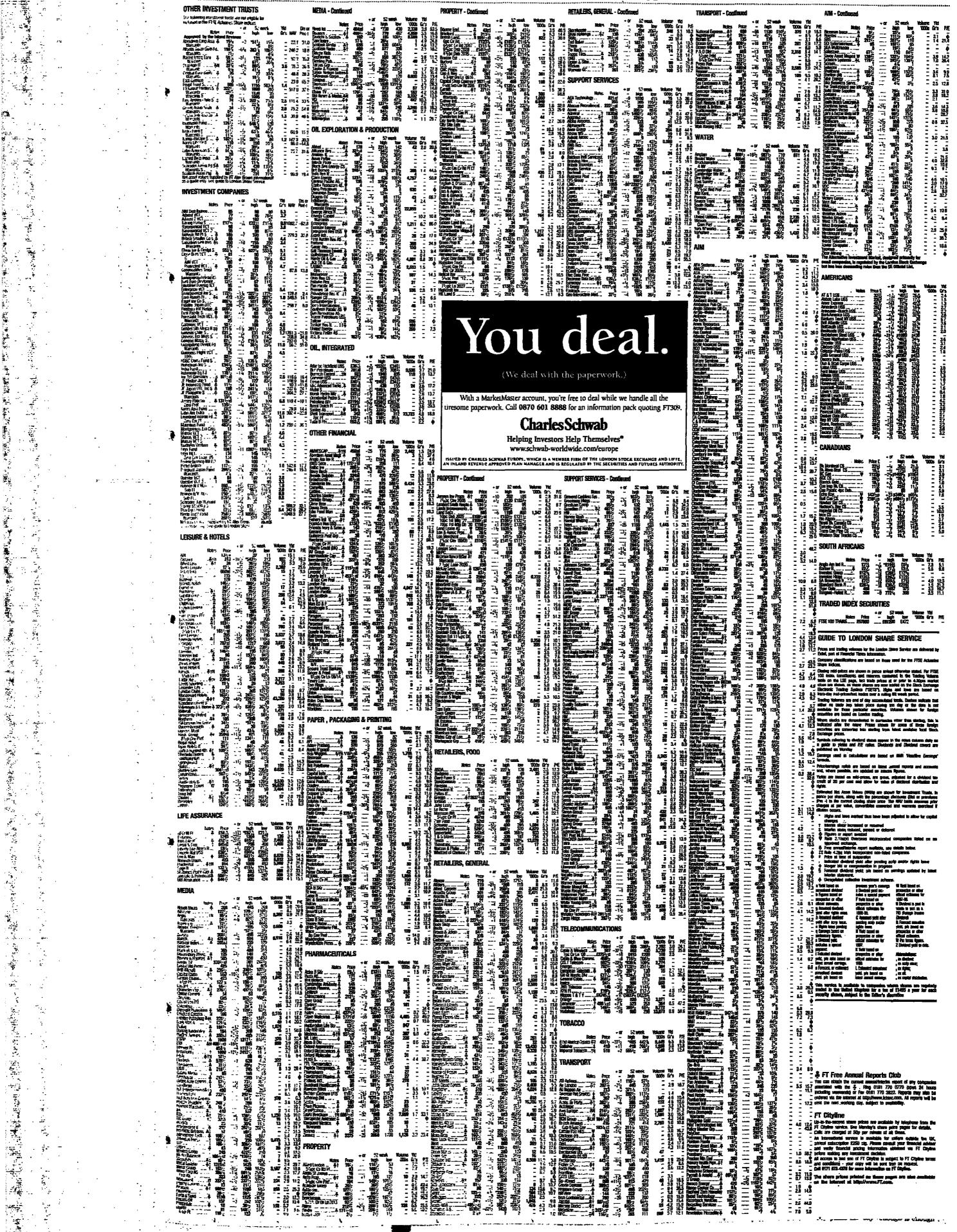
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| April | April

LONDON SHARE SERVICE



FTSE All-Share Index

Clinton fears add to CBI and interest rate gloom

MARKET REPORT By Steve Thompson, UK Stock Market Editor

An increasingly unhappy UK stock market came under further heavy pressure yesterday with a mixture of worrying international and domestic news driving share

prices sharply lower. Street's Wednesday slide, kets, in the short term. London was dealt another blow in mid-morning, with news of the latest Confederation of British Industry survey of distributive trades, and again at midday when

rates might be cut.

decline on Wall Street at the outset of trading yesterday. The Dow Jones Industrial more pain for Wall Street. Already weakened by Wall and therefore for global mar-At the London close, the

FTSE 100 index was down 174.7 or 3.3 per cent on the

And even the FTSE 250 and FTSE SmallCap indices,

the Bank of England dashed which have attracted plenty lower at 4.751.8. The FTSE first time in many weeks, tive trades alarmed many faint hopes that interest of domestic support in SmallCap dropped 11.4 to eventually settling at 1.1bn dealers, although giving a recent sessions, began to feel The final blow for London the effects of a general stocks came with a steep retreat across the broader market.

Boosted lately by the general concentration on domes-Average quickly fell more tic earnings and the better than 200 points. Many Lon- prospects for UK interest don traders were forecasting rates, the FTSE 250 withstood much of the downside pressure affecting the leaders, even managing a minor gain in midsession.

But that support evaporated, and the 250 index suffered a big sell-off during a testing afternoon that saw it close 59.9 or 1.2 per cent

Marketmakers were quick to point out that the gradual had been accompanied by a institutional business being put through the market.

"The big funds are now making decisions and today they are to sell into the market." said one dealer. "It's not sensational size but enough to damage the market and to trigger general unease," he said.

Turnover in equities topped the 1bn mark for the

SmallCap dropped 11.4 to eventually settling at 1.1bn dealers, although giving a by the 6pm cut-off point.

Other market observers warned that the recent raideterioration in the market lies have been getting weaker and weaker. "That is on hold was not well pick-up in the amount of always a sign that we're received in the stock market, going lower," was one trader's view.

> There was no doubt about the factor hurting Wall Street. There were wild rumours circulating in London all day that President Clinton was about to resign. And in purely domestic terms, the subdued Confederation of British Industry's August survey of distribu-

stocks continued following

their underperformance in

the face of fears of a slowing

Barratt Developments saw

a brisk 1.1m shares traded as

a note from house broker

Charterhouse Tilney landed

Jonathan Timms at the

broker highlighted the

stock's high yield and strong

halance sheet. He also said

that Land Registry figures

for the second quarter of the

year confirmed that the

main slowdown in the mar-

ket was in the London area,

ferences to its advantage.

market, were off 2 at 174%p.

FTSE Actuaries Share Indices

Bryant easier

stocks demotion.

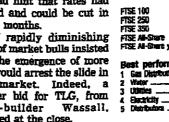
on fund managers' desks.

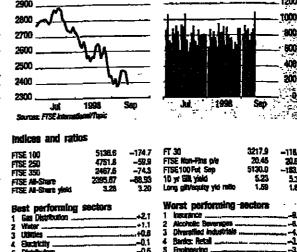
UK economy.

boost to gilts.

The decision of the Bank of England's monetary policy committee to leave rates even though the Bank gave a broad hint that rates had peaked and could be cut in future months.

The rapidly diminishing band of market bulls insisted that the emergence of more bids would arrest the slide in the market. Indeed, a counter bid for TLG, from stake-builder Wassall, emerged at the close.





Analysts take aim at BTR

COMPANIES REPORT By Joel Kibazo and Martin Brice

BTR suffered a humiliating fall of almost 19 per cent new providers. amid some of the heaviest volume in the market as the shares dropped to their lowest level since 1984.

The fall was notable for coming hard on the heels of an announcement by the company that it intended immediately to start a share buy-back, which would normally be expected to lend support to the share price. The catalyst for the drop

was a raft of aggressive downgrades by analysts following results that showed a fall in underlying profits from £360m to £339m, well below some expectations.

The downgrades were said to be producing full-year pretax profit forecasts in the range of £640m-£650m, down from a consensus for the year of some £804m. This compares to £1.3bn reported for last year.

Sentiment in the stock was not helped by scepticism at the group's plans to avoid problems from the strength of sterling by moving operations overseas, because of the time this would take. The shares lost 24% to 107%p. In 1993, they

Gas distributor Centrica actively traded Footsie bucked the poor market stock. trend as analysts prepared to upgrade full-year profit expectations after the company published interim figures at the top end of market

Analysts said they had been greatly encouraged that Centrics had so far maintained its strong market share in the consumer gas market in the face of increasing competition from

The shares jumped 9% or 9.3 per cent to 108p, by far and turnover rose to 43m, the best performer in the FTSE 100. Volume of 29m

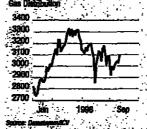
"The reduction in working capital boosted cashflow but there are still reservations on Centrica given the current depressed gas prices in the UK and the likelihood that Centrica will continue to be tightly regulated." Dealers continued to sug-

gest that the agreed BSkyB takeover of Manchester United would be referred to competition authorities. The latter remained a busy trade making it the most active stock in the FTSE 250, as the also made it the most shares improved 61/4 to 222p.

FT 30 II	VDEX							
	Sep 10	Sep 9	Sep 8	Sep 7	Sep 4	Yr age	*tāgti	Low
PT 30 Ord. div. yield P/E ratio met P/E ratio pil	3217.9 3.32 20.20 20.12	3334.6 3.20 20.92 20.83	3360.6 3.19 21,04 20.95	3380.6 3.18 21.09 21.01	3284.3 3.27 20.51 20.42	3143.0 3.59 20.49 20.21	3954.0 4.22 25.41 25.19	3214.1 2.72 15.80 15.71

STOCK MARK	ET TA	RADING	DATA	1.		
	Sep 10	Şep 9	Sep B	Sep 7	Sap 4	Yr ago
SEAC bargains	59,002	53,290	82,357	54,016	50,269	37,309
Equity furnover (Error) Equity bergalast	:	2674.2 42,580	2772.5 41,178	2805,4 45,363	2845.5 38.945	2027.7 33,868
Shares traded (m)† Total market bergelpst	-	751.0 55,103	848,4 58,429	718.8 54.876	762,7 51,278	784.1
Total turnover (Emit		3614.8	3731.1	3524.2	3922.0	
Total etres traded (m):	7096.6	978-2	1061.1	928.8	1009.3	 :
Tradepoint turnover (Em) Tradepoint sive traded(e)	35.2 10.2	32.3 10.4	20.3 7.3	24,4 8.0	25.6 10.0	3.9 2.8
TEXTUGOR later-market and over	and luncar	r bur lexiladina	Crest lurgous	er. 10K auto 1	otal at Som.	2 UK alas

at and worst performing FISE sectors



The prospect of further bid activity among football stocks emerged as Carlton Communications confirmed it is in talks with the unquoted Arsenal FC regarding ways in which the two companies "could work together". Carlton shares eased 2 to 423p.

Few people were surprised when Wassall emerged to make a bid for TLG by trumping the 160p offer from Coopers of the US. The offer of 175p a share in cash from Wassall, which has been steadily increasing its stake in TLG for some time, values TLG at £351m.

It also said yesterday that it now had 34 per cent of TLG's shares, and asked the board to withdraw its recommendation for the bid from TLG shares closed up 8 at

a mid-price of 177%p, although the bid price was quoted at 175p, the level of the offer from Wassall. Volume was 19m as Panmure Gordon bought shares in the market. Wassall shares were Interest in housebuilding

Volume was 2.8m.

Brothers target of 930p.

Securicor, another new constituent of the Footsie stood out as the only stock to buck the market trend in the telecoms sector. The shares moved 7% ahead to

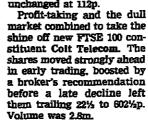
Shares in Shell Transport fell 12 to to 342p, after announcing an interim dividend of 5.3p for 1998 - up 3.9 per cent on the 1997 interim dividend of 5.1p but at the bottom of the range of analysts' forecasts of between

while Barratt, as a national John Toalster at SG Secu-

brought turnover of 23m. at 89%p. There is said to be buying interest by smaller company funds following the Stagecoach was one of the better Footsie performers as gained 4% to 96p as fund the stock gained 13 to £11.33 managers protested that the following a presentation at 80p offer undervalued the

The bid for engineering Scottish Media was off a company UPF ended just five days after it started. with Charterhouse buying stock from 25 institutions, giving buy-out vehicle Hartrade 95 per cent of UPF

shares. The offer was at 1121/p and the stock closed

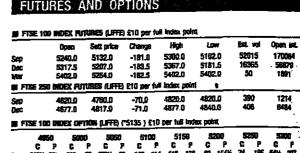


Lehman upgraded its recommendation to "buy" from "outperform" and set a share price

company, should be able to exploit regional market difrities was among those disappointed with the planned payout. He said: "Shell The shares, which have fallen from 341p this year on appears to have an undiminfears of a slowing housing ed capacity to disappoint. It disappointed on its targets for return on capital employed, the second-quarter figures were below expec-Bryant, which has fallen tations and now the dividend out of the FTSE 250 into the is at the bottom of the range." Active trading SmallCap index, was easier

Video publisher VCI continued to increase its premium to the 80p cash bid from Scottish Media. VCI Charterhouse Tilney on company, and 130p was Wednesday.

penny at 655p while Kingfisher, which made a surprise entrance into the story on Tuesday by saying it was considering a higher bid, was down 16 at 518p.



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**EMERGING MARKET FOCUS** 

# **STOCK MARKETS**

# Impeachment talk adds to uncertainty

WORLD OVERVIEW

The possibility that impeached was the latest selves. piece of bad news to depress

make little difference to economic policy (and far less general continued to take a than, say, the resignation of Alan Greenspan), the uncertainty created by the impeachment talk was the

investors needed. And it did not help that some of the bearish themes of the last President Clinton might be few weeks repeated them-

Shares in Société Générale global equity markets, writes fell sharply as it revealed ket losses after the Brazilian FFr6bn of provisions to While his departure might cover emerging market losses, and bank stocks in battering.

Concerns about the outlook for US corporate profits were highlighted by the last thing that nervous warning from Procter &

goods giant, on Wednesday. And Latin America, seen by many as the "next dom-

ino" in the emerging markets, suffered big stock marcentral bank announced a deterioration in the government's finances. Brazil has been suffering a foreign exchange drain as investors worry about devaluation. In the midst of all this,

Russian president Boris Yelt-

sin gave up on the candidacy

prime minister and switched to Yevgeny Primakov. Since Mr Primakov is acceptable

MORNING'S CHANGES % Change

to parliament, that at least

likely. Rival UBS was down

In Vienna, Bank Austria

took another beating, drop-

ping Sch39 to Sch608 after a

6 per cent slide on Wednes-

day as investors continued

to focus on its Russian liabil-

Italian banks were hard

hit with three blue-chip

financials suspended limit

down: BCI down L958 to

L9,213, Banca di Roma L264

lower at L2,662 and San Paulo off L2,175 at L20,136.

Sentiment was equally

depressed in Spain where

Latin American devaluation

Santander fell Pta235 to

Pta2,295 and BBV lost Pta205

or 11.1 per cent to Pta1,670.

Up to 30 per cent of both banks' total lending is to

PARIS closed just 19 points above its low for the

session with the CAC 40

index off 172.7 at 3,589.35 in

heavy turnover of FF112.9bn.

electronics both fell more than 10 per cent. Schneider

shed FFr84.90 at FFr805.10 while the Franco-Italian

chips group, hit by the latest

round of negative demand news from the industry,

came off FFr36 at FFr319. Usinor lost FFr4.20 at

Schneider and STMicro-

scares were again rife.

Latin America.

SFr40 at SFr486.

Gamble, the US consumer of Victor Chernomyrdin as but the new man is not seen setback decisively put paid All this weighed heavily

on equity markets, with investors switching into the safe havens of bonds and gold. On Wall Street, the Dow Jones Industrial Average quickly lost more than 200 points and by lunchtime in New York it had lost all the ground gained in Tuesday's record points rise. European markets had

started to weaken on

10-month low against the

D-Mark. By the close, the

Xetra Dax index was

214.39 lower at 4,744.05.

hit by currency consider-

ations. BMW lost DM25 to

DM1.245 and its preferred

VW lost DM6.80

DM124.85 in spite of news

that group deliveries in the

first eight months rose 5.7

per cent. Daimler-Benz fell

Software group SAP was

another sharp loser, with its

preference shares giving up

The chemicals sector was

under pressure with Hoechst

in the spotlight after its

chief executive cautioned

that 1998 earnings per share

could be lower than in 1997.

He also said pressure on margins was continuing and

the company expected to sell

stock DM80 to DM745.

DM6.60 to DM154.90.

DM58.70 to DM986.25.

Export-related stocks were

to the mini-rally that began on Friday. Both Paris and Frankfurt lost more than 4 per cent. The fall in the dollar, which was linked to President Clinton's problems, was another depressant for European bourses. While it is too early to describe the correction as

bear market, the pattern of temporary rallies that give way to further precipitate

Schering gave up DM1.50 to

AMSTERDAM fell 55.28 to

1.021.31 on the AEX index

after another torrid session

ABN Amro gave up Fl 2.70

to Fl 38.80 and ING lost

F1 9.50 or 8.5 per cent at

The overnight profits

giant Procter & Gamble sent

the shares F18,90 to

FI 129.70. Heineken shed

F1 2.80 to F1 80.50 ahead of

HELSINKI took a sharp

tumble with the Hex general

index losing 245.99 to

4,302.90. The forestry sector,

down 6.8 per cent, was hard

hit by a weak dollar, while

insurers tumbled 7.9 per

cent, exaggerating the mar-

ket's move. Nokia finished

Written and edited by Michael

Morgan, Jeffrey Brown, Peter

FM32 down at FM898.

today's interim results.

DM178.35.

for financials.

to Fi 56.10.

its Vianova resins group. Hoechst fell DM4.45 to DM68.45, Henkel lost DM11.90 to DM145.05 and

Figures from Latvia's central bank suggest the banking sector had 8 per cent of its total assets, or 170m lats (\$285.8m). invested in the Russian market. Of that sum, short-term Russian treasury bills accounted for about 72m

Fl 102.90 with volume in Rlue-chip Unibanka, Latboth stocks topping 11m ASM Lithography crashed lower on demand worries following negative July figures for global chip sales. The

in Russian GKO T-bills. shares hit a low of F13230 Unibanka's highly liquid stock fell by more than 20 per cent in the last week of before closing off F1 2.90 at Fl 35.30. Business software August after the bank cut its leader Baan retreated Fl 4.80 profit forecast for the year to 4.7m lats from 8.5m. The shares have recovered, prowarning from US detergents

to the very illiquid market.

The stock of Komercbanka, the country's fourth biggest bank whose Russian exposure amounted to about 14 per cent of assets, has not recovered from a 60 per cent plunge at the end of August. Komercbanka suffered a three-day run on deposits as

# Riga follows in Jnibanka wake

The financial and political crisis in Russia has capped a dismal year for the Riga stock exchange in Latvia.

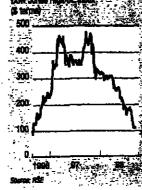
Over the past 12 months, the Dow Jones Riga stock exchange index, weighted by market capitalisation, has lost more than two-thirds of its value. The summer has provided no respite, with the index shedding about 45 per cent of its value in August.

The extent of Latvian banks' heavy exposure to the Russian market became clear three weeks ago. The news stoked fears about the solidity of some financial institutions and exporting companies as several banks cut profit forecasts.

via's second biggest bank. took a beating after it disclosed that 3.2 per cent of its assets, or 9.9m lats, was held

viding a measure of support Unilever lower, depressing

"The [Riga] Dow Jones index goes where Unibanka goes," said Girts Ozols of Hansabank Markets in Riga. Unibanka stock has on occasion accounted for more than 90 per cent of market



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250,000

poject Finance

RECRUITMENT DIRECTOR

would collapse because of its Russian exposure. It eventually suspended early payments of time deposits, with the approval of Latvia's central bank, which said Komerchanka was not in danger of collapsing.

Though analysts are doubtful, the bank is sticking to its pre-crisis profit forecast of 4.2m lats. There is not much activity

in Komerchanka shares, and there are few hopes for immediate recovery, said Renars Karass of Talinvest Suprema Securities. "It will recover but it may take a year," he added.

For all the travails of the largest banks, it was Latvia's ninth biggest, Kapital bank, which earned the dubious distinction of being the first outside Russia to go bust as a consequence of its exposure to the Russian bond market. According to the central bank, Kapital bank had up to half its assets of 68m lats invested in

Latvia's larger publicquoted industrial companies are also bracing themselves for lean times.

About 20 per cent of Latvia's exports go to Russia. and several companies have already said they would halt exports until they could make sure their goods would

Matei Vipotnik

# Loan exposure weakens banks Dow tumbles on concerns for presidency

US shares tumbled in early trading as Treasuries pushed higher on growing concerns about the Clinton presidency and renewed Latin American worries, writes John Labase 345.46. in New York.

Average went into a nosedive as Congress met to discuss issues concerning potential impeachment proceedings against President Clinton. Sentiment was also deeply undermined by curshakeout for equities across

Banking shares took a phia Stock Exchange's bank index tumbling more than 5 per cent to 617.34. Among Street steeply lower in early the steepest fallers were trading in spite of a determoney centre banks, with mined rally by the heavy-Citicorp down more than 7 weight golds sector where per cent or \$74 at 86%.

The Dow was down 242.02 were commonplace. to 7,623.00 by early afternoon, a loss of more than 3 index was off 99.08 at 5.772.70

Among Dow stocks, American Express was off more in spite of talk that the govthan 7 per cent to \$70强. Brokerage shares also fell that the ban on bank merg-

back sharply, with Merrill ers be lifted.

Technology and small-cap shares were hurt less than blue chips, with the Nasdaq composite off 41.98 or 2.6 per cent at 1,582.57. The Russell 2000 index of small-cap

shares was down 7.23 to

As stocks plunged, US The Dow Jones Industrial Treasury notes and bonds surged in price across the maturity range, with some issues notching up record low yields. The benchmark long bond was up # to 1044. vielding 5.214 per cent.

Software leader Microsoft rency pressure and a severe . was down \$21 to \$99% one day after the company issued subpoenas to its rivals related to the US govpounding, with the Philadel- ernment's anti-trust case

TORONTO tracked Wall morning gains of 5 per cent By noon, the 300 composite

per cent, with the blue-chip in good two-way volumes as index coming within 100 the weak opening on Wall St points of last week's lows. and a surge for local bonds The Standard & Poor's fell combined to depress investor Banks led the way lower

\$5 at \$53%. Hambrecht & came off 95 cents at C\$59.95 Quist tumbled more than 14 and Bank of Nova Scotia 75 cents at C\$26.40.

ernment is set to recommend

# Currency fears trigger Latin American rout

as worries about the stability of a number of currencies across the region.

lower from the opening bell, pushed down by a renewed outbreak of devaluation 2,969.14 at midsession. fears as foreign money continued to flee the country.

By midsession, the benchmark Bovespa index was off mal. 843 or 11.4 per cent at 5,012. The leading blue-chip fallers were Telebräs, down 11.1 per

Latin American markets fell plunged. Share market activsteeply in morning trading ity was described as heavy as the central bank intervened to support the peso sparked a wave of selling and the local money markets surged, lifting overnight SAO PAULO streamed Cetes to 40 per cent.

squared positions ahead of Outflows from commercial today's public holiday. By and floating financial marmidsession the IPSA index kets totalled \$1.14bn on was off 3.43 at 56.17, a decline of 5.8 per cent. Vol-

CARACAS, hit earlier this month by an effective devaluation of the bolivar followcent at R\$62.80, and Petro- ing a widening of the central bras, which lost 13.6 per cent bank's trading band, shed 92.14 or 3.3 per cent to at 4,853.9.

The IPC index was down 198.12 or 6.3 per cent at SANTIAGO fell as traders

umes were said to be mini-

MEXICO CITY also 2,728,90 on the IBC index.

# with the early run of half-

Bank shares were sucked into a whirlpool of selling yesterday as concern about the industry's emerging market exposure climbed to new French banks led the rout

year results from the sector failing to reassure investors. Société Générale fell 11.8 per cent in turnover of FFr1.4bn. The bank, which spelt out first-half emerging market provisions late on Wednesday, but disappointed analysts by not letailing the amount of over-

all lending exposure, gave up FFr113 at FFr841. BNP fell FFr32.20 to FFr337.80, Paribas tumbled FFr34.50 to FFr420 and CCF lost FFr26.10 at FFr385.90.

German banks remained under pressure with Hypo-Vereinsbank tumbling DM7.15 to DM118.70. Deutsche Bank lost DM6.25 to

THE DAY'S CHA	NGES
9	6 Chang
Madrid	-6.3
Hetsinki	-5.4
Milan	-5.3
Amsterdam	-5.1
Paris	-4.6
Zurich	-4.4

DM102.10, Dresdner Bank fell DM2.05 to DM70.45 and Commerzbank DM1.88 lower

Swiss banks resumed their slide after Wednesday's news that Credit Suisse's investment banking arm, CS First Boston, had \$3.9 billion of exposure to Russia and Credit Suisse, down almost

10 per cent on Wednesday, lost another SFr14 to SFr198, as banking analysts took contrasting views on the stock. Morgan Stanley upgraded its investment rating and said its share price target was SFr245. Lehman Brothers, how-

ever, cut its rating, saying that the downgrade reflected CSFB's \$250m losses by the end of August because of its exposure to Russia. Lehman added that uncovered expo-

FFr57.85 as worries about Asian imports hit sentiment. Foods group Danone was the one blue chip to stand out against the downtrend,

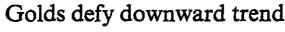
adding FFr12 to FFr1,572. FRANKFURT dropped more than 5 per cent to its lowest levels of the day, hit by Wall Street's early tumble and a weak dollar's fall to a

**SOUTH AFRICA** 

broad market fell foul of the global downtrend and the all share index closed off 121.4

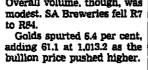
Golds in Johannesburg lower, losing 188.2 at 6,728.7. strongly but the to RB4.

Golds spurted 6.4 per cent,



industrials tumbled 256.3

financials moved steeply Overall volume, though, was



# or 4.5 per cent to 5,502.5 and



**ASIA PACIFIC** 

Despite a better day for the yen, which rallied against the dollar, TOKYO fell for the second day running as the Bank of Japan's cut in interest rates failed to inspire confidence, writes Alexandra Harneti. The Nikkel 225 Average

lost 89.51 or 0.6 per cent at 14,666.03 in moderate trad-

ing. The index moved between 14,530.92 and 14,902 and turnover fell back to about 370m shares. The Topix index of all first-section shares lost 0.6 per cent or 6.1 at 1,109.91. In

Osaka, the OSE finished down 89 at 15,254. Banks suffered losses and there was heavy selling near the close of trading. The financial sector fell steeply, losing 3.8 per cent. Long Term Credit Bank of Japan slipped Y2 to Y52 and Sumitomo lost Y23 to Y1,110. Bank of Tokyo-Mitsubishi

lost Y7 to Y1,067. denied reports of losses from 21 and plus 11.5 per cent rose Won220 to Won4,150 in 40 capital index, dented by derivatives trading, gained over the past three sessions. Y4 to Y338 as the day's most heavily traded issue. Sakura 201m shares traded, against Bank gained Y8 to Y254.

Electronics companies ers struggled to make sense were also down. Toshiba of the capital controls company had discovered cents to NZ34.35.



came off Y4 to Y470, Hitachi Y1 to Y619 and Fujitsu Y23

Trading houses Marubeni Moody's cut its ratings for the companies. The former lost Y1 to Y234 and Nissho at 338.95.

9.45 or 2.4 per cent to 380.20 Volume turned lower with 383m on Wednesday, as tradimposed at the start of the major natural gas reserves month. major natural gas reserves in Bolivia. Dong Won rose

Time Engineering and Technology Resources were news that the two were in merger talks. Time lost 1 cent to 91 cents and Technology Resources added 7 cents to M\$1,29. MANILA ran up against

foreign selling of blue chips and the composite index shares, dived almost 7 per ended off 57.26 or 5 per cent cent to an intra-day low of at 1,100.17. The foreign sell- 218.99 before inching back ing was sparked by a soft up to end 14.36 weaker at day for the peso. PLDT fell 215.61. The broader Straits 60 pesos or 7.6 per cent to 785 pesos and Ayala Land 25 per cent to 885.00. centavos or 4.9 per cent to

higher, spurred on by heavy and Nissho Iwai fell after late buying in futures-linked trade and the composite cent at 7,849.96. Boosted by index rose 9.73 or 3 per cent

iwai Y5 to Y190. Korea Long Term Credit
KUALA LUMPUR had Bank rose Won250 to its another volatile run, falling daily limit high of Won2,365 ahead of a statement today on the composite index after confirming a merger with Fuji Bank, which has movements of plus 22, minus Kookmin Bank. Kookmin 1.8 per cent to 1,760.76 on the heavy trade of 7.2m shares. Energy developer Dong Won went limit-up for the second day after its president said on Wednesday the

Won6,300 to Won58,900. SINGAPORE was broadly the most active shares on lower, with Malaysian

shares traded over the counter bearing the brunt of the falls as investors took profits after Wednesday's sharp gains. The UOB-OTC index, tracking mostly Malaysian

Times index lost 20.46 or 2.3 HONG KONG mostly traded sideways with most SEOUL was sharply interest centred on China

stocks. The Hang Seng index ended down 55.49 or 0.7 per hopes for lower Chinese interest rates and short-Korea Long Term Credit covering, China stocks pushed higher. The red-chip index gained 4.1 per cent and H shares 2.5 per cent. WELLINGTON fell 32.39 or

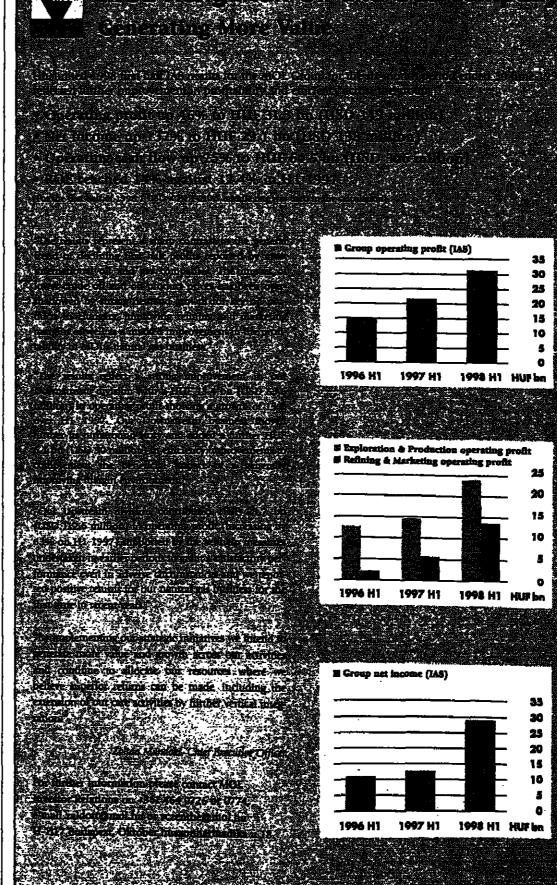
Standard & Poor's revision of

New Zealand's foreign cur-

rency rating to negative. NZ

Telecom shed 23 cents to

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Riga follows in Unibanka wak

Employee drug testing, commonplace in the US, will become the norm in Europe

The job is almost yours. You are eminently qualified and you breezed through the interview. The pay, conditions, holidays and prospects for advancement look ideal. But there is the minor matter of the drug test. How would you feel about giving a urine or hair sample to your prospective

A book published this week argues that drug testing in the workplace is inevitable and necessary.* It criticises the UK government for failing to tackle the issue in its recent white paper on drugs and forecasts that the testing of employees, which has become commonplace in the US, will soon become a dominant issue in the

Patrick Dixon, the book's author, says governments are "scared" of using drug prevention programmes. including workplace testing, even though as many as 70 per cent of all drug users are in work. He argues that employers should be able to choose to take action where staff are found to test

positive for drug use, if they bealth or safety of others could be commmised. He believes that drug testing could be combined with a drive against alcohol intoxication.

However reluctant European governments may be to confront such issues. the US experience would suggest that it is time the implications of workplace drug testing are researched and debated before inappropriate legislation is enacted that does not fully consider civil liberties and the fairness and use of the

Employee drug testing in the US has grown into a \$340m a year industry. By January 1996, says the book, some 81 per cent of large US companies were testing for drugs, covering 40 per cent of the workforce. Some 95 per cent of employers with workforces of more than 2,500 people had drugs policies and 91 per cent had drug testing programmes. Federal policy is to spread the use of testing into small businesses, which would

workforce into the net. Drink and drug problems

are rife in some US industries. The US construction industry has reported substance abuse by up to one in four workers. One survey of 250 large and one-third viewed drugs and alcohol as problems; and half of the companies said they would sack an employee on the spot if they were found to be under the influence of drugs or alcohol at work.

Testing, says Dr Dixon, has made significant inroads into preventing drug abuse. although one example given in the book perhaps says more about the creation of social problems by irresponsible employment policies than it does about abuses by employees. He quotes a plastics company in the mid-west where some staff took stimulants to keep awake when management increased the normal eight-hour shift to 12 hours in an attempt to raise production.

When the safety manager began to find powder residues and razor-cut marks on equipment he realised

that amphetamine addiction by adding nitrates to their had become widespread. The urine samples. Employee company estimated that testing is spawning a flood between 15 and 20 per cent of new products, some of which are designed for drug of the workforce were taking drugs, often on the job, and detecting and others which began testing in line with a claim to produce negative drugs education and test results. Advice is also prevention programme. Drug appearing on the internet, taking had fallen to including a "guide to passing a piss test". Company urine "negligible levels" within a year, writes Dr Dixon. He cites another example colloquially by civil liberties

of a Wisconsin cardboard factory whose insurers became concerned about an unexpectedly high level of accident claims. The introduction of random drugs testing and education programmes reduced accident claims by 72 per cent the following year and led to an 80 per cent decrease in days lost because

According to figures

increased.

quoted by Manpower, the employment agency, cannabis users have better SmithKline Beecham, which absenteeism records than carried out some 5m drug alcohol users. tests among its US The American Civil Liberties Union has accused workforce last year, reported US companies of wasting that 5 per cent tested positive for illegal millions of dollars a year on substances, down from 5.8 urine testing. But few might per cent in 1996. Drug use oppose the safety argument has declined each year, says for drug testing in transport the company, since 1994 The US Department of when 7.5 per cent of its US workers tested positive. Transport, for example, has the largest drug testing Cocaine use, which had programme in the world, accounted for almost a covering 8m workers. Those quarter of all positive tests who test positive are in 1996 had dropped to 16 per referred for professional cent of positive tests in 1997.

although marijuana use had While the case for the use of testing in transport may be compelling, it may be far The company has recently become worried about less so for its routine workers trying to cheat tests adoption across all sectors.

Recent controversies over the use of drugs in sport have demonstrated that the issues are unclear. Europear governments will find it increasingly difficult to avoid the issue for much longer as US companies with European presence seek to impose their drug testing policies more widely. Companies will need

organisations as "bladder Drug testing should only be introduced after a Dr-Dizon quotes studies in company has a written the US that claim that substance abuse policy. substance abusers, including supervisory training, and those with an alcohol employee education and assistance programmes.

The need to do something problem, are a third less productive than other

vorkers and are three times may well be driven by more likely to be late. commercial pressures ahead But US civil liberties of any government initiative groups make a distinction Some companies in the US have found themselves between those who use cannabis and those who under pressure from drink, claiming that insurers to introduce testing among employees. Dr Dixon expects such pressures to emerge in Europe.

> will go bust. Their insurance premiums will go through the roof." he says. "Workplace drug testing is urgently needed and will be forced on employers for economic and safety

> > *The Truth About Drugs by Patrick Dixon, Hodder & Stoughton, £7.99. It is available from FT Bookshop by ringing FreeCall 0500 500 635 (UK) or +44 181 324 5511 (outside the UK). Free p&p in

'Companies that don't test

richard.donkin@FT.com

ING BARINGS

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# IoD to provide training and workshops for

The UK's institute of Directors has launched a new service to provide training, workshoos and advice on the role of provide preparatory training for senior executives who are about to join a main or subsidiary board and specific training for existing directors. One area, for example, might be preparing

for restructuring or a merger.

board directors

The service also offers induction courses for new directors and board appraisal, which can be particularly useful for a family business bringing in new shareholders or for those undertaking a management buy-out or buy-in. "The consultancy is response to a growing number of requests for training and consultancy for boards and senior managers within their own company, says David McWilliam, the head of the new service.

# Works councils

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Companies seeking advice on how to organise European works councils

may benefit from lessons learned by those who have already established them, which are included in a new involvement and

Participation Association. The study is based on interviews with management and employees in 26 companies who have already set up works councils. Most set them up during the UK opt-out from the European

Union directive. Rachel Stoan, the report's author, says that the best works councils have developed a clear policy on issues such as disclosure, appropriate levels of consultation and whether the council has any legitimacy in corporate decision-making. European Works Councils: Moving Forward with Employee Consultation, £10, +44 171 354 8040

### Ageism advice

Ageism among recruiters is damaging the job prospects of older graduates. according the Employers Forum on Age and the Association of Graduate Careers Advisory Services. They have issued an advice sheet for mature graduates seeking work. Some graduates as young as 29. they say, have had problems getting a place on graduate entry schemes. Details: +44 1227 782285

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of ING Group, one of the major financial institutions in Europe. ING Barings has a network of offices extending across more than 50 countries in both the developed and emerging markets. We provide a full range of investment banking products, including advisory services in mergers and acquisitions and debt and equity capital markets, as well as sales and trading of a wide range of financial

Under the leadership of a newly appointed Chief Executive Officer, ING Barings is now poised to realise its objective of becoming a market leader in client-focused global investment banking.

Consistently ranked as a top corporate finance and advisory house, we are now seeking a small number of talented and highly motivated individuals to join our Corporate Finance

in UK and European Corporate Finance

£Excellent

 recently qualified ACAs or Solicitors from major firms, or recent MBA graduates from leading business schools, or graduate entrants into competitor institutions or strategy consulting firms, with 2-3 years' experience.

Additionally, at more experienced levels we seek:

• individuals with one of the above qualifications or backgrounds and an additional 2-3 years' transaction experience gained in a competitor institution.

All applicants should exhibit strong interpersonal skills, academic excellence, commercial acumen and an entrepreneurial spirit. Our expansion covers both UK and European transaction teams and for certain roles European languages will be advantageous. Successful candidates will join a meritocratic, team-orientated environment committed to individual development and long-term career planning.

Applicants should forward a CV to Guy Townsend or Brian Hamill at Walker Hamill Executive Selection quoting reference GT4700. Alternatively, immediate enquiries may be made to Guy Townsend on 0171 839 4444, or via e-mail: gtownsend@walker-hamill.co.uk

All direct responses will be forwarded to Walker Hamill ING Barings in the organization and trade name used by ING Bank N.V. and certain of its subsidiaries for the conduct of its corporate and investment bonking business.

Officer

We can offer exciting career prospects

**Internationales Kreditinstitut** 

Unsere Auftraggeberin ist die Tochtergesellschaft einer namhaften, international ausgerichteten Geschäftsbank mit Sitz an einem Finanzplatz des EU-Bereiches. Im Rahmen einer zielgruppenorientierten Geschäftspolitik offeriert das Institut der überwiegend deutschsprachigen, vermögenden

### Privatkundschaft ein qualitativ und quantitativ hochwertiges Kapitalanlagespektrum. Die Positionierung der Bank für das beginnende neue Jahrtausend hinsichtlich der kundenspezifischen Anforderungen an die Kapitalanlagemärkte für die Vermögensdispositionen machen eine grundlegende Neuorientierung dieses Geschäftsbereiches erforderlich. Die Bank ist daher daran interessiert, einen hochqualifizierten unternehmerisch denkenden und handelnden Fachmann für das vorhandene, bewährte Team als neuen Mitarbeiter zu gewinnen, um ihn mit der Position

Leiter Privatkundenabteilung - Vermögensdispositionen der gehobenen Privatkundschaft -

zu betrauen. Adaquate Interessenten sollten weitgehend über folgende Attribute bzw. Voraussetzungen verfügen: Fundierte Bank- bzw. wirtschaftswissenschaftliche Ausbildung; Befähigung zu einer überzeugenden Mitarbeiterführung; mehrjährige, leitende Erfahrung im Vermögensmanagement; eingehende Kenntnisse der internationalen Kapitalmärkte und deren Produkte und Instrumentarien zur Entwicklung von Anlagestrategien für eine anspruchsvolle Kundschaft; analytisches Denkvermögen; Akquisitions- und Verhandlungsgeschick; Beherrschung der englischen Sprache; weitere Fremdsprachenkenntnisse sind vorteilhaft, jedoch nicht Bedingung; sicheres und überzeugendes Austreten gegenüber Kunden und Geschäftspartnern.

Der neue Stelleninhaber wird der hohen Bedeutung der Position entsprechend mit allen notwendigen Kompetenzen ausgestattet und interessant honoriert.

Zur Vorbereitung eines persönlichen Gedankenaustausches übersenden Sie ums bitte Ihre kompletten Bewerbungsunterlagen. Selbstverständlich stehen wir Ihnen vorab für ein fernmündliches Gespräch unter dem unten angegebenen Telefonanschluß zur Verfügung. Absolute Diskretion sowie die Einhaltung von Sperrvermerken sichern wir Ihnen zu.

# H.-G. HENRICH

Unternehmens- und Personalberatung

GESELLSCHAFT FÜR UNTERNEHMENSENTWICKLUNG UND WIRTSCHAFTSFÖRDERUNG Normannenplatz 2, 81925 München, Tel. +49/89/91 62 02, Fax +49/89/92 40 16 44 München - Frankfurt - New York

marketing

**Project Finance** 

To assist in the delivery of a global strategy, Global Projects CB Division, SG London, now require a Project Finance Officer with knowledge of mining and other energy related industry sectors within the Former Soviet Union and all CIS countries. Required Degree in Financial and Commercial Banking. Work experience in Uzbekistan and Ukraine. Language skills essential for position. Russian, English (native/fluent). Uzbek,

Kazakh Turkish, Arabic (good working

and an attractive remuneration package that will reflect the skills and experience of the successful candidate. Package nezotiable.

WALKER

HAMILL

ax: 0171 834 5857

Candidates should apply in writing by 16 September 1998 enclosing a CV (including details of current salary and notice period) to Robert Potter Human Resources at SG, Exchange House, Primrose Street EC2A 2DD.

# Head of Trading



Wood & Company was founded in Prague in 1990 and is the only region-based and region-wide investment bank covering the markets of central and eastern Europe. The firm researches, underwrites and trades in equities, advises on Mergers & Acquisitions and manages client assets. The company today is a licensed securities dealer and a member of the stock exchanges in Warsaw, Prague, Budapest and Kiev. The firm also has established offices in these cities. Wood & Company is one of the largest underwriters and distributors of new issues in Poland and is a leader on the Ukrainian and Hungarian markets. No firm sells more foreign equity to Czech fund managers than Wood & Company and in recognition of the firm's achievements, Euromoney/Central European magazine voted Wood & Company 'The Best Regional Brokerage in 1998'.

### Prague

The firm is now looking to recruit a key position which will be based in Prague and involve the following:

- ◆ Full responsibility for the regional trading activities for Central and Eastern Europe.
- Arrange to commit substantial capital to provide client liquidity in the region.
- Co-ordinate and manage 10 traders in four countries.
- ◆ Participate in management board strategic decision making.
- Manage the risk positions region-wide.
- Manage the trading counterparties in all the countries.

This is a role for an exceptional individual who will have the following abilities;

- ◆ Thorough knowledge of depository receipt products.
- Strong analytical skills to identify mispricings.
- ◆ In-depth experience of screen-based trading and market making activities.
- Experience of index and derivative products.

# Significant Expat Package

◆ Capability to work cross culturally in the most dynamic and promising emerging market in the world.

This is truly an outstanding opportunity to join such a distinguished investment bank whilst it is still in a period of substantial growth.

To be considered for the above role, please forward your CV Including salary details, to Michelle Sochor or Jonathan Stokes at Michael Page Eastern Europe, Page House, 39-41 Parker Street, London WC2B 5LN, UK, telephone +44 (0) 171 269 2465, fax +44 (0) 171 831 3440, e-mail: mpf.e.europe@michaelpage.com www.michaelpage.com

# Michael Page

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# **Proprietary Trading Support**

J.P. Morgan is a global financial organisation of unprecedented scope and strength. It is firmly established as one of the world's major players in the fields of sales and trading, mergers and acquisitions. equity investments and fund management.

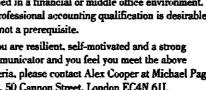
The Proprietary Trading desk in London takes large risk positions across a wide spectrum of markets. Products traded include swaps, credit derivatives, FX options, equities, bonds, FRAs, futures and options.

As a result of the area's continued growth, a highprofile position has arisen within the desk's support group. This team is based on the trading floor and has constant liaison with the proprietary traders. This is a highly dynamic and demanding role which requires a top calibre individual.

**JPMorgan** 

The position involves profit/loss and risk substantiation, analysis and reconciliation, as well as infrastructure and new product reviews. The complexity of the products requires an exceptional candidate with 3-5 years of experience post graduation, some of which should be in interest rate products. Ideally this experience would have been gained in a financial or middle office environment. A professional accounting qualification is desirable but not a prerequisite.

If you are resilient, self-motivated and a strong communicator and you feel you meet the above criteria, please contact Alex Cooper at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Telephone 0171 269 1904, fax 0171 329 2974 or e-mail: alexcooper@michaelpage.com quoting reference 447528.





EUROPEAN CENTRAL BANK

VACANCY IN THE EUROPEAN CENTRAL BANK

**FUNCTIONAL SYSTEM SUPPORT EXPERT** IN THE DIRECTORATE GENERAL FOR OPERATIONS

The European Central Bank (ECB), established in Frankfurt am Main on 1 June 1998, is urgently seeking a functional system support expert for its Directorate General for Operations. The ECB has its own terms and conditions of employment, including a competitive salary structure, retirement plan, health insurance and relocation benefits. Candidates must be a national of a Member State of the European Union.

The holder of this position will be a member of the Application Support Team which will maintain and further develop the ECB FinanceKIT system. This system is used for the management of the ECB's foreign reserve assets, the management of the ECB's own funds and the ECB's monetary policy operations. It will be used by all euro-area central banks across a private network. FinanceKIT has front-middle- and back-office functionality.

The Application Support Team will have both functional and technical expertise. Its tasks will include end-user assistance, co-operation with the vendor, co-operation with IT experts, specification, configuration, testing, documentation and data management.

# **Oualifications**

- Good knowledge of trading operations
- · Practical experience of supporting systems in the field of trading or portfolio management (front- middle- or back-office sytems).
- Ability to analyse business requirements, present them in writing, and implement them in practice. Ability to organise and conduct testing activities in a systematic way.
- Ability to work under time pressure.
- Ability to take responsibility for tasks related to development and maintenance.
- Very good command of English and proven drafting ability in English. Working knowledge of other European Union languages is desirable.

Ref: ECB/GS/12/98FT

# **Applications**

Applications should include a Curriculum Vitae and a recent photograph, together with references confirming the required experience and skills. They should quote the reference number and should be addressed to the European Central Bank, Directorate Personnel, Postfach 16 03 19, D-60066 Frankfurt am Main, and should reach us no later than 30th September 1998. Applications will be treated in the strictest confidence and will not be returned.

This vacancy is also published on Internet: http://www.ecb.int but applications should only be submitted on paper via surface mail.

# **Business Analyst**

Acquisitions, Mergers & Bidding

"The telecommunications market is one of the most rapidly changing in the world today. nunications networks are society's nervous system, critical to industrial competitiveness

### Middlesex

With the liberalisation of the global telecoms market, this company with a worldwide presence. annual sales in excess of £10 billion and listed on all three major stock exchanges, is undergoing a rapid global transformation.

To facilitate this change, there is now a need for a Business Analyst to support the development of commercial opportunities, including new mobile telecom licences and acquisitions, through providing financial and business evaluations.

### Your responsibilities will include

- Financial and commercial evaluations of new business opportunities, particularly acquisitions.
- Investment appraisal and company valuation through developing financial models for
- ◆ Analysis of financing packages in conjunction with corporate finance.

### c £44,000 + Car + Benefits

 Development and monitoring of strategic business plans including KPI measurement. The successful candidate will be an ambitious qualified accountant with first class technical ability, ideally from a corporate finance background and with the experience of commercial evaluations, modelling skills and development of corporate strategy. You will need to display a hands-on approach and excellent communication and self management skills, you will be able to work in a multi disciplinary team environment. This role will involve international travel.

Interested applicants should forward an up-to-date curriculum vitae including current remuneration and daytime contact number to Keith MacKenzie at Michael Page Finance, Europe House: Church Street, Old Isleworth, Middlesex TW7 6DA, or fax on 0181 847 5703 or e-mail: keithmackenzie@michaelpage.com quoting ref 413794, www.michaelpage.com

Australia • China • France • Germany • Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • USA

# Japanese Equity Fund Manager **Excellent Package**

With funds under management of over £55 billion, Phillips & Drew is one of the UK's leading institutional fund managers, offering a full range of investment products to meet the needs of corporates, local authorities and charities.

Due to internal reorganisation, we are looking to recruit a fund manager with strong knowledge of the Japanese equity market to join our small Japanese investment team, which is based in London and has a strong track record.

The role predominantly involves identifying investment opportunities and managing client portfolios. You will undertake a significant amount of research and analysis, and you will be expected to produce sound analytical justifications for your recommendations. You will also have responsibility for structuring and maintaining client portfolios. Frequent overseas travel is part of the role.

# Your qualifications

With 5 years' experience of detailed research of Japanese companies, you must be able to demonstrate a track record of successful investments and sound knowledge of the Japanese equity market. To complement your strong analytical ability, you will be an effective team player with excellent communication skills, as well as the ability and keenness to take personal responsibility for managing

Essential requirements are a strong academic background and IMRO registration. Good Japanese language skills are desirable. Ideally, you will hold the IIMR (or equivalent) qualification, although we will support the right candidate through a structured study programme for this.

# What we can offer

As well as a well-established and successful business profile, you will enjoy a professional, teamoriented and supportive working environment, and a highly competitive remuneration package including discretionary performance award, housing allowance, non-contributory pension scheme and

To apply, please send your CV and covering letter to: Mrs Lefki Frangou, Personnel Officer, Phillips & Drew Limited, Triton Court, 14 Finsbury Square, London EC2A 1PD.

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phillips&drew



The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Karl Loynton on +44 0171 873 3694

CHIEF FINANCIAL

OFFICER Global High-tech Equipment Company; \$500MM Sales seeks Experienced CFO West Coast, Public

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MANAGER ASSET MANAGEMENT DIVISION Middle East Kindent Package

Company Experience. Send resumes to:

York, NY 19163

# Become a Key Figure at the Nerve Centre of the Pensions Review

Associates: Policy and Standards Department, Pensions Review Division



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Authority (FSA) is the new integrated regulatory authority for the UK Financial Services industry. Its staff carry out the regulatory functions of the Self Regulating Organisations SFA and PIA) under the 1986 Financial Services Act.

and investments, building societies, insurance, friendly societies and credit unions.

**MANAGER** 

**ASSET** 

**MANAGEMENT** 

DIVISION

Middle East

**Excellent Package** 

regulatory terms also makes it a very major project for the FSA, and it is at the cutting edge of consumer protection. You have an opportunity to play a key part in the Review - and to learn about many aspects of the FSA's work - by joining the Policy and Standards Department, This small team acts as the focal point for

review strategy, co-ordination, public

relations and technical standards. The

current public debate on provision for old

age and appropriate longer-term pension

The Pensions Mis-selling Review is of major

significance for consumers throughout the

country. Its unprecedented scale in

policy also makes it a particularly interesting time to work in this part of the FSA. As an Associate, your focus will be on policy work for the ongoing priority review as well as the implementation of the recently announced Phase 2. This will involve ensuring consistent standards whilst finding pragmatic and fair solutions to difficult

liaise with the industry, The investors Compensation Scheme and a wide range of other interested bodies. You will also be responsible for ensuring the FSA delivers an effective consumer awareness campaign.

We are looking to appoint people with experience of policy formation, problem solving, strategic thinking, and business regulation. A good working knowledge of pensions would also be an advantage The ability to communicate effectively to a variety of audiences is important, as is a capacity to think about issues from all perspectives.

To put yourself at the very heart of the Pensions Review, please telephone 0171 269 6204 for an application form, quoting UV171.

Closing date for receipt of application forms: 23rd September 1998.



Financial Services Authority

Our dient, a leading financial institution in the Gulf area, seeks a dynamic and talented individual to manage the Asset Management Division.

The asset management division is growing at an impressive rate. The division manages substantial funds predominantly in unit trusts. This position presents a rare opportunity to make a real impression on the development of a high-profile division of the

Based in the Gulf area, your responsibilities will include:

- to manage and develop the overall strategy of the division including product and manager selection:
- to build and manage relationships with investment managers and service providers:
- to coordinate the marketing activities of private corporate and retail bankers at the Bank;
- to prepare management reports including profitability analysis and performance bench-marking.

The successful applicant will be a graduate in finance, economics or marketing and will have 4-5 years experience within the industry, probably in mutual funds or unit trusts. A committed team-player with outstanding verbal and written communication skills you will be rewarded with an excellent remuneration and benefits package.

in the first instance, please contact, in complete confidence, Andrew Somerville or Matthew Blagg on +44 (0) 171 344 4281. Alternatively, please send your full CV, including the details of your current remuneration, to HW Harrison Willis International, Cardinal House, 39-40 Albemarie Street London W1X 4ND, UK. Fax: +44 (0) 171 344 0364.

E-mail: andrew.somerville@hwgroup.com Internet: www.hwgroup.com

HW HARRISON



**EXCHANGE** 

Consulting Group

SEARCH AND SELECTION



# Sommodity Trading Support

a broad-based role managing a team dedicated to excellence

The importance of ensuring that the support function is as professional as the traders are profitable is nowhere more in evidence than in our client's oil business, the largest sector in a varied commodity company.

The role encompasses a range of responsibilities covering close cooperation with the traders in position-taking, P & L calculations, management information systems review and crucially. Risk exposure.

ideal candidates will have a sound background in trading support, a good understanding of accounting principles (not necessarily backed by a paper qualification) and demonstrable experience of market risk exposure. Whilst exposure to oil trading would be particularly attractive it is not an absolute.

Plexible, intellectually strong, commercially aggressive and a good common sense approach are amonost the traits required.

Career prospects are first-class and the benefits package is flexible enough to appeal to

Please send full career details to Simon Hinghes or Malcolin Lawson at Exchange Consulting Group, 13 St. Switkin's Lane, London ECAN BAL. Telephone 8171 929 2383. Fax 8171 929 2805. It is our strictly held ethic that no CV is forwarded to the client without the express agreement of the candidate.



# Base Metals Trader

to bring physical trading skills to an expanding derivatives area

to expand within the Base Metals area by making a key appointment.

must demonstrate equally strong dedication in addition to technical small close-knit team. trading shifts of the highest order. Five years' trading experience within physical base metals to seen as the absolute minimum and we will be Career prospects are unrivalled for the right candidate and the particularly interested in candidates with experience and understanding remineration package genred to attractive bount elements should appeal

Morgan Sunicy Dean Witter are pre-emitten in commodities trading and Marketing and communication skills are essential as is a pro-active risk management. As part of our continuing growth there is an intention ideas-based approach; the successful development of the business will rest on the strengths and individual flair of this crucial There are high levels of commitment to this position and candidates appointed complet with his or her ability to work closely with a

Please send full career details to our retained consultants, Trigh Collins or Francesca Marosini at Exchange Consulting Group, 13 St. Swithin's Lame, London ECGN SAL. Tel 0171 929 2383. Per. 0171 929 2885. Any CVs sent direct will be referred to them.

MORGAN STANLEY DEAN WITTER



# CENTRAL BANK OF THE UAE

CHALLENGING AND PRESTIGIOUS CAREER POSITIONS UAE BASED (DUBAI OR ABU DHABI) EXCELLENT REMUNERATION PACKAGE

Our Institution is the Monetary Authority in the UAE with overall responsibility for directing the monetary and banking policy and supervision over its implementation in accordance with the State general policy and in such ways to help support the national economy and stability of the currency. Central Bank of the UAE is now seeking to employ qualified professionals to help in achieving

### BANK SUPERVISORS

its mandate and to secure the required expertise and know-how to enhance existing local talents.

- The Bank Supervisor will be responsible for managing certain financial analysis activities including financial statements, portfolios and for developing performance standards for conducting investigations.
- The ideal candidate will be a qualified accountant (ACA, CPA), and/or a member of the institute of banking with extensive experience in banking and financial institutions. The individual should be aged between and possess excellent analytical financial and communication skills.

### BANK EXAMINERS

- The main duties of the Bank Examiner will be to carry out field inspection to ensure compliance with rules and regulations by the banks operating in the country.
- The ideal candidate, should have a proven track record in bank inspection at a major bank audit firm, and should be a qualified accountant preferably ACA/CPA.

### BANK EXAMINERS OF INVESTMENT PRODUCTS

- The Bank Examiner of Investment Products will be responsible for field inspection of bank dealing rooms, investment companies, money changes, and all business entities involved in investment, marketable securities, foreign exchange and derivatives business.
- The ideal candidate should have at least five years' experience on managing investment, marketable securities, foreign exchange plus having good knowledge about derivatives.

### **INVESTMENT ANALYSTS**

- The Investment Analyst will be responsible for managing investment in treasury deposits, government securities, other marketable securities, and foreign exchange.
- The ideal candidate should have at least five years' experience on managing investment in fairly active organisations, banking and financial institutions.

Interested candidates should forward their CV together with recent photo before end of September 1998 to Mr. Salim Al-Adab, Manager Personnel Division - PO Box 854 Abu Dhabi: Fax No.: (971-2-665978).

Response will be sent to all applicants with date and place of the interview for the selected ones.

# New Season - New Start

£35-70k + bonus

Potential candidates will have:

Credit Analysts In Top US Investment Houses

£30-60k + package

The expansion of business has left our leading US house with requirements for 1st class individuals in the area of credit analysis. Analysing Corporates/FI/s and counterparties across world portfolios. the successful candidates must have:

• 1st class academics from a recognised leading institution. Up to 3 years quality experience preferably with formal training from a

recognised bank.

• A knowledge of credit issues compled with an appetite to succeed in an : environment of meritocracy. In a rapidly expanding market, the time is now right to make the move

into a potential career rewarding role. Our clients are at the leading edge, a position where I am sure you would like to be. Contact Lee Humphrey

Quants, Risk and Entry Level £35-80k basic + bonus

Last week had some catastrophic results for some people. Share prices tumbling and markets in turnoil. What does this say to you? Doom and gloom with the nagging paranois over your future, or maybe you are the ilk for whom there are never problems, only opportunities. If it is the latter, our clients, a European and American Investment house would be

interested to hear from you. To be considered you will have two of the following: Strong Quantitative PhD in Maths/Physics/Engineering.

• Strong IT skills in. C++, VBA, Excel. At least 1-2 years experience as a quant in any trea.

This is now a time for re-generation and growth. Are you ready for the

Tel: 0171 583 0073 Fax: 0171 353 3908

exciting challenges ahead? Have your CV to hand. Contact Alex Babic

16-18 New Bridge Street, London EC4V 6AU

£60 + bonus and benefits

Contact Kathryn Thornton

US Bank

Our client is a global US investment bank which provides high level advisory services. Renowned for granting autonomy at Associate level, this role represents a coveted opportunity to get involved in high profile transactions through all stages of the deal life cycle. Our client demands

The summer slow-down is over and a new challenge awaits. Do you want

the prestige of working for an investment bank that is consistently at the top of the UK league tables? Do you want constant deal flow, supported by excellent client relationships? Our client, a leading UK investment house is seeking corporate imanciers at both Executive and Senior

A minimum of 18 months corporate finance experience.
 Outstanding scademics and a professional qualification (ACA, LLB,

The ability to thrive under pressure and the drive to succeed.
 At senior level a sector specialism is an advantage, in particular telecomms, consumer products or financial institutions.

This opportunity rewards the best candidates with early responsibility,

reer progression, and good financial rea

A background in M&A of at least 2 years from a quality matitution.
 An outstanding academic background and a professional qualification

(ACA, LLB, MBA). A second language would be advantageous

This opportunity would suit a Corporate Financier who seeks the opportunity to increase their profile with the security of a high-calibre deal flow. This opportunity secures a position with a brand-name house that is assured of a prominent part in the market sugmentation of the new Contact Amanda Lote

**BADENOCH & CLARK** recruitment specialists

MIDDLE EAST

# PROJECT FINANCE TEAM LEADER

Tax free compensation plus generous ex-patriate benefits

Our client is one of the Gull's most significant institutional investors and has one of the most successful Project and Trade Finance groups in the region. As a consequence, it has been involved in many high profile projects across the Middle East. Due to the continued success of the business there is currently the requirement to hire a team leader who will manage one of the project finance teams, consisting of a small (2-3) high performing and high calibre group of individuals. The role will be a combination of business originator, leader and coach.

# The Position

- Source and negotiate project finance deals across
- a region.
- Manage, coach and develop the team. Negotiate and organise syndicated loans.
- Prepare analyses of credit and cash flows.
- Lizise and work with the appropriate divisions within the institution.
- Please send your CV with current salary details to:
  Metin Mitchell, K/F Selection, 252 Regent Street,
  London W1R 6HL, quoting ref: 90279C/04.

PC literate. ■ The successful candidate will also combine the

a leading project finance bank.

The Requirements

Strong commercial skills.

following qualities: strong intellect, energy, focus, team playing and open-minded attitude.

Alternatively send by fax on 0171-312 3380 or by e-mail to kis-london@komierry.com Internet Home Page: http://www.kiselectio

■ Extensive project finance experience gained within

Experience of managing and leading a team.

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

# MAJOR US BANK - CENTRAL EUROPEAN CORPORATE FINANCE ORIGINATION

Our client, a global US commercial & investment bank, is expanding its London-based corporate finance team covering the emerging markets of Europe and Central Asia. As part of this initiative, candidates are required for the position of Country Manager - Central Europe, with a particular emphasis on Hungary, the Czech Republic and Slovakia. Primary responsibilities

- Development and implementation of business strategy
- Relationship management domestic & multinational corporations, financial institutions, government entities
- Cross-border business origination structured finance, debt capital markets, structured trade & project finance, advisory, commodity & financial derivative products

### The successful candidate will ideally have:

- At least 5 years corporate finance experience, with a track record of completed deals in the reg.
- ndation of strong relationships throughout Central Europe at the decision maker level
- An entrepreneurial approach to banking, with a proven ability for lateral thinking and read to contribute generally to the performance of the emerging markets team

The candidates are likely to be at VP level with some 5-7 years experience, most recently with



Chief Manager - Credit Control

Telephone: +44 171 600 4744 Fax: +44 171 600 4717 Email: andrew@emss.co.uk

### Pakistan

With a reputation synonymous with banking technology. As a finance graduate, you will have at least ten years' and unsurpassed customer services, our client, a leading Middle Eastern Bank, is seeking to recruit a Chief Manager - Credit Control to oversee the operations activities in Pakistan. As one of the largest foreign banks in Pakistan they are looking to strengthen their current position with this strategic hire.

As part of the group's credit department, the successful appointee will be responsible for recommending to management the credit policy and maintenance of risk assets. Responsibilities will also include the continual development and standardisation of credit procedures and systematic introduction of controls and checks. Furthermore, the appointee will review the provisions for debt recovery and he expected to provide specialist support services, monitor compliance and develop industry sector performance reviews.

### US\$120,000 + full expat benefits

experience in the credit field, of which four will have been held in a managerial capacity. Key competencies in credit evaluation, risk analysis and negotiation are a given, as are highly honed interpersonal and communication skills, as vell as cross-cultural awareness.

The successful candidate will enjoy tax concessions, full housing, car/driver, children's education and other expatriate privileges commensurate with this opportunity.

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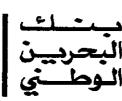
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Reporting to the AGM Treasury & Capital Markets, this key position is responsible for planning. implementing and managing the Bank's capital market activities that include fixed income and investment business.

# Major responsibilities

- Act as a senior member of the portfolio management and security trading team and to manage part of the Bank's fixed income portfolio in major currencies.
- Evaluate investment opportunities, formulate strategies and tactics to benefit from market movements in the international debt market.
- Demonstrate a dynamic assets allocation approach and the ability to implement hedging techniques to protect asset values.
- Achieve earnings targets in portfolio management and security trading.
- Co-ordinate with external fund managers and develop strategies and maximise return on

# Position requirements .

- At least 7 years senior experience of portfolio management and securities trading in major currencies with an Internationally recognised financial institution.
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Candidates must have broad technical experience of asset management styles and philosophies such as efficient market hypothesis anomalies. They should also be able to comm unicate leading edge analysis tools and methodologies to consultants internally and clients externally, immediate credibility with the top levels of ment is a prerequisite.

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factors for applicants are: first class honours degree in a Science related discipline with MBA/PhD and possibly CFA highly numerate and intellectually first tier

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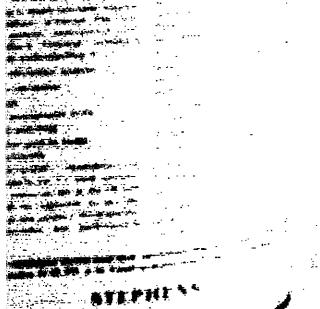
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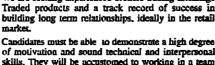
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For our Swiss Research & Advisory Service we are seeking a

# **Senior Swiss Insurance Analyst**

· Be key person responsible for the analysis of Swiss insurance companies against the background of the European insurance industry. Close cooperation with the global research team.

 Support brokerage and advisory business through leading-edge research and financial model building. Significant marketing role.

Build strong relationships with major institutional investors and senior managements of Swiss insurance companies.

 Join leading team of nine Swiss analysts and fifteen investment advisors with top institutional clients.

Requirements:

 Sound experience and a good understanding of the insurance industry, gained as an analyst, management consultant or insurance executive.

Excellent academic record, possibly with an MBA, strong analytical skills, high degree of numeracy and fluent English. French and German would be a considerable advantage.

 Outstanding communication skills. Team spirit and the maturity to work with senior insurance managements and influence leading international investors.

An excellent career opportunity in a rapidly growing department.

 A Geneva-based job involving frequent travel. Outstanding employee benefits.

Starting date: whenever convenient.

Candidates who are holders of a valid work permit are invited to submit their handwritten application, together with a résumé, photograph and copies of degrees and/or diplomas, to Ms. U. Fitz, Personnel Department. All applications will be treated in the strictest confidence.

Lombard Odier & Cie - 11, rue de la Corraterie - 1211 Geneva 11

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Lombard Odier & Cie

# Trader in Dutch Equity Options

London or Paris based

international capital markets, SG is one of the world's leading specialists in equity derivative products. In the context of developing its activity on the Dutch capital market, SC is looking for an equity options trader. You have a previous experience on the Outch equity market (either on index or on single stock), and you are free to move to London or Paris to take up this position with the Equity Derivatives

Division. Of Dutch origin, you have a correct command of English and a good knowledge of the AEX. Some French would be an asset. Please send your application (letter of Interest and CV) with the reference

OM/TD, to Société Générale, Recruitment Department, Espace 21, 92972 Paris-La Défense Cedex France. http://www.socgen.com



### QUANTITATIVE **ANALYST DERIVATIVES** ASSET MANAGEMENT

**£Highly Competitive** Package

London Based

Costa Karvelas,

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Devonshire Executive

significant growth in the use of derivatives within its asset management division and is seeking experienced professionals to join its derivatives team. The Role

Our client, a major US investment bank, is currently experiencing

Contribute to the quantitative effort, particularly in the area of statistical modelling, required to utilise derivatives throughout the investment process and to develop derivative based funds. Support use of derivative instruments by portfolio managers in developing strategies, structuring trades, and managing positions.

The Candidate High level degree in a quantitative area such as econometrics. physics, statistics, mathematics, engineering (MA/MPhil, PhD

■ Familiarity/knowledge of derivatives and underlying assets, Investment theory, and risk management. Strong programming skills/experience using C, C++,Visual Basic.

Devonshire executive

Minimum 2 years experience in statistical modelling.

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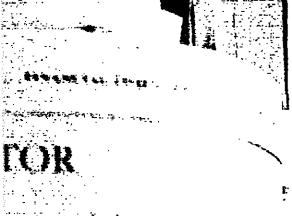
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FINANCIAL TIMES FRIDAY SEPTEMBER 11 1998





# Financial Controller

### Hampshire

RSL COM Telco UK Ltd provides telecommunications services across the UK to businesses and residential customers. The business operates through a distribution base of dealers, corporate accounts and directs sales and has built a customer base well in excess of 200,000 providing revenues over £100 million.

The recent acquisition of Motorola Telco has resulted in the need for a Financial Controller who will report directly to the General Manager and will have staff responsibility for a team of 60. This high profile position will be responsible for ensuring that comprehensive financial and commercial supportis given to the General Manager and his management team.

The successful candidate will be a graduate calibre qualified accountant, probably with a minimum of eight years' post qualification

c £60,000 + FX Car + Bonus

experience. Excellent communication and interpersonal skills are a pre-requisite, as is previous experience of managing and motivating large groups of people.

It will be essential that candidates are proactive, creative and comfortable dealing with complex business issues in a rapidly changing environment. A high level of systems/IT literacy is required and candidates with a broad understanding of fixed and mobile telecommunications would be of particular interest.

Interested candidates should forward a comprehensive curriculum vitae, including details of current salary and daytime telephone numbers to Wayne Mason ACCA, Michael Page Finance, 33 Blagrave Street, Reading, Berkshire RG1 1PW, Fax: 0118 956 1657, quoting reference 444600, or e-mail: waynemason@michaelpage.com www.michaelpage.com

# Michael Page

Australia • Chiea • France • Germany • Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • USA

# **Financial** Controller

### Berkshire

c £45,000 + Car + Bonus + Bens

Our client is a private group with interests in publishing, property, marina management and development. Turnover of the group is approximately £60 million and it employs 1400 people throughout its operations in the UK and Canada. With major financial backing, plans for expansion in the UK and abroad are currently Under consideration

An opportunity has arisen for a Group Financial Controller based at the Head Office in West Berkshire. Reporting directly to the Group Finance Director and supported by a small team, this challenging position will be critical in maintaining financial control of the Group.

#### Key responsibilities will include:

- ◆ Preparation of monthly Group management reports, budgets, business plans and cashflows for the Group Board.
- Preparation of the annual statutory accounts including their consolidation and liaison with the external auditors.
- The development and enhancement of computerised financial systems.

◆ Analysis/review of major capital projects, acquisitions and divestments.

The successful candidate will be a graduate calibre qualified accountant, probably with a minimum of four years post qualification experience. Candidates who have had experience of the media or leisure industries would be of particular interest. In addition, a high degree of computer literacy will be required.

It will be essential that candidates have well developed interpersonal skills, along with the ability to communicate with and influence others at all levels in the business. A flexible, enthusiastic and proactive nature will be necessary to add value to this ambitious business.

Interested candidates should forward a comprehensive curriculum vitae, including details of current salary and daytime telephone number to Wayne Mason ACCA, Michael Page Finance. 33 Blagrave Street, Reading, Berkshire RG1 1PW, fax 0118 956 1657, quoting reference 447188, e-mail: waynemason@michaelpage.com or www.michaelpage.com

# Michael Page

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# Anglian Water **Group Tax Manager**

Anglian Water is geographically the largest of the 10 regional water service companies in the UK, with a turnover of £837 million and pre-tax profit of £257 million. Operating in the UK and with a growing international portfolio of utility and engineering business, Anglian

# Huntingdon

An opportunity has now arisen for a Group Tax Manager.

Reporting to the Director of Finance and Planning, the

- successful candidate will be involved in: Developing strategies to minimise group tax
- Managing Group Tax compliance in the UK and Worldwide. Promoting tax awareness throughout the business
- and in all financial decision making. · Providing management and leadership to a team of four ensuring their continuing development.
- The ideal candidate will either be a qualified accountant or tax specialist with a minimum of three

c £55,000 + Bonus + Bens + Relocation years PQE gained in the profession or industry and

preferably with some international tax experience. You should be able to communicate effectively across all levels of the organisation, be a flexible team player and have a customer focused approach.

Anglian Water in return can offer an excellent opportunity to consolidate and develop technical and man-management skills, as well as the opportunity to progress in a diverse business environment.

Interested candidates should send their CV to either Donald McFarlane CA or Fiona Revnolds at Michael Page Taxation, Page House, 39-41 Parker Street, London WC2B 5LN or telephone on 0171 269 2322. Please quote reference 432855. Alternatively, e-mail: fionareynolds@michaelpage.com

# Michael Page

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# **European Tax Manager**

# Dublin

Black & Decker is a global marketer of power tools and other quality products for the home and commercial applications. The Corporation markets its products in over 100 countries and has European operating subsidiaries in virtually all Western European countries. This position reports to the European Tax Director based in Dublin.

The European Tax Manager will make a significant contribution to corporate strategy, and ensure that tax planning is given proper and due emphasis within the overall context of business objectives. Emphasis will be placed upon international tax planning and there will be a strong Interface with the Treasury function.

Due to the high profile nature of the Tax and Treasury functions, Black & Decker wish to appoint a commercial individual, who has a flexible approach and is a lateral thinker.

to £60,000 + Benefits

You must have drive, plenty of initiative, and the potential to be promotable within three years. You will have a good academic record and relevant career experience i.e. qualified accountant with at least three years international experience, within a large professional tax practice or in a multinational company.

This is a unique opportunity to play a leading role within the tax and treasurv operation of a truly worldwide organisation.

Interested applicants should send a full CV to Charles Ferguson at Michael Page Taxation, Page House, 39-41 Parker Street, London WC2B 5LN or telephone him in strictest confidence on +44 (0) 171 269 2244, fax: +44 (0)171 831 6662. e-mail: charlesferguson@michaelpage.com www.michaelpage.com

# Michael Page

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# HEALTHWORLD'

# **European Financial Controller**

# Windsor

Our client, a subsidiary of a US corporation, is a market leader in the provision of Marketing Services to the European healthcare sector. As an established and expanding business that already possesses a significant presence in the marketplace, the company operates from a position of considerable strength.

Due to a dynamic European growth strategy, an opportunity has arisen for an experienced finance professional. Responsibilities include:

- + Overall financial control for a fast growing European operation.
- Involvement in developing pan-European strategic/operating plans.
- Improving and managing all MIS activities. ◆ Overseeing and developing a European-wide
- Ad-hoc commercial projects including acquisitions.

The successful candidate will be a qualified accountant with a minimum of five years post qualification experience, a strong academic

# £55,000 + Car + Benefits

background and an outstanding record of achievement to date. You must possess strong technical and management skills and ideally have experience working in an International environment with a US parent company.

It would be an advantage (though not a prerequisite) for candidates to have a second European language.

As a senior finance professional, we would expect you to possess superior interpersonal and leadership qualities. The successful candidate will demonstrate an ability to challenge current practices at all levels within the organisation. They will be able to demonstrate a high level of commitment, drive and vision in a fast paced, dynamic environment. Flexibility and team player skills are essential.

Interested candidates should write, enclosing a full CV, current salary details and daytime telephone number to Christopher Pereira ACMA at Michael Page Finance, 40-42 High Street, Maidenhead. Berkshire SL6 1QE. Tel 01628 771604, or fax 01628 785495. www.michaelpage.com e-mail: christopherpereira@michael page.com

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New Venture International Chemicals Group

# **UK Senior Financial** Accountant

# Thames Valley

planning to combine highly successful businesses currently operating as part of two of the most prestigious names in the petrochemical Industry. Employing 2,000 people worldwide and with an initial annual turnover in excess of \$1.5billion, it has ambitious plans to be at the cutting edge of technological development, manufacturing and customer service. Operating in a truly global market, it will place great emphasis on the development and empowerment of employees, in an open, team-based environment in which personal responsibility will be encouraged and rewarded.

Our client is a multinational joint venture,

Reporting to the UK Finance Manager and

- heading a small team, responsibilities include: · Assisting in establishing and developing an effective accounting, management information and
- financial controls framework for the joint venture. Production of monthly joint venture accounting

and reporting information.

### Significant exposure to the development of financial controls/systems and VAT reporting is a

required.

prerequisite. Additionally, you will be a proactive, hands-on

**Excellent Salary + Benefits** 

The successful candidate will be a graduate

record in a large company environment.

calibre qualified accountant, with a good track

Preparation and review of statutory reports as

team player with excellent communication skills and the tenacity to succeed in a demanding

Interested candidates should write, enclosing full curriculum vitae, current salary details and daytime telephone number to Angela Webb at Michael Page Finance, 40-42 High Street, Maidenhead, Berkshire SL6 1QE. Telephone 01628 771604, or fax 01628 785495. e-mail: angelawebb@michael page.com www.michaelpage.com

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# laxoWellcon

# **Group Reporting Accountant**

up to £45,000 + BENEFITS

### **WEST LONDON**

Glaxo Wellcome is a leading researchbased pharmaceutical company at the forefront of innovation within the industry. With its shares listed on the stock exchanges in London and New York, it has sales of £8 billion in over 150 markets and 54,000 employees worldwide.

Following an internal promotion, Glaxo Wellcome wishes to appoint a new Financial Reporting Accountant at their global headquarters in Greenford. The Financial Reporting team is responsible for the production of quarterly consolidated Group accounts and the preparation of the Group's externally published financial reports in accordance with legal and listing

Working within this high profile team your responsibilities will encompass:

- Generation, analysis and interpretation of consolidated financial data and reports.
- Development of financial reports so as to achieve a fair and balanced portrayal of Glaxo Wellcome's business performance.

- · Liaison with Group companies and head office departments on accounting issues.
- · Continuous improvement in the consolidation process.
- · Review and implementation of new accounting requirements as they affect Glaxo Wellcome.

Prospective candidates will be qualified accountants, either from industry with relevant experience or making a move from practice.

You will need strong accounting skills and up-to-date technical knowledge, a commitment to quality and good interpersonal and organisational skills.

interested applicants should forward an up-to-date curriculum vitae including current remuneration and daytime contact number to Keith Mackenzie at Michael Page Finance, Europa House, Church Street, Old Isleworth, Middlesex TW7 6DA, or fax on 0181 847 5703 or e-mail: keithmackenzie@michaelpage.com Please quote reference 450155.

# **Business Analyst**

Acquisitions, Mergers & Bidding

"The telecommunications market is one of the most rapidly changing in the world today. Telecommunications networks are society's nervous system, critical to industrial competitiveness and social cohesion".

### **Middlesex**

With the liberalisation of the global telecoms market, this company with a worldwide presence, annual sales in excess of £10 billion and listed on all three major stock exchanges, is undergoing a rapid global transformation.

To facilitate this change, there is now a need for a Business Analyst to support the development of commercial opportunities, including new mobile telecom licences and acquisitions, through providing financial and business evaluations.

### Your responsibilities will include:

- Financial and commercial evaluations of new business opportunities, particularly acquisitions.
- Investment appraisal and company valuation through developing financial models for investments.
- Analysis of financing packages in conjunction with corporate finance.

### c £44,000 + Car + Benefits

◆ Development and monitoring of strategic business plans including KPI measurement.

The successful candidate will be an ambitious qualified accountant with first class technical ability, ideally from a corporate finance background and with the experience of commercial evaluations, modelling skills and development of corporate strategy. You will need to display a hands-on approach and excellent communication and self management skills, you will be able to work in a multi disciplinary team environment. This role will involve international travel.

Interested applicants should forward an up-to-date curriculum vitae including current remuneration and daytime contact number toKeith MacKenzie at Michael Page Finance, Europe House, Church Street, Old Isleworth, Middlesex TW7 6DA, or fax on 0181 847 5703 or e-mail: elthmackenzie@michaelpage.com quoting ref 413794, www.michaelpage.com

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# Michael Page

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# **Internal Business** Review

# Market leading service organisation

### West London, nr Heathrow

Our client, a £300 million, UK based, major service organisation is a market leader in its field, Established for over 100 years, it has developed a renowned, well respected, household brand name which has been built by valuing the principles of integrity, excellent service and professionalism.

An opportunity exists for an in-house expert to assist the Director of Business Support and Audit in the management of the Internal Business Review function. The main focus of this position is to add value in terms of the evaluation and control of business risk and improvements to business processes and systems. The role will involve liaison to Director level within the business, as well as contact with various external agencies.

This is an excellent entry role into a well established company and there are likely to c £40,000 Package + Bens

be several opportunities for the successful candidate to progress into a line role.

Applicants will be professionally qualified, graduate calibre accountants with excellent written and verbal communication skills. Other key attributes will be the ability to rapidly assimilate and analyse varying situations and to use modern management

Interested applicants should forward a comprehensive CV. including a daytime telephone number and details of present remuneration to Sarah Tyldesiey at Europa House, Church Street, Old Isleworth. Middlesex TW7 6DA. Fax 0181 847 5703 or e-mail: sarahtvldeslev@michaelpage.com Please quote reference 447222. www.michaelpage.com

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# mencap making the most of life

**Head of Finance** 

Kingdom's leading charities, campaigning on behalf of people with a learning disability and their families. In addition to its core support and campalgning role, Mencap delivers residential care, education, housing and employment services throughout the country. Mencap has an annual income in excess of £90 million from fundraising, grants and services.

### Central London

The Head of Finance role is a high profile appointment following the restructuring of the finance function and has an important part to play in the continued success of Mencap. Reporting to the Director of Finance and managing a team of ten, responsibilities of this key role include:

- day-to-day basis, taking an active role in the development of staff.
- Overseeing the production of high quality financial information including statutory reporting, monthly management accounts and annual budgets.
- Maintaining and developing the management information systems.
- ◆ Co-ordinating the treasury function to ensure the efficient use of the Society's funds.

### c £40.000 Ensuring that effective accounting and control

systems are in place. The successful candidate will be a qualified accountant with a proven track record at senior management level and excellent communication skills, as well as the ability to manage people in ability and a hands-on approach are more

Interested candidates should write. enclosing their CV and details of current package, to Matthew Morris at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Fax 0171 831 6293. e-mail: matthewmorris@michaelpage.com Please quote reference 449951. Mencap is committed to equal opportunities. Registered Charity No 222377.

important than experience of charity finance.

# Michael Page

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# ATKEARNEY

# **UK Financial Controller**

AT Kearney is a world leading multi-disciplined management consultancy with a presence in over 30 countries. Consistently strong growth has been achieved by developing long term relationships within an impressive client portfolio, whilst also aggressively exploring emerging mark

# Wl

c £60,000 + Bonus + Car + Benefits Ongoing liaison with consultants, assessing project The role of UK Financial Controller plays a central part

in the success of the UK office by being the key figure in all financial matters and will be expected to further develop the role in order to maximise profitability. Reporting to the European Financial Controller in

Düsseldorf and supporting the Managing Director in London, you will be the senior finance person in

Your varied brief will include:

- · Leading a team of dedicated finance staff to comply with all statutory requirements for the UK and Asian operations liaising with auditors, fiscal and legal authorities.
- · Cost, job and intercompany accounting.
- · Liaising closely with unit heads and project controllers providing statistics and data to control work-in-progress on long term projects of up to
- Provide in-depth commercial analytical support for future projects.

- - budgets and providing ad hoc Information/support.

Suitable candidates will ideally be graduate qualified chartered accountants from a 'Big 5' background. You will have gained approximately five years commercial control experience, preferably leading a team in an international environment and be ready to take your career to the next stage as a platform for further development. Having the credibility to develop successful relationships and influence contacts across functions, both internally and externally, is paramount, as is an exceptional attention to detail and the ability to provide commercial support in an efficient, professional manner.

This is an outstanding opportunity for an ambitious business professional to join a highly respected global organisation.

Please send your CV to Neil Murphy at Michael Page Finance, 39-41 Parker Street, London WC28 5LN, telephone 0171 269 2335 or, alternatively, fax 0171 242 1020. Ref 449977. www.michaelpage.com e-mail: neilmurphy@michaelpage.com

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# **Financial Analysts**

Progressive roles within a global pharmaceutical giant

By basing success on discovering, developing and ng innovation through its people and products Pfizer has become a global market leader within the pharmaceutical industry. In addition, Fortune Magazine recently voted Pfizer the world's most admired company within the pharmaceutical and healthcare sector. Pfizer's current portfolio contains a number of the leading market brands. Their ability to turnaround research and develop investment into marketable products has resulted in the launch of 10 major pharmaceuticals in less than a decade. Growth in sales and net income have been dramatic and turnover now exceeds \$11 billion.

Based within Central Research, the Financial Analysts will be assigned to specific operationally focused business units. The purpose of the roles is to add value to the planning and reporting process in order to facilitate effective decision making for the product development life cycle.

Key priorities will also include:

- Ongoing enhancement of management information and Internal Oracle based MIS.
- To provide financial input and analysis to the development Portfolio Management Groups.

Co-ordination and reporting on Capex forecasting

with an emphasis on the cashflow for the whole of

£30-40,000

 Substantial involvement in the provision and improvement of project accounting systems throughout Central Research.

Due to the high profile nature of these roles, suitable candidates must possess gravitas and the ability to progress within the organisation,

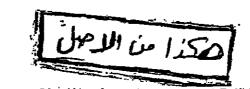
in addition, successful candidates will be qualified accountants, with the inherent ability to understand commercial issues and appreciate the 'Big Picture',

Interested candidates should send your CV including current remuneration details, quoting reference 438611 to Alistair Robinson at Michael Page Finance, Cygnet House, 45-47 High Street, Leathernead, Surrey KT22 8AG. Fax: 01372 370101.

# Michael Page

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# Jones Lang Wootton

# **European Financial Controller**

Central London c£60,000 + bonus, car and benefits

Jones Lang Wootton is the premier international firm of Real Estate Advisors and Chartered Surveyors developing its business in increasingly global markets. It has some 70 offices worldwide, managed in three regions: Europe, Asia Pacific and North America. The European region accounts for nearly 50% of worldwide turnover with 36 offices in 16 countries.

The European Financial Controller will report to the European COO and will take executive responsibility for all financial planning, analysis, control, accounting, taxation and reporting for the firm's European offices. This will involve close liaison with the local management and with the European management team based in London.

To succeed, you will be a graduate qualified financial manager with around 5-7 years experience outside the profession, in a plc, ideally with an international service company. Certainly you will have had European statutory accounting responsibility, preferably with experience of US reporting You will also be comfortable with IT and with implementing computer systems. The successful candidate must be able to demonstrate;

- Proven ability to work in a matrix organisation requiring good communications, interpersonal and influencing skills plus persuasion and diplomacy.
- Ambition, focus and drive.

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Resilience, toughness and ability to achieve change.

If you are interested in this position and meet the criteria, please send your Curriculum Vitae with current salary details, to Hilary Sears, A.T. Kearney Executive Search, Lansdowne House, Berkeley Square, London W1X 5DH. **ATKEARNEY** 

**GROUP FINANCIAL CONTROLLER** 

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Alternatively, fax your details on 0171 468 8004.

# Head of Audit

City

Our client is a leading US based Global Custody and investment Services provider which is a world leader in its market, its success has been built upon a commitment to providing outstanding customer service, investing in the technology essential to remaining at the forefront of its marketplace, and above all, recruiting and developing the highest calibre staff.

As part of an increasing focus on commercial and strategic issues the audit function is undergoing a period of rapid change and development. A new Head of Audit for the London office is now sought to drive the function forward and deliver a value added service to

- Key responsibilities of the role will include:
- Working with the business to formulate and implement the company's audit programme.
- Promoting change and raising standards across the
- Leading a professional audit team.

◆ Reviewing, evaluating and advising on the quality and effectiveness of systems, procedures and policies. This is a key appointment requiring strong

positive, proactive approach to the identification and resolution of business risk issues. Candidates should have substantial experience in line management or audit within a securities/ financial services environment. The successful applicant. probably a qualified accountant, will have the ability to partner effectively with business management and the

skills to influence decision making at all levels within

organisational skills, an inquisitive attitude and a

If you have the drive and determination to succeed in this role then please send your curriculum vitae, with current salary details to Sarah Hunt or Jason Oakley at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Fax 0171 329 3426 or you can telephone her on 0171 269 1846. e-mail: sarahhunt@michaelpage.com

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Manganese Bronze Holdings PLC

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£60k package + bonus + share options

With a turnover of £101.7 million, Manganese Bronze Holdings PLC is a UK-based engineering group with two core businesses - taxis and components. Last year our Vehicles Division (London Taxis International) launched the new TX1 London Taxi, sales of which recently reached record levels. The taxi is built at Coventry and is supported by a wide dealership network and a range of financial packages. Our Components Division produces metal powders and precision parts for the automotive and other industries from sites in Ipswich and the Midlands.

We are seeking to appoint an ambitious and dynamic accountant of exceptional calibre to the position of Group Financial Controller. This is an outstanding opportunity for a qualified professional who has already made a genuine ready to move up from operational to group control level. Here your business acumen and experience will be valued both by corporate management and the operating company gement teams with whom you will develop a close understanding and effective relationshins. Your ability to identify threats and opportunities within the operating sses and make a tangible difference to their strategy

Success will not be achieved from behind a head office desk but by observing and understanding the businesses at first hand, so regular site visits will be involved. The role will be based at the Group's Head Office in the City and relocation assistance will be available if appropriate.

If you have three to five years' industrial experience and the confidence and credibility to win the immediate trust and respect of the Board, here is your chance to fly high. If you are not good enough to be a PLC Finance Director in a few years time then we have chosen the wrong person. Your ambition must be allied to complete integrity, and your entrepreneurial instinct must be underpinned by strong technical financial skills.

In return, the superb prospects are matched by excellent rewards, with the salary, bonus and share options supported by a flexible package which can include a company car.

Please write with full career history including current remuneration to our consultant: Carol Howe, Howe International Recruitment, The World Business Centre, Newall Road, Heathrow, Middlesex TW6 2RJ. Tel: 0181 263 2704. Fax: 0181 263 2861.

#### · A graduate qualified accountant, with an established record of achievement at senior level in a quoted PLC environment, where finance actively

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M4 CORRIDOR

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- Turnover exceeds £1 billion with well over 3 million customers. This market is characterised by multiple tariffs, multiple service offerings and rapid developments in technology.
- This is a challenging opportunity to act in a pivoral role within the Cellner Finance Group. In addition to reporting, budgeting, tax and treasury responsibilities, there will be significant scope to make a major commercial and strategic input to the development of the group.

than constrains exceptional business performance. Please apply in writing quoting reference 1704 with full career and salary details to: Kevin Bishop Whitehead Selecti

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c.\$65,000 + BENEFITS

contributes to broader commercial decisions. Must have a distinctly commercial outlook aligned to well

Outgoing manner with excellent communication

with non-financial senior management. Energetic,

resilient and good under pressure. Comfortable

team orientated business environment.

skills, capable of quickly gaining credibility, particularly

working in a relatively informal non-hierarchical and

Able to contribute to the development of a strong

'best practice' finance function which supports rather

honed technical accounting skills.

cellnet



starting salary c. £50,000



INTERVENTION BOARD

The Intervention Board is the Government Executive Agency responsible for administering the Common Agricultural policy in the UK. It aims to provide a high quality service for its customers which also represents value for money for taxpayers. The post is based in Reading where our principal office is located. The Agency employs approximately 1,400 people.

We are looking for an exceptional individual to lead and motivate a large team and to manage a substantial running cost budget within our Finance Division. As a member of the Agency's top management team, you will take the lead in developing the organisation's financial and accounting strategy. You will also be responsible for:

- · producing regular accounts e ensuring the regularity and priority of expenditure
- representing the Agency at meetings with Ministers and Parliamentary committees e implementing a new Resource Accounting and Budgeting system
- e managing IT developments within Finance and Accounts.

Applications are invited from qualified accountants with senior financial management experience, including responsibility for reporting directly to board level on expenditure and accounts. A knowledge of resource based accounting would be an advantage and you should have experie of working with computerised integrated accounts systems in a high transaction environment. This will be a permanent appointment for which a starting salary in the region of £50,000 is envisaged but more may be available for an exceptional candidate.

Excellent Civil Service benefits include generous holiday leave and a non-contributory pension scheme. For more details and an application form (to be returned by 29th September 1988), write to Capita RAS, Innovation Court, New Street, Basingstoke, Hampshire R621 7/18, or telephone 01256 468551 (24 hours) or fax 01256 383786/383787, Internet: http://www.rasnet.co.uk/ Please quote reference B3910. An equal opportunity employer

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and profitability will be key.

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- Reporting to the Divisional Finance Director, this position has a highly operational focus with a broad responsibility for financial planning and control, finance policy, consolidating reporting, decision support and people development.
- Primary tasks are for setting key performance objectives and effective measurements; the impleme of best practice, finance processes and systems; the development and deployment of activity based accounting systems to support decision making; the appraisal and evaluation of major investment decisions, acquisitions and

Please apply in writing quoting reference 1695 with full career and salary details to:

Toby Lapage-Norris
Whitehead Selection
4 The Courtyard, 707 Warwick Boad, Solihud B91 3DA

Te± 0121 709 0909. Fix: 0121 709 0479

- divergments; and the development of an excellent international finance team to support future growth. Graduate and qualified accountant, with
- comprehensive understanding and significant track record of progression in a leading international blue-chip company. Broad experience in financial management and analysis and likely to have held a head of function role in a smaller business or large division.
- Strong commercial outlook with intellectual ability to manage multiple issues and forge cross-functional relationships in a matrix structure in the UK and overseas. Ability to act as an ambassador for corporate goals and values in a multi-cultural business. A proven leader and scam builder with excellent interpersonal and presentation skills, able to gain credibility at senior level.
- This is a high profile role which will provide long term career opportunities to reward success.



# **Finance Director**

# **EXCITING FLOTATION OPPORTUNITY**

£65,000 + Equity + Benefits

Midlands

Our client is an aggressive fast moving organisation involved in a dynamic area of iT services. Already financially successful they are now entering a period of intense growth that will culminate in a flotation in two years time. The senior management team has decided to further strengthen the existing board and recruit a highly capable Finance Director. Reporting to the Chief Executive your responsibilities will include:

- Formulating, implementing and enhancing financial controls and policies throughout the company.
- Advising management on plans for business building and development, implementing programmes for profit enhancement and financial management.

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 Integral involvement in the company's acquisition programme from identification through to integration.

This is a challenging and demanding role which will require a pro-active individual with superior communication skills, a grasp of day-to-day management as well as the ability to make an impact at a strategic level. Candidates will be qualified with a minimum of seven years post qualification experience ideally gained within a fast moving, high-tech environment. You will display technical expertise. the necessary commercial focus with initiative and drive. This is an outstanding opportunity to join a fast growth, dynamic environment where the rewards are substantial, including attractive base salary and equity participation.

HARVEY NASH

# **Head of Internal Audit**

Bank of Cyprus (London) Ltd



Central London

■ The Bank of Cyprus (London) Ltd is the UK banking arm of the premier banking and financial institution in Cyprus. With headquarters in Central London, its business is segmented into Corporate, Personal and Private Banking, and employs around 200 staff. With its impressive growth and profit record, it consistently ranks highly amongst the toreign owned UK banks.

■ Reporting to the UK General Manager, you will be responsible for implementation of an internal audit strategy based on a risk orientated review of all procedures and controls. Managing a small but highly motivated team, you will achieve improved economic and operational efficiencies. Because of the nature of the organisation, you will be exposed to broader management issues and, in line with the bank's policy of promoting from within, this role offers an exciting opportunity for personal

achievement and real career advancement. Suitable applicants will be qualified chartered accountants with a minimum of 18 months postquelitying experience, either from a

professional firm of accountants, or from the audit function of a commercial organisation. Greek language skills are essential. Excellent communication skills, a positive management style and a genuine interest in the bank's customer base are pre-requisites.

 A competitive salary and a comprehensive package of banking benefits is offered. To be considered for this role, please send your curriculum vitae with current salary details and an explanation of how your experience meets these requirements to Gemma Jankin, Ernst & Young Executive Search & Selection, Rolls House, 7 Rolls Bulldings, Fetter Lane, London EC4A 1NH, quoting reference GJ281. Tel 0171 931 2967. Fax 0171 931 1022 or e-mail: gienkin@cc.emstv.co.uk

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# FINANCIAL DIRECTOR **WEST LONDON**

C. £50,000 PACKAGE

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Reporting to the Executive Chairman, you will in managing a small team assume total responsibility for the finance, accounting and administration functions. Active in insugating improved levels of financial awareness, control and discipline across the operations, you will also be required to provide an informed financial perspective on a broad range of business issues. Initial objectives will include the further development of management information and the advancement of management reporting essential to secure the key information to control and plan the commercial success of the organisation.

A graduate qualified accountant, you must be able to demonstrate the relevant level of technical skills, commercial maturity and vision to support the profitable growth and control of business activities. You must be apable of managing and developing the finance/accounting function in an effective and economic manner and be able to apply creative and practical solutions to ongoing and developing issues. A 'hands on' and enthusiastic individual, you must have the appropriate skills and personality necessary to succeed in this entrepreneurial environs

Please send full personal and career details, including current remuneration level and daytime telephone number and quoting reference AE962 on both envelope and letter,

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Reporting to the chief executive, you will be expected to make a significant contribution to the financial and commercial development of the business. Functionally responsible for all aspects of financial, legal and information systems management, an immediate priority will be to review and strengthen the planning, budgetary and financial control systems within the group. You will also be expected to maintain close relationships with investors and other financial institutions, provide strategic and operational support to the chief executive and fellow directors and take a leading role in acquisition processes.

A graduate accountant, preferably with plc experience, you must have a broad range of strategic and hands-on operational skills, developed in a blue-chip, international manufacturing and marketing organisation. Experience of implementing management information systems in a manufacturing environment would be an advantage. Above all, you must have the drive, enthusiasm and influence to quickly make an impact. Remuneration will not be a limiting factor for the right individual. Please send full personal and career details, including

current remuneration and daytime relephone number, quoting reference P1474 to: Peter Jones, PricewaterhouseCoopers, Executive Search & Selection, Abacus Court. 6 Minshull Street, Manchester M1 3ED, or E-mail: peter.n.jones@uk.pwcglobal.com

# **UK Controller**

Direct Seller – Household Products

Exeter - c.£40,000 + benefits

- Our client, a US based manufacturer and distributor of branded cleaning equipment, consumables and services, was founded in 1963. A predominantly marketing driven organisation, the group is one of the largest direct mail sellers of household products including brand leader vacuum cleaners - selling throughout the Americas as well as the Orient and Europe. With over 1000 employees world-tvide, its revenue last year exceeded \$200 million UK sales operations were set up in 1992. As part of their commitment to strategic growth, the company plans to expand further into Europe from the UK by replacing existing agency and distributor arrangements with a direct sales team.
- Reporting to the US based European Controller, the appointee will be required to set-up the accounting procedures and appropriate IT infrastructure to support the business as it expands, working towards overall responsibility for the UK operations. As a senior member of the management team in Europe, this high profile role offers an exciting opportunity for personal achievement and real career advancement.

qualified accountants with a working knowledge of US GAAP, with preferably some experience of managing a finance function, and including general management experience outside of finance. Excellent communication skills, a positive management style and a genuine excitement in the business are pre-requisites.

To be considered for this role, please send your curriculum vitae with current salary details and an explanation of how your experience meets the requirements to Gemma Jenkin, Ernst & Young Executive Search & Selection, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting reference GJ267. Tel 0171 931 2967. Fax 0171 931 1022 or e-mail:

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Suitable candidates will be well educated,

# **Head of Finance** and Operations

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- Reporting to the Managing Director, you will be responsible for the overall running of the Finance, IT, Customer Service and Logistics functions, with an initial emphasis on the development of pertinent financial and management information, and reporting to the European head office. You will become actively involved in wider commercial aspects of the business, such as risk/benefit analysis, contract negotiations and advising on development of the business into new products areas.
- This is a high profile business development opportunity. You will be a qualified accountant

who is already a senior finance manager within an import and distribution business, preferably within the hi-tech sector. Your technical accounting abilities are strong, but you are also capable of making a significant commercial contribution to the running of the business and are able to relate well to non-finance managers. Familiarity with warehousing, logistics, and IT would be advantageous.

Please send your curriculum vitae together with an explanation of how you believe you meet the criteria for this position and details of current salary to Tim Hastings, quoting reference TH 269 at Ernst & Young Executive Search & Selection, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

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■ Key member of close knit management team.

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- financial management, ideally from within the financial services sector. # Broad financial experience, together with good judgement, maturity in dealing
- with complex matters and the ability to make things happen. ■ Probably aged between 35-45 and a Chartered Accountant.
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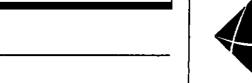
Group Financial Accountant to take charge of setting up the accounting and tax structures for our mytrad new business ventures, and to oversee the financial statements and accounting practices of our existing companies.

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Reporting to the Finance Director you will be responsible for the day-to-day financial management for this division. Key responsibilities include:

 Production of timely financial and management accounts. implementing financial controls, systems and policies across  Preparing detailed management reports including budgets. cash flows, forecasts, assisting with strategic planning and providing commercially focused management information.

 Providing assistance with start-up operations, including setting up new offices and recruiting, training and developing accounting staff,

Candidates will be ACA qualified with a minimum of two years experience gained within a fast moving commercial organisation with experience of formulating and implementing financial controls within an international environment. This is a challenging and demanding role which will require a grasp of day-to-day management as well as the ability to make a significant contribution to the performance and profitability of the business. Travel to regional offices is required and fluency in an additional language would be useful.



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accounts, implementing financial controls, systems

Director to join the senior management team.

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Candidates will be qualified with a minimum of

five years post qualification experience. This is a

challenging role which will require a grasp of

day-to-day management as well as the ability to

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changing environment with a proven track record of

establishing controls whilst leading and managing

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# Finance

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- Manage and control the company's operations with full responsibility for all aspects of customer order fulfillment including, implementation. maintenance, QA, customer care and customer

- royalblue-CIS - highly successful £11m t/o

excess of 50% compound.

Indirect channels.

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Market leading FrontOffice business application

interaction Software) market, sold by direct and

Close involvement and working with the finance function within the business.

As a key member of the management team develop processes and systems to enhance management and control of the business, both for UK and overseas.

- Ideally working in a high volume business-tobusiness product environment - software desirable but not essential.

royalblue*

Surrey

- Either an existing Senior Operations Manager or Qualified Accountant, maybe in Controller position or FD wanting more hands-on

commercial and operational role. - Highly commercial and customer-orientated

approach. Project and contract management

experience desirable.

- Organised, prolific worker, able to multi-task under pressure.

Sense of humour essential.

Please apply in confidence to: Alan Neilson, Managing Director, royalblue technologies pic Kings Court, Church Street East Woking, Surrey GU21 1HA email: alan.nellson@royalblue.com No agencies thanks.

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The energy markets on the European Continent are facing fundamental trensformation, driven by the liberalisation of the energy sector in the EU. We are looking to recruit a Transaction Support Manager, whose role will be to support the commercial teams in their deal making activities. Typical transactions range from straightforward commodity transactions to highly structured deals some of which include financing and commodity derivatives. The role will encompass responsibility for the accounting on all such transactions, and the provision of structuring assistance on more complex transactions. The role supports both the commercial origination and trading teams to produce creative solutions whilst ensuring that transactions comply with accountages standards.

Candidates will be graduates, qualified CPAs or European qualified accountants, with an in-depth knowledge of US GAAR An important factor in the ideal candidate is the ability to think laterally and creatively, whilst ensuring compliance with highest professional standards, individuals need to be ambitious, technically strong, team oriented whilst being self-motivated, and have the personality to develop good relationships with their customers. Erron offers excellent salary and benefits.

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# EUROPEAN TREASURY MANAGER

**Finance Director** 

Global Engineering Corporation

Highly competitive package

With revenues of \$7 billion per annum and in excess of 50 locations, this is a major European business within a global engineering corporation headquartered in the US. In this aggressively acquisitive environment change is a significant feature which brings both challenge and opportunity. Products are diverse across meny industrial sectors and the brands are well known.

Reporting to the US-based Corporate Director of International Finance, your primary responsibility will be pan-European cash management through the utilisation of the latest systems and the services of major global banks. This will bring significant benefits in operational costs, accurate and timely forecasting, and risk management. The role will bring contact with international tax lawyers and accountants, as

well as being a pivotal link between corporate treasury and senior operational finance executives.

To be considered, you must be professionally qualified, probably with an MBA, and have 5 to 7 years' pan-European cash management experience. With an influential style and a flexible approach you will be comfortable interfacing at all levels and be prepared to adopt a hands-on management style. Your personal circumstances must allow for extensive international travel.

Please reply in confidence, enclosing your CV and current salary details, quoting Ref: FT12032, to Peter Shotton, Howgate Sable, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 0161-839 2000. Fax: 0161-839 0064.

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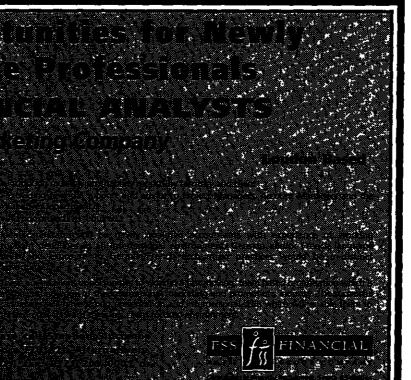
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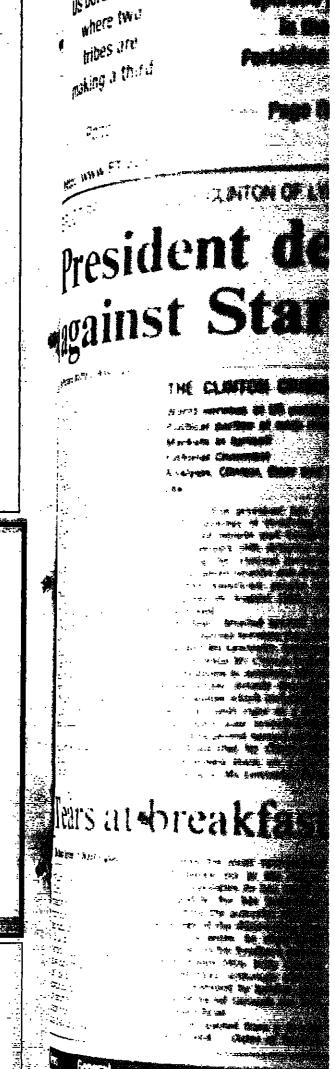
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# The ultimate job test

Employee drug testing, commonplace in the US, will become the norm in Europe

The job is almost yours. You are eminently qualified and you breezed through the interview. The pay, conditions, holidays and prospects for advancement look ideal. But there is the test. How would you feel about giving a urine or hair sample to your prospective

employer? A book published this week argues that drug testing in the workplace is inevitable and necessary.* It criticises the UK government for failing to tackle the issue in its recent white paper on drugs and forecasts that the testing of employees, which has become commonplace in the US, will soon become a dominant issue in the

Patrick Dixon, the book's author, says governments are "scared" of using drug prevention programmes, including workplace testing. even though as many as 70 per cent of all drug users are in work. He argues that 'employers should be able to choose to take action where staff are found to test

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positive for drug use, if they work in situations where the health or safety of others could be compromised". He believes that drug testing could be combined with a drive against alcohol intoxication.

However reluctant European governments may be to confront such issues, the US experience would suggest that it is time the implications of workplace drug testing are researched and debated before inappropriate legislation is enacted that does not fully consider civil liberties and the fairness and use of the

Employee drug testing in the US has grown into a \$340m a year industry. By January 1996, says the book. companies were testing for drugs, covering 40 per cent of the workforce. Some 95 per cent of employers with workforces of more than 2,500 people had drugs policies and 91 per cent had drug testing programmes. Federal policy is to spread the use of testing into small businesses, which would

bring some 87 per cent of the workforce into the net. Drink and drug problems re rife in some US

industries. The US construction industry has reported substance abuse by up to one in four workers. One survey of 250 large and small companies found that one-third viewed drugs and alcohol as problems; and half of the companies said they would sack an employee on the spot if they were found to be under the influence of drugs or alcohol

Testing, says Dr Dixon, has made significant inroads into preventing drug abuse. although one example given in the book perhaps says more about the creation of social problems by irresponsible employment policies than it does about abuses by employees. He quotes a plastics company in the mid-west where some staff took stimulants to keep awake when management increased the normal eight-hour shift to 12 hours in an attempt to raise production.

When the safety manager egan to find powder residues and razor-cut marks on equipment he realised

that amphetamine addiction had become widespread. The company estimated that between 15 and 20 per cent of the workforce were taking drugs, often on the job, and began testing in line with a drugs education and prevention programme. Drug aking had fallen to "negligible levels" within a

year, writes Dr Dixon. He cites another example of a Wisconsin cardboard factory whose insurers unexpectedly high level of accident claims. The introduction of random drugs testing and education programmes reduced accident claims by 72 per cent the following year and led to an 80 per cent lecrease in days lost because of injuries.

According to figures quoted by Manpower, the employment agency, SmithKline Beecham, which carried out some 5m drug tests among its US workforce last year, reported that 5 per cent tested positive for illegal substances, down from 5.8 per cent in 1996. Drug use has declined each year, says the company, since 1994 when 7.5 per cent of its US workers tested positive. Cocaine use, which had accounted for almost a quarter of all positive tests in 1996 had dropped to 16 per cent of positive tests in 1997, although marijuana use had

increased. The company has recently become worried about workers trying to cheat tests by adding nitrates to their urine samples. Employee testing is spawning a flood of new products, some of which are designed for drug detecting and others which claim to produce negative test results. Advice is also appearing on the internet. including a "guide to passing a piss test". Company urine testers are referred to colloquially by civil liberties organisations as "bladder

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cops" Dr.Dixon quotes studies in the US that claim that substance abusers, including those with an alcohol problem, are a third less productive than other workers and are three times more likely to be late.

But US civil liberties groups make a distinction between those who use cannabis and those who drink, claiming that cannabis users have better absenteeism records than alcohol users.

The American Civil Liberties Union has accused US companies of wasting millions of dollars a year on urine testing. But few might oppose the safety argument for drug testing in transport. The US Department of Transport, for example, has the largest drug testing programme in the world, covering 8m workers. Those who test positive are referred for professional

> While the case for the use of testing in transport may be compelling, it may be far less so for its routine adoption across all sectors.

Recent controversies over the use of drugs in sport have demonstrated that the issues are unclear. European governments will find it increasingly difficult to avoid the issue for much longer as US companies with a European presence seek to impose their drug testing policies more widely. Companies will need

Drug testing should only be introduced after a company has a written substance abuse policy, supervisory training, and employee education and ssistance programmes

guidance.

may well be driven by commercial pressures ahead of any government initiative. Some companies in the US have found themselves under pressure from insurers to introduce testing among employees. Dr Dixon expects such pressures to emerge in Europe. "Companies that don't test will go bust. Their insurance

premiums will go through the roof," he says. "Workplace drug testing is urgently needed and will be forced on employers for economic and safety

*The Truth About Drugs by Patrick Dixon. Hodder & Stoughton, £7.99. It is available from FT Bookshop bu rinaina FreeCall 0500 500 635 (UK) or +44 181 324 5511 (outside the UK). Free p&p in

richard.donkin@FT.com



IoD to provide training and workshops for

board directors

The UK's Institute of Directors has launched a new service to provide training, workshops and advice on the role of directors. The service can provide preparatory training for senior executives who are about to join a main or subsidiary board and specific training for existing directors. One area, for example, might be preparing

for restructuring or a merger The service also offers induction courses for new directors and board particularly useful for a family business bringing in new shareholders or for those undertaking a management buy-out or buy-in. "The consultancy is a

response to a growing number of requests for training and consultancy for boards and senior managers within their own company, says David McWilliam, the head of the new service. +44 171 766 8834/8837

Works councils Companies seeking advice on how to organise

may benefit from lessons learned by those who have already established them, which are included in a new report from the UK's Involvement and

Participation Association. The study is based on and employees in 26 companies who have alreads set up works councils. Most set them up during the UK opt-out from the European

Union directive. Rachel Sloan, the report's author, says that the best works councils have developed a clear policy or issues such as disclosure. appropriate levels of consultation and whether the council has any legitimacy in comoraté decision-making. European Works Councils: Moving Forward with +44 171 354 8040

Ageism advice

Ageism among recruiters is damaging the job prospects of older graduates. according the Employers Forum on Age and the Association of Graduate Careers Advisory Services They have issued an advice sheet for mature graduates seeking work. Some graduates as young as 29, they say, have had problems getting a place on graduate entry schemes Details: +44 1227 782285

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All direct responses will be forwarded to Walker Hamill

ING Barings is the organisation and trade name used by ING Bank N.V. and contain of its subsidiaries for the conduct of its corporate and investment banking business

# marketing

Project Finance Officer

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Adäquate Interessenten sollten weitgehend über folgende Attribute bzw. Voraussetzungen verfügen: Fundierte Bank- bzw. wirtschaftswissenschaftliche Ausbildung; Befähigung zu einer überzeugenden Mitarbeiterführung; mehrjährige, leitende Erfahrung im Vermögensmanagement; eingehende Kennmisse der internationalen Kapitalmärkte und deren Produkte und Instrumentarien zur Entwicklung von Anlagestrategien für eine anspruchsvolle Kundschaft; analytisches Denkvermögen; Akquisitions- und Verhandlungsgeschick; Beherrschung der englischen Sprache; weitere Fremdsprachenkenntnisse sind vorteilhaft, jedoch nicht Bedingung; sicheres und überzeugendes Auftreten gegenüber Kunden und Geschäftspartnern.

Der neue Stelleninhaber wird der hohen Bedeutung der Position entsprechend mit allen notwendigen Kompetenzen ausgestattet und interessant honoriert.

Zur Vorbereitung eines persönlichen Gedankenaustausches übersenden Sie uns bitte Ihre kompletten Bewerbungsunterlagen. Selbstverständlich stehen wir Ihnen vorab für ein fernmündliches Gespräch unter dem unten angegebenen Telefonanschluß zur Verfügung. Absolute Diskretion sowie die Einhaltung von Spertvermerken sichern wir Ihnen zu.

# H.-G. HENRICH

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# Become a Key Figure at the Nerve Centre of the Pensions Review

Associates: Policy and Standards Department, Pensions Review Division



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1986 Financial Services Act.

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significance for consumers throughout the country. Its unprecedented scale in regulatory terms also makes it a very major project for the FSA, and it is at the cutting edge of consumer protection. integrated regulatory authority for the UK Financial You have an opportunity to play a key part

in the Review - and to learn about many aspects of the FSA's work - by joining the Policy and Standards Department, This small team acts as the focal point for review strategy, co-ordination, public relations and technical standards. The current public debate on provision for old age and appropriate longer-term pension policy also makes it a particularly interesting time to work in this part of the FSA.

The Pensions Mis-selling Review is of major

As an Associate, your focus will be on policy work for the ongoing priority review as well as the implementation of the recently announced Phase 2. This will involve ensuring consistent standards whilst finding pragmatic and fair solutions to difficult technical or practical problems. You will

tialse with the industry, The investors Compensation Scheme and a wide range of other interested bodies. You will also be responsible for ensuring the FSA delivers at effective consumer awareness campaign.

We are looking to appoint people with experience of policy formation, problem solving, strategic thinking, and business regulation. A good working knowledge of pensions would also be an advanta The ability to communicate effectively to a variety of audiences is important, as is a capacity to think about issues from all perspectives.

To put yourself at the very heart of the ons Review, please telephone 0171 269 6204 for an application form, quoting LW171.

Closing date for receipt of application forms: 23rd September 1998.



**Financial Services Authority** 

Our dient, a leading financial institution in the Gulf area, seeks a dynamic and talented individual to manage the Asset Management Division.

The asset management division is growing at an impressive rate. The division manages substantial funds predominantly in unit trusts. This position presents a rare opportunity to make a real impression on the development of a high-profile division of the

Based in the Gulf area, your responsibilities will include: • to manage and develop the

overall strategy of the division including product and manager selection; • to build and manage

relationships with investment managers and service providers;

 to coordinate the marketing activities of private. corporate and retail bankers at the Bank:

 to prepare management reports including profitability analysis and performance hench-marking.

The successful applicant will be a graduate in finance, economics or marketing and will have 4-5 years experience within the industry, probably in mutual funds or unit trusts. A committed team-player with outstanding verbal and written communication skills you will be rewarded with an excellent remuneration and benefits package.

In the first instance, please contact, in complete confidence, Andrew Somerville or Matthew Blagg on +44 (0) 171 344 4281. Alternatively, please send your full CV. including the details of your current rentuneration, to HW Harrison Willis International, Cardinal House, 39-40 Albemarie Street, London W1X 4ND, UK. Fax: +44 (0) 171 344 0364.

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# Commodity Trading Support

a broad-based role managing a team dedicated to excellence

The importance of ensuring that the support function is as professional as the traders are profitable is nowhere more in evidence than in our client's oil business, the largest sector in a varied commodity company.

The role encompasses a range of responsibilities covering close cooperation with the traders in position-taking, P & L calculations, management information systems review and crucially, Rick exposure.

Ideal candidates will have a sound background in trading support, a good understanding of accounting principles (not necessarily backed by a paper qualification) and demonstrable experience of market risk exposure. Whilst exposure to oil trading would be particularly

Regible, intellectually strong, commercially aggressive and a good common sense approach are amongst the traits required.

Career prospects are first-class and the benefits package is flexible enough to appeal to

Piezse send full career details to Sisson Hughes or Malcolm Lawson at Exchange Consulting Group, 13 St. Swithis's Lane, London ECAN SAL. Telephone 0171 929 2383. Fax \$171 929 2885. It is our strictly held ethic that no CV is forwarded to the client without the express agreement of the candidate.



**EXCHANGE Consulting Group** SEARCH AND SELECTION



# Base Metals Trader

to bring physical trading skills to an expanding derivatives area

to expand within the Base Metals area by making a key appointment.

must demonstrate countly supply dedication in addition to reclaired small close-knit team. trading skills of the loghest order. Five years' trading experience within of demantive appoints.

Morgan Stanley Dean Water are pre-eminent in commodities trading and Marketing and communication skills are essential as is a pro-active risk measurement. As part of our continuing growth there is an infaminer ideas-based approach; the successful development of the business will rest on the strengths and individual flair of this crucial There are high levels of communeus to this position and cardidates appointer coupled with his or lier ability to work closely with a

physical base metals is seen as the absolute minimum and we will be Career prospects are univalled for the right candidate and the particularly interested in candidates with experience and understanding remaneration package gested to attractive booms elements should appeal

Please send full career details to our retained consultants, Trick Collins or Francesco Merceiul at Exchange Consulting Group, 13 St. Snithin's Lane, London ECON SAL. Tel 0171 929 2383. Pex 0171 929 2385. Any CVs sent direct will be referred to them.

MORGAN STANLEY DEAN WITTER



# CENTRAL BANK OF THE UAE

CHALLENGING AND PRESTIGIOUS CAREER POSITIONS UAE BASED (DUBAI OR ABU DHABI) EXCELLENT REMUNERATION PACKAGE

Our Institution is the Monetary Authority in the UAE with overall responsibility for directing the monetary and banking policy and supervision over its implementation in accordance with the State general policy and in such ways to help support the national economy and stability of the currency. Central Bank of the UAE is now seeking to employ qualified professionals to help in achieving its mandate and to secure the required expertise and know-how to enhance existing local talents.

### BANK SUPERVISORS

- The Bank Supervisor will be responsible for managing certain financial analysis activities including financial statements, portfolios and for developing performance standards for conducting investigations.
- The ideal candidate will be a qualified accountant (ACA, CPA), and/or a member of the institute of banking with extensive experience in banking and financial institutions. The individual should be aged between and possess excellent analytical financial and communication skills.

### BANK EXAMINERS

- The main duties of the Bank Examiner will be to carry out field inspection to ensure compliance with rules and regulations by the banks operating in the country.
- The ideal candidate, should have a proven track record in bank inspection at a major bank audit firm, and should be a qualified accountant preferably ACA/CPA.

### BANK EXAMINERS OF INVESTMENT PRODUCTS

- The Bank Examiner of Investment Products will be responsible for field inspection of bank dealing rooms, investment companies, money changes, and all business entities involved in investment, marketable securities, foreign exchange and derivatives business.
- The ideal candidate should have at least five years' experience on managing investment, marketable securities, foreign exchange plus having good knowledge about derivatives. -

### INVESTMENT ANALYSTS

- The Investment Analyst will be responsible for managing investment in treasury deposits, government securities, other marketable securities, and foreign exchange.
- The ideal candidate should have at least five years' experience on managing investment in fairly active organisations, banking and financial institutions.

Interested candidates should forward their CV together with recent photo before end of September 1998 to Mr. Salim Al-Adab, Manager Personnel Division - PO Box 854 Abu Dhabi: Fax No.: (971-2-665978).

Response will be sent to all applicants with date and place of the interview for the selected ones.

# New Season - New Start

Credit Analysts In Top US Investment Houses

£30-60k + package

The expansion of business has left our leading US house with requirements for 1st class individuals in the area of credit analysis. Analysing Corporates/FI/s and counterparties across world portfolios, the successful candidates must have:

 1st class scadesuics from a recognised leading institution. • Up to 3 years quality experience preferably with formal training from a

A knowledge of credit issues coupled with an appear to succeed in an

environment of meritocracy. In a rapidly expanding market, the time is now right to make the move into a potential career rewarding role. Our clients are at the leading edge,

a position where I am sure you would like to be. Contact Lee Humphrey

#### Quants, Risk and Entry Level £35-80k basic + bonus

Last week had some catastrophic results for some people. Share prices tumbling and markets in turmoil. What does this say to you? Doom and gloom with the nagging parancia over your future, or maybe you are the ilk for whom there are never problems, only opportunities. If it is the latter, our clients, a European and American Investment house would be rested to hear from you.

To be considered you will have two of the following: Strong Quantizative PhD in Mathe/Physics/Engineering.

Strong IT skills in C++, VBA, Excel.

 At least 1-2 years experience as a quant in any area. This is now a time for re-generation and growth. Are you ready for the exciting challenges ahead? Have your CV to hand.

Tel: 0171 583 0073 Fax: 0171 353 3908

Contact Alex Babic

16-18 New Bridge Street, London EC4V 6AU

£35-70k + bonus

UK Investment House M&A Positions

The summer slow-down is over and a new challenge awaits. Do you want The summer slow-down is over and a new challenge awars. Do you want the prestige of working for an investment bank that is consistently at the top of the UK league tables? Do you want constant deal flow, supported by excellent client relationships? Our client, a leading UK investment house is seeking corporate financiers at both Executive and Senior

Protential candidates will have:

A minimum of 18 months corporate finance experience.
 Outstanding academics and a professional qualification (ACA, LLB,

 The ability to thrive under pressure and the drive to succeed.
 At senior level a sector specialism is an advantage, in particular relecomens, consumer products or financial institutions. This opportunity rewards the best candidates with early responsibility, clear career progression, and good financial renumeration.

Contact Kathryn Thornton US Bank

# £60 + bonus and benefits

Our client is a global US investment bank which provides high level advisory services. Renowned for graming autonomy at Associate level, this role represents a coveted opportunity to get involved in high profile Our client demands:

A background in M&A of at least 2 years from a quality institution.
 An outstanding academic background and a professional qualification (ACA, LLB, MBA).

A second language would be advantageous

This opportunity would suit a Corporate Financier who seeks the opportunity to increase their profile with the security of a high-calibre deal flow. This opportunity sectors a position with a brand-name house that is assured of a prominent part in the market augmentation of the new Contact Amanda Lote

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MIDDLE EAST

# PROJECT FINANCE **TEAM LEADER**

Tax free compensation plus generous ex-patriate benefits

Our client is one of the Gulf's most significant institutional investors and has one of the most successful Project and Trade Finance groups in the region. As a consequence, it has been involved in many high profile projects across the Middle East. Due to the continued success of the business there is currently the requirement to hire a team leader who will manage one of the project finance teams, consisting of a small (2-3) high performing and high calibre group of individuals. The role will be a combination of business originator, leader and coach.

# The Position

- Source and negotiate project finance deals across
- Manage, coach and develop the team.

within the institution.

- Negotiate and organise syndicated loans.
- Prepare analyses of credit and cash flows. Lieise and work with the appropriate divisions

The Requirements

- Extensive project finance experience gained within a leading project finance bank.
- Experience of managing and leading a team. ....
- Strong commercial skills.
- PC literate. ■ The successful candidate will also combine the
- following qualities: strong intellect, energy, focus, team playing and open-minded attitude.

Please send your CV with current salary details to: Metin Mitchell, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref: 90279C/M. Alternatively send by fax on 0171-312 3380 or by e-mail to kfs-london@komferry.com
Internet Home Page: http://www.kfselection.com

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